

NEWS SUMMARY

GENERAL

IRA suspects break out of prison

Eight suspected IRA terrorists escaped from Belfast's Crumlin Road prison last night after overpowering guards escorting them through a tunnel from the nearby court.

Three of the remand prisoners produced guns and fired shots before forcing their way out of the main prison gate and running to waiting cars. Two prison warders were killed.

The group on trial for the murder of a policeman, Forlani abandons coalition bid

Stern appeal

William Stern, whose property empire crashed in 1978 with debts of more than £104m, applied in London for a discharge of bankruptcy. Page 6

Ambulance strike Glasgow ambulance staff walked out without advance warning in protest at a 6 per cent pay offer and refused to maintain emergency cover. Page 8

Plane missing A single-engine Piper Comanche aircraft taking part in a transatlantic air race is missing. The plane has a two-man French crew.

Birthday row Prince Philip's 60th birthday radio comment that the unemployed could not decide whether they wanted work or leisure was denounced by Labour MPs.

Witch hunt denied Labour leader Michael Foot denied mounting a party witch-hunt but attacked Tony Benn for wanting votes on everything. Page 10

Scarman plea Lord Scarman, answering calls for a boycott of his independent inquiry into the Brixton riots, said it would not be a whitewash but a search for the truth.

Bani-Sadr threat Iranian President Bani-Sadr struggled to hold on to power after a loyal official, the governor of the Central Bank, resigned. Page 4

Times reprieve The threat to the future of Times Newspapers receded when the Sogat print union agreed to abide by the disputes procedure. Page 8

Petrol rises Shell, Esso, Mobil and other oil companies appear set to follow BP's lead and raise petrol prices by between 6p and 10p a gallon. Page 6

China warning China voiced strong opposition to continued U.S. arms sales to Taiwan on the eve of Secretary of State Alexander Haig's Peking visit. Page 4

Star lot A bra, handbag and white gloves which belonged to film star Marilyn Monroe were sold at Sotheby's to a Texan businessman for £520. Page 6

Briefly ... Bodies of 143 victims of the north Indian train disaster have so far been recovered. Man died when he drove his car over 400 foot high cliffs near Bridlington, Humberside.

CHIEF PRICE CHANGES YESTERDAY

Table with 2 columns: Item and Price Change. Includes Treas. 91pc 1983, Cornish Dresses, Lotus Car, Pegler-Hattersley, Polly Peck, Skelchley, Beralit Tin, Venterspost, Commercial Union, Daon Devpt.

BUSINESS

Sterling up 3.1c; \$9 rise for gold

STERLING's trade-weighted index rose to 95.0 (94.6). It finished up 3.1c at \$1.9715, and rose to DM 4.6750 (DM 4.6625) and SwFr 4.1150 (SwFr 4.0975). Page 30

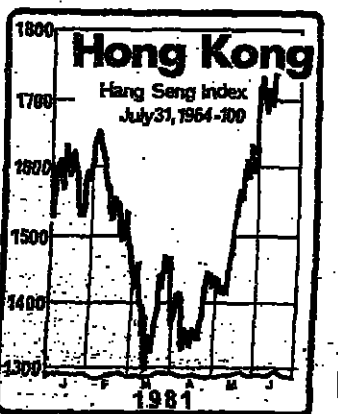
DOLLAR's trade-weighted index fell to 108.5 (109.5). It finished near its worst, at DM 2.3725 (DM 2.4020) and SwFr 2.0875 (SwFr 2.1110). It fell sharply to ¥223.25 (¥228.10). Page 30

GILTS continued firm. The Government Securities Index gained 0.38 to 66.19. Page 40

EQUITIES were again subdued on continued BP fund-raising rumours. The FT 30-share index lost 2.3 to 542.3, its lowest for over two months. Page 40

WALL STREET was up 0.92 to 995.36 near the close. Page 31

HONG KONG: The Hang Seng index rose 16.18 to 1,734.25, an eight-year high. Page 31



COFFEE's heavy price falls will be discussed at an international Coffee Organisation emergency meeting on Monday. Back Page

NORWEGIAN Parliament approved North Sea oil and gas projects with a combined value of Nkr 31bn (£2.7bn) in 1980 prices. Back Page

FRENCH Government is to raise Pfr 6.5bn (£613m) in supplementary taxes this year to finance spending on jobs, housing and industrial investment. Back Page

COURTAULDS is to close its loss-making textile plant at Londonderry, Northern Ireland, with the loss of 630 jobs. Back Page; Details, Page 6

FORD warned the Government that up to 50,000 jobs could be lost in the UK motor industry if Nissan of Japan were to start assembly in the UK without strict conditions on local component use. Page 8

PORT OF LIVERPOOL will be at a standstill again as 3,500 dockers stage another 24-hour strike over pay. Page 5

UK EXPORTS of services increased in the first quarter, reversing a steady decline during the previous two years. Page 5

HANSON TRUST, the agricultural and industrial services group, reported taxable profits up from £16.1m to £18.2m for the half-year to end March. Page 22; Lex, Back Page

WESTLAND Aircraft, the group engaged in design, development and sale of helicopters, hovercraft and control systems, increased pretax profits for the half-year to end-March from £10.57m to £12.43m. Page 22; Lex, Back Page

R. ELLIOTT, maker of machine tools and engineering products, reported pre-tax profits down from £11.39m to £8.56m for the year to end March. Page 22

CHARTER CONSOLIDATED is to offer 110p per share for the publicly held minority of Beralit Tin and Wolfram at a net cost of £3.16m. Page 24

Poland's party leader fends off Moscow attempt to depose him

BY CHRISTOPHER BOBINSKI IN WARSAW

MR STANISLAW KANIA, leader of the Polish Communist Party, yesterday fought off a Moscow-inspired attempt to depose him from power.

Mr Kania, who earlier this week told a meeting of the party's policy-making central committee that he supported the reform movement in the country, came under strong attack from one of his colleagues on the politburo during the second day of the committee's meeting.

In an unprecedented move Mr Kania volunteered to submit himself and his fellow members of the politburo to individual votes of confidence by the committee. This followed an onslaught by Mr Tadeusz Grabski, the member responsible for the economy, who charged that the present leadership "is not capable of bringing the country through the crisis."

After a turbulent and confused discussion, however, the meeting decided not to vote as it became clear that a majority of the committee backed Mr Kania's team and accepted that leadership changes would lead to a revolt among the party rank and file.

The Warsaw meeting was called after the Soviet central committee had sent a letter in which it implied that Mr Kania and Gen Wojciech Jaruzelski, the Polish Prime Minister, could no longer be trusted to stem the tide of "counter-revolution."

The decision to retain Mr Kania thus challenges the Soviet position and leaves Moscow with the choice of either going along with the Polish party's moderate line or taking further steps to install a hardline leadership.

Mr Kania's answer to the Soviet letter, Mr Bareikowski said this was the only political line possible in the circumstances. He offered to resign, and asked pointedly why Mr Grabski had said he had been left informed about developments in areas for which his economics post meant he was supposed to be responsible.

Many more central committee members have put their names down to speak and the meeting may go on for a third day.

Kremlin letter. Page 2 Editorial comment. Page 20

Striking civil servants annual holidays restricted

BY PHILIP BASSETT, LABOUR STAFF

THE GOVERNMENT has implemented its decision on tougher disciplinary action against striking civil servants yesterday. It restricted strikers' annual leave and will today issue formal warnings of suspension to about 1,000 staff.

The unions' widening of the strikes into politically sensitive benefit-payment areas and the moves towards all-out stoppages have provoked tougher action. More may follow.

Preliminary warnings of suspensions, or temporary relief from duty, will be given today to trade union representatives of staff in unemployment benefit offices who have either gone on strike or refused to provide agreed emergency arrangements for paying benefits.

About 1,000 staff, mainly in Scotland, but also in Yorkshire and Humberside, are likely to be affected.

The notices may force some to work normally, which would be seen as a victory for the Government.

The Civil Service Department yesterday curtailed some annual leave provisions for those on strike. Officials denied it was a punitive measure.

Under the arrangements laid out in a letter from Mr Angus Fraser, a deputy secretary in the Civil Service Department with responsibility for personnel management, strikers with holiday due while they are on strike have had their leave cancelled. Those with leave due to return to work shortly before it is to start, or those without leave due when they apply for it, will have to seek re-approval of it, and will in any case have to work for a week before taking time off.

Some ministers are thought to be concerned about the long-term effects on individual civil servants not just in the Civil Service but throughout the public sector that might be caused by a humiliating defeat of the unions.

It is thought that the option of refusing to backdate the eventual pay settlement to the due date of April 1 for those who have taken part in the strikes, while backdating it for those who have remained at work, may be announced soon.

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members, many of whom have been dismissed from their posts in the party as a result of the reforms of the past nine months. They called for a hardening of party policies, changes in the leadership and the postponement of next month's party congress.

Mr Kazimierz Barcikowski, another reformist politburo member, immediately countered Mr Grabski's call. He backed the moderate keynote speech delivered on Tuesday by Mr Kania which represented the politburo's answer to the Soviet letter. Mr Bareikowski said this was the only political line possible in the circumstances.

He offered to resign, and asked pointedly why Mr Grabski had said he had been left informed about developments in areas for which his economics post meant he was supposed to be responsible.

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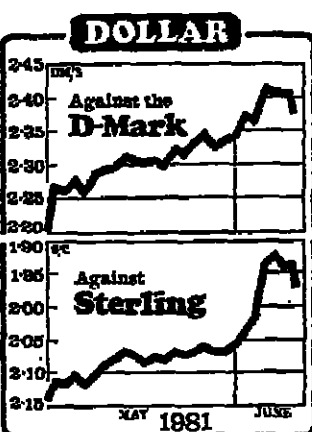
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Dollar falls with lending rate decline

By Ian Hargreaves in New York and Peter Riddell in London

THE DOLLAR fell sharply yesterday in response to a further decline in U.S. short-term interest rates.

Marine Midland, the 15th largest U.S. bank, cut its prime lending rate from 20 to 19 per cent, and was joined by a handful of small banks. Other large institutions were waiting to see whether the buoyant tone in credit markets would be maintained before moving to a lower prime.

The fall in dollar interest rates was the main influence on the U.S. currency which started to drop in New York on Tuesday evening. Some dealers said that speculative positions were being closed and profits being taken after the dollar's sharp rise in recent weeks. The uncertainties in the Middle East have also affected the market.

The dollar dropped to DM 2.3725 in London after DM 2.3825 overnight in New York and a previous London close of DM 2.4020.

The weakness of the dollar helped sterling which jumped 3.1 cents from its previous London close to \$1.9715, or 61 cents above its weekend low. The pound also gained slightly against the main Continental currencies—rising from DM 4.684 to DM 4.673. The sterling trade-weighted index, measuring its average value against other currencies, rose by 0.4 points to 95.0.

The recovery in sterling in the last couple of days has been matched by greater stability in domestic financial markets. Three-month interbank rates dropped by a further 1 point yesterday to 12 1/2 per cent.

These moves have been reflected in greater confidence in the gilt-edged market where long-dated stocks rose by 2 1/2 points.

Continued on Back Page

Japan puts brake on car exports to Germany

BY ROGER BOYES IN BONN

JAPAN IS to cut sharply the growth rate of its car exports to West Germany in an attempt to ease the tense trade relations between Tokyo and Europe.

German Government officials, in announcing that an "understanding" had been reached yesterday between the two sides, said Japan was prepared to limit the growth of car exports to Germany to what they describe as an "annual" rate of 10 per cent starting this year.

Japanese car exports to Germany were 251,990 units at the end of 1980, or 10.4 per cent of the market share, up from 147,868 units the year before when the Japanese share was 5.6 per cent.

But Japanese car exports to Germany increased 30 per cent in the first five months of this year compared with the same period in 1980, reinforcing fears in Germany that Japanese cars originally destined for the now controlled U.S. market would be detected on to the German market.

The announcement—made in Hamburg while Mr. Zenko Suzuki, the Japanese Premier, was meeting Chancellor Helmut Schmidt—seems to have taken the sting out of many of Bonn's criticisms. An annual export growth rate of 10 per cent should mean that the Japanese market share in Germany will increase at a much slower rate of about 1 percentage point a year.

However, it was not immediately clear in Bonn how long the arrangement would be effective, although it was seen as having a longer-term benefit than was suggested in Tokyo yesterday by Count Otto Lambsdorff, the German Economics Minister.

Count Lambsdorff, in his disclosure of the arrangement, had suggested the Japanese would have been prepared to limit car exports only for this year. This would have been only a partial success for Bonn as the weakness of the D-Mark was already expected to make an impact on the price competitiveness of Japanese cars and effectively curb sales in the second half.

The main source of Bonn's anxiety was Japan's export targets for 1982. With the U.S. and Japan having recently signed a self-restraint agreement, there was a strong risk that many hundreds of thousands of extra Japanese cars would end up in Europe. Germany, as the most open market in the EEC, would have been the most vulnerable.

Germany's main argument in its talks with Tokyo was that a large scale Japanese invasion of domestic markets would have forced Bonn to take up, grudgingly, a more protectionist line within the EEC.

Britain to seek review of trade protection measures

BY ELINOR GOODMAN AND PAUL CHEESRIGHT

THE GOVERNMENT is planning a long-term diplomatic initiative to try to secure a review of international trading regulations. It wants to find out whether the regulations give adequate protection against imports from countries like Japan.

Particular concern is focused on the impact of such imports on developing British industries in high technology areas.

At the centre of the Government's move is Article XIX of the General Agreement on Tariffs and Trade (GATT). That allows nations to take action against imports which seriously damage domestic industry. But it is geared to dumping and surges in sales, constituting unfair competition, rather than to the kind of highly efficient competition posed by Japan.

As a first step Mrs Thatcher may informally raise the issue at next month's Ottawa summit.

of the world's leading industrialised nations, when Japan's trading relationships are in any case expected to be discussed.

The initiative springs from a Department of Trade paper examining medium- and long-term prospects for Anglo-Japanese trade. It will have no effect on more immediate problems like the level of car or electronic imports.

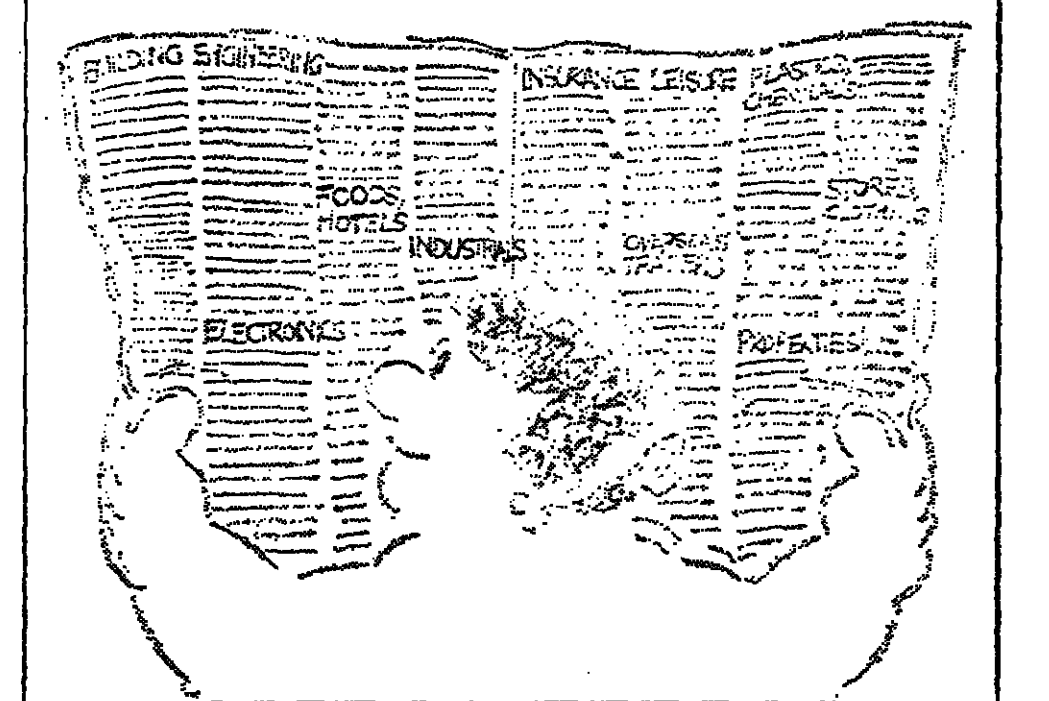
The move represents the Government's first admission that the problems caused by Japan's targeting of exports in Continued on Back Page

Japanese challenge strains GATT. Page 5

5 in New York

Table with 3 columns: Spot, June 9, Previous. Includes 1 month, 3 months, 12 months rates for various currencies.

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## EUROPEAN NEWS

## 'Dear comrades, the Polish state is in danger . . .'

THE FOLLOWING is a translation of key extracts from the letter by the central committee of the Soviet Communist Party received on Sunday by the central committee of the Polish United Workers Party (PZPR):

Dear Comrades.—The central committee of the Soviet Union addresses itself to you as it feels acute anxiety about the fate of socialism in Poland, the fate of Poland as a free and independent state.

The change in the leadership of the PZPR, the attempt to overcome the serious errors resulting from the contravention of the rules of socialist construction, to regain the confidence of the masses and above all the working class in the party, met with our full understanding. However, right from the beginning, we thought it important that the party should rebuff determinedly the attempts by the enemies of socialism. This was not done.

The present situation is dangerous and the country is in a dangerous state.

The enemies of socialist Poland are struggling for power without even concealing their aims and they are attaining their goal. The extremist wing

of Solidarity is being used as the combat task force of counter-revolution.

The serious danger which is hanging over socialism in Poland represents a threat to the very existence of the Polish state. If the worst were to happen and the enemies of socialism were to come to power, if Poland were to be deprived of the defence capacity of the socialist commonwealth, then the imperialists would immediately stretch out their greedy hands. Who would then guarantee the independence, sovereignty and frontiers of the Polish state? No one.

The enemy has brought the mass media under his control which, in its overwhelming majority, has become the tool of anti-socialist activity and is being exploited to undermine socialism and bring about the disintegration of the party.

The necessity to strengthen the prestige of the public security organs and the army and to defend them against the temptation of counter-revolutionary forces has been openly undermined. The fact that attempts to slander and bring about the disintegration of the security forces, the police and also the army have been successful means the disarmament of the socialist state and the

## Trade bank fails to repay loan

BY FRANCIS GHILES

POLAND'S FOREIGN trade bank, Bank Handlowy, yesterday failed to repay a \$30m floating rate note issue which it had arranged under the aegis of Banque Nationale de Paris in 1976. This has increased the fears that some non-banking holders of the notes might sue for recovery of their money, an action which could set off a chain of defaults covering bank loans as well as other securities issued by Poland.

Since the beginning of this year Poland has been negotiating with international banks and Western official credit agencies with a view to rescheduling \$6.5bn worth of debt (\$3.5bn of it government guaranteed) which falls

due in 1981, thereby avoiding a declaration of default. International banks are due to meet on June 24 to discuss the rescheduling of the \$3.1bn owed to the banks this year in Paris.

By then they will know whether any of the note holders of the unpaid FRN note have taken legal action. Legal clauses in the initial contract for the FRN do not allow note holders to initiate legal proceedings for at least 10 days after the notes are finally due, that is June 20.

On June 9, Bank Handlowy confirmed to Banque Nationale de Paris that it will repay the last coupon on this FRN note which amounts to just over \$3m. But it gave no indication of its intention regarding

repayment of the principal amount of this note.

Christopher Bobinski writes from Warsaw: Any attempt to use force in Poland, either through outside intervention or by the internal security forces, would have incalculable consequences, says a group of leading Polish intellectuals.

The warning came yesterday in an analysis of the present situation by "Experience and the Future," a group of party and non-party members.

The group says that force would mean the end of any chances for establishing communism in Poland. It would bring the disintegration of the party and the formation of an underground resistance movement.

more than a month divides us from the congress. And concern cannot but be aroused by the fact that, more often than not, people with openly opportunist views are being elected to posts in the local party organisations as well as delegates to provincial conferences and the congress itself.

Experienced and dedicated activists of blameless reputation and morals are being pushed aside through numerous manipulations by revisionists and opportunists and the enemies of the PZPR.

It is not inconceivable that there might be an attempt at the congress to deal a decisive blow to the Marxist-Leninist forces in the party to lead to its liquidation. We also want to say, in particular, that the forces of counter-revolution in recent months have been actively disseminating all kinds of anti-socialist views.

We are worried, as are the other fraternal parties, that the offensive of hostile anti-socialist forces in Poland threatens the interests of the whole community, its cohesion, integrity and safety of its frontiers.

Later, the situation in the PZPR has become the subject of particular concern. Little

PZPR ready to fight actively for the ideals of Marxism-Leninism, for an independent Poland. There are many people in Poland who are dedicated to the cause of socialism.

The question is to mobilise all the healthy forces in society to rebuff the class enemy and struggle against counter-revolution. First and foremost, that requires the revolutionary determination of the party itself, its activists, its leadership. Yes, its leadership.

Time will not wait. The party can and should find the will to overcome the present trend and, even before the ninth congress takes place, direct events in the right direction. We wish to assure you, comrades, that in the difficult days, as ever in the past, the central committee of the Soviet Communist Party, all Soviet communists and the whole nation are in solidarity with your struggle.

Our position was precisely expressed by L. I. Brezhnev at the 24th congress of the Soviet Communist Party: "Socialist Poland, fraternal Poland will not be abandoned by us in need, nor will we permit it to be harmed."

Signed by the central committee of the Soviet Communist Party.

## Sterling to stay out of EMS

By John Wyles in Brussels

THE BRITISH Government still rules out the possibility of sterling participating in the European monetary system, despite the recent sharp fall in the value of the pound. With sterling much closer to what most economists consider its true international value, speculation has been increasing that the UK may now see a real opportunity to slot it into the EEC's system of fixed exchange rates.

However, London takes the view that, as a petro-currency, sterling is still not suited to EMS membership. Moreover, officials think that the system may be heading for a new period of instability because of the weakness of the French franc and this might be compounded by the addition of sterling.

It is argued in Whitehall that sterling is still as vulnerable as ever to sharp movements upwards and downwards because of changes in the world oil price or because of threats to oil supplies posed by new tensions in the Middle East.

Putting sterling into the EMS, moreover, would compel the Government to make a politically defensible decision about the rate it would be pegged against other EEC currencies. Ministers are reluctant to make such a choice; particularly in view of the fact that industry, which once was deeply worried about the rate being too high, is now fearful about the effects of the sudden drop to current levels.

Officials concede that, inside the EMS, sterling should be more stable, but its vulnerability to external events could mean that its EMS rate would remain defensible against upward pressures only at the cost of jeopardising the Government's monetary policy.

The future of the French franc in the EMS is almost of more interest to London than the question of sterling's participation. There are doubts as to whether the new socialist government in Paris will be able or want to maintain the fixed rate policies of its predecessor over the next 12 months.

The possibility that the EMS may be reduced to a much more limited regime involving the D-Mark and its "satellite" currencies is not now excluded from Whitehall thinking.

Our Foreign Staff adds: Devaluation of the French franc is inevitable unless there is a reversal of French economic policy. Count Otto Lambsdorff, the West German Economic Minister, warned in Tokyo yesterday.

It was difficult to forecast the direction of French monetary policy, he added, but the steps taken so far by the new socialist administration of President Francois Mitterrand had put a heavy burden on the economy.

The minister also told reporters that he expected U.S. interest rates to remain high for the rest of this year and during the first three months of 1982. U.S. interest rates were a burden to many countries, especially West Germany, he said.

## Iran intervenes in Krupp plan to reduce jobs

BY ROGER BOYES IN BONN

THE GOVERNMENT of Iran yesterday held the balance of power in an unusual tug-of-war between worker directors and shareholder representatives of Krupp Stahl, the West German steel group.

Krupp Stahl's supervisory board—half worker, half shareholder delegates—were meeting last night to decide on a management plan to concentrate steel production and thus phase out some 5,000 jobs over several years. But, before the meeting, Iran, which has a more than 25 per cent stake in Krupp, had signalled its readiness to vote with the worker directors against the management plan.

If Iran does side with the workers it will be the first example of the Teheran Government using its equity in an explicitly political way. Senior Iranian diplomats have clear to worker representatives that "throwing workers on to the streets out of capitalist motives is not reconcilable with the aims of the Islamic revolution."

The plan was originally due to be approved at a supervisory meeting on May 13 and Krupp did not expect any problems. However, the Iranians complained that they had not been given enough notice.

The time between May 13 and yesterday's meeting has been used by some worker representatives to woo over the Iranians. Members of the works council at Hagen, the area most sharply affected by the restructuring, approached the embassy with an alternative plan and received a sympathetic response.

However, there are two hurdles for the workers. First, it is not known whether the Iranian ambassador's view is shared by Krupp's Iranian directors, who include Mr. Mahmoud Ahmad-Zadeh, the Iranian Industry Minister. Confusion surrounding the current power struggle in Tehran has made his voting intentions even less predictable.

Secondly, members of the workforce believe that Krupp may have modified its plans ahead of the supervisory board session in a way that would be acceptable to the Iranians. Krupp will make no comment on this.

Krupp Stahl, the steel-making arm of the Krupp group, has decided to rationalise crude steel production in its Hagen works, primarily because of the harsh competition in the European steel markets.

## Irish parties neck and neck on eve of election

By Stewart Dalby in Dublin

FIANNA FAUL, the party of Mr. Charles Haughey, the Irish Prime Minister, and the combined Opposition grouping led by Dr. Garret FitzGerald's Fine Gael, were neck and neck in the latest opinion polls before today's Irish general election.

Mr. Haughey, whose ruling Fianna Fail Party holds a record 16 seat majority in the Dail (Parliament), has campaigned on the question of Northern Ireland and has tried to push the economy into the background.

At stake are 166 seats in the Dail, an increase of 18 over the 1977 election. Mr. Haughey has attempted to defuse the issues of the 18 per cent inflation rate and the unemployment rate of more than 10 per cent by stressing the nationalist issue.

The polls seem to suggest the appeal by Dr. FitzGerald in terms of tax cuts and subsidies to stay-at-home wives is having a certain influence.

Mr. Haughey yesterday stressed that his policy on Northern Ireland would continue. His talks with Mrs. Margaret Thatcher on opening a dialogue to solve the Northern Ireland question were the only way forward.

On the economy, he said Government spending was necessary to avoid hardship and unemployment.

The two main issues in the campaign were Northern Ireland and the economy. Mr. Haughey has continued the policy of his predecessor Mr. Jack Lynch of deficit financing.

The situation has got out of hand, according to most independent economists. The public sector borrowing requirement this year is predicted at 18 per cent. The balance of payments deficit on current account has been put at £1.3bn (£1bn) for 1981 by the Economic and Social Research Institute. This level of indebtedness is considered unsustainable.

His critics argue that if he had taken the necessary deflationary measures this would have meant a drop in living standards which would have lost him the election.

Reuter reports: Mr. Haughey may do better than the opinion polls suggest. They were taken before his television debate with Dr. FitzGerald and Mr. Frank Cluskey of the left-wing Labour Party. Mr. Haughey was thought to have emerged with slightly more credit than his rivals. First results from the election are expected tomorrow afternoon.

## Fight over premiership animates Dutch search for new coalition

BY CHARLES BATCHELOR IN AMSTERDAM

POLITICAL PARTY leaders in the Netherlands meet today to try to hammer out a government programme against the background of a growing row over who should become the country's next Prime Minister.

The three men involved in today's talks are Mr. Dries van Agt, of the Christian Democratic Party and outgoing Prime Minister, Mr. Joop den Uyl, leader of the Labour Party, and Mr. Jan Terlouw, whose Democrats 66 party more than doubled its strength in Parliament in last month's election.

The party leaders will be meeting for the first time since the two mediators appointed by Queen Beatrix announced that they would first attempt to put together a centre-left government. The mediators have spent the past 10 days hearing the leaders' views individually and listing areas of agreement and conflict.

The main disagreement to emerge between the three parties has been the choice of

the new Premier. Mr. van Agt has said that, as leader of the largest party in Parliament, he should remain in office. Mr. Terlouw and Mr. den Uyl say this question must be discussed along with other issues.

It would be unprecedented in post-war Dutch politics for a Prime Minister to remain in office when the coalition he heads undergoes a fundamental change. After three and a half years as leader of a Right-of-Centre Government, comprising Christian Democrats and the Liberal Party, Mr. van Agt would be unacceptable to many Left-wingers as head of a Left-of-Centre coalition.

The disagreement over the premiership has enlivened the political debate. Mr. van Agt said it resembled the weather as a subject of discussion: "Fascinating, but you can't do anything about it." Mr. den Uyl retorted with: "Nothing in this country is as unpredictable as the weather."

Labour and Democrats 66 are

prepared to accept a Christian Democrat as Prime Minister but would prefer it to be someone other than Mr. van Agt.

A 10-point discussion programme has been drawn up for today's talks by the two mediators, Mr. Ruud Lubbers, deputy parliamentary party leader of the Christian Democrats, and Mr. Jan de Koning, outgoing Minister for Development Aid. The discussions will include financial and economic policy, energy, housing, foreign policy and education.

Particular aspects of foreign policy which will be covered are nuclear weapons, the defence effort, development aid and human rights policies.

A coalition comprising the Labour, Democrats 66 and Christian Democratic parties would command 109 seats in the 150-seat lower house of Parliament. It would require the Christian Democrats to reject the Liberals with whom they governed amicably until the election.

## Italians to plan Norway gas line

By William Dullforce in Oslo

THE ITALIAN state-run engineering group, Stnarmont, will control the planning of the new gas pipeline approved by the Norwegian Parliament here yesterday.

A U.S. company, N. W. Kellogg, will do the project work for the land terminal at Kaarstoe on the Norwegian coast, which will receive gas piped in from the Stavfjord and Helmsdal fields.

The system includes a 30-inch pipeline, 285 kms long, from Stavfjord to Kaarstoe, with a capacity of 3bn cubic metres a year. Output from Stavfjord, which is already producing oil, is expected to be some 5m cubic metres of gas a year starting in 1986.

After the gas liquids have been separated out at Kaarstoe, a 26 inch pipeline with a length of 196 kms and a capacity of 6bn cubic metres, will carry the remaining dry gas to a riser platform in the middle of the North Sea. A 36 inch pipeline 150 kms long and with a capacity of 17bn cubic metres will link the Helmsdal field to this riser platform.

From the platform another 36 inch pipeline, 203 kms long and with a capacity of 17bn cubic metres will make the final link to the Ekofisk complex, from which the existing pipeline to Emden starts.

Statoil has already secured contracts to supply its share of the gas to a consortium led by Ruhrgas at a price of \$5.50 per million BTU of Emden. The price, valid for July 1980, is adjusted quarterly.

The pipeline system is being built with a capacity well above the 7bn cubic metres a year which will be available in 1986 in order to allow for the development of other Norwegian gas fields.

## Current account deficit forecast to improve

BY LESLIE COLLITT IN BERLIN

WEST GERMANY'S balance of payments deficit this year is not likely to rise above the level of last year's DM 29bn (£8.2bn), according to a forecast by the West German Institute of Economic Research (DIW). The seasonally adjusted DM 10.1bn current account deficit in the first quarter of this year has led to fears that 1981 would see a further deterioration.

The Institute points out, however, that all signs indicate that the current account deficit in the second quarter will be considerably lower than in the first. It says this trend is likely to continue for the rest of the year as West Germany's terms of trade are not expected to worsen, following the recent decision not to increase oil prices by the Organisation of Petroleum Exporting Countries.

DIW says that only higher exports can help to lower West Germany's payments deficit over the short term. In April, the seasonally adjusted trade surplus rose to almost DM 3bn. The Institute notes that export orders for West German manu-

factured goods are rising faster than exports themselves. Imports are being retarded by the sluggish performance of the economy and by the decline in the use of energy and raw materials.

Since the beginning of 1979, it says, West Germany's terms of trade have continued to worsen and, in the first quarter of this year, dropped to 85 compared with 100 in 1976. This was lower than after the first oil price shock in 1974. But, in March and April, the increase in import prices slowed appreciably which meant the terms of trade did not worsen for the first time in the past two years.

The West German export surge in the first quarter was led by iron and steel products and chemicals. Exports of lorries and electrical engineering goods did not increase strongly enough to make up for a fall in exports of mechanical engineering products. Exports of cars with up to two-litre engines and of electrical consumer goods was brisk, but shipments of textiles and clothing were down.

## Public spending cuts proposed

BY OUR AMSTERDAM CORRESPONDENT

WIDER-RANGING cuts in the Netherlands' welfare programme, civil servants' salaries and government departments' spending are proposed in a report just published. It outlines areas of public spending where savings of up to Fl 24bn (£4.6bn) could be made annually by 1985.

The report was commissioned by the outgoing government in February as a preliminary step towards reviving the Dutch economy and cutting public-sector spending. Compiled by officials in every department of government, it makes no policy recommendations but merely lists potential economies.

The report suggests cuts which would save up to 20 per cent of projected outlays by government departments and up to 10 per cent on welfare, health care and the salaries and pensions of public-sector workers. The aim of the study is to speed up decision making on the Netherlands' pressing economic problems once a new government is formed.

Controversial proposals include cuts in the level of benefits paid to the unemployed and the sick, a basic minimum payment would be established above which "bonuses" would be paid depending on the length of time an employee had been in work and on the number of people he or she had to support.

People earning more than the minimum wage before losing their job would receive a lower benefit than at present, and families where more than one person received benefit would also have their payment reduced. Defence spending has been largely spared because of the Dutch commitment to Nato's 3 per cent real rate of annual growth. But calculations carried out on the basis of no real growth in spending show that the Navy would have to do without new ships and aircraft, the army could not meet its UN commitment in southern Lebanon, and the air force would have to disband a fighter squadron in West Germany. The Dutch de-

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The Left may recapture an old stronghold, writes Terry Dodsworth, recently in Ussel

## Mitterrand lays siege to Chirac's redoubt

M. JACQUES CHIRAC, the Gaullist leader and appointed chief of the French Right, has become a living legend to his own constituents in Ussel. When he arrived in this sprawling, hill-farming community in central France about 15 years ago, it was a left-wing stronghold held by the Socialists. Since then, he has reversed the region's politics so completely that the only important question about the forthcoming parliamentary elections is whether he will win in the first round or be forced into a second-round play-off.

It is not difficult to see how M. Chirac has earned this popularity. A big, enormously energetic man, who describes his hobby as "campaigning," he stomps his constituency incessantly. In the early days, when he was "parachuted" into this apparently unwinnable opposition territory, he made his mark by getting around, listening to hundreds of complaints and making sure they were answered.

Later, as a national politician, and particularly in a spell as agriculture minister, he was able to show his constituents how useful it was to be represented by someone at the centre of the government machine. The "Chirac phenomenon," as it is called locally, has had its spin-off in the rest of the Corrèze, a department of three constituencies spanning the upper Dordogne valley. During the last 15 years, each of the three has returned a Gaullist deputy, despite a deeply embedded radical Socialist and

Communist tradition among the peasant farmers. M. Chirac's name, his pro-small farmers' policies, and his particularly vigorous brand of populism, have undoubtedly been an essential element in wresting the area from the monopoly of the left.

But will the "Chirac phenomenon" hold good in the forthcoming elections? As elsewhere in the country, the Socialist Party is now riding a swell of popular enthusiasm, buoyed up by President Francois Mitterrand's victory, the decline of the Communist vote, and the general disarray on the right. It is just possible that the Socialists could recapture the Ussel and Brive constituencies adjoining M. Chirac's Ussel—and that is the sort of victory which, extrapolated on a national scale, would spell disaster for the right, while delivering a serious blow to M. Chirac's political future.

The key to this battle lies in the three-cornered balance of power between the Gaullists, the Communists and the Socialists. Among these forces, the Communist Party undoubtedly holds the pivotal position. With its long tradition of support for the poor peasant farmers, and an organisation strengthened by the leadership it gave to the Resistance movement 40 years ago, the party is the second most powerful political force in the area. But its support is waning, first undermined by the Gaullist offensive, and more recently sapped by the poor performance of M. Georges



Marchais, the party leader, in the presidential elections.

This deterioration in the Communist vote makes the first round of elections, which select the two leading candidates for the second round run-off, particularly important in the marginal Corrèze seats.

Virtually everyone agrees it would be easier for the Socialists to beat the Gaullists in the second round, partly because the Communists tend to frighten off moderate voters, and partly because there is a better transfer of Communist votes to Socialists than vice versa. But the Socialists are by no means certain of being able to over-

take the Communists in the first round.

The redistribution of forces within the left is best illustrated at Brive, a thriving market town taken over by the Gaullists in the mid-1980s.

During the last parliamentary elections in 1978, the Communists came comfortably ahead of the Socialists in the first round, polling 16,400 votes against 12,400. But in the recent presidential election, the tables were turned completely, with President Mitterrand polling well ahead of M. Marchais to capture 15,800 votes to 12,900. The big question now is whether the Mitterrand vote

can be successfully carried over into a parliamentary contest: local polls suggest there is a good chance of that happening.

In Brive and in Ussel, where similar changes are occurring, although not so pronounced, the Gaullist response to the Socialist challenge has been to play the Chirac card for all it is worth. But candidates are close to the Gaullist leader, and are emphasising the fact that they are also forcefully echoing the Chirac themes of Socialist profligacy and the coming attack on personal and corporate liberties.

But it is painfully clear that President Mitterrand, like the old campaigner that he is, has chosen his battleground skillfully. The election has come so quickly after the Presidential that the right really has no "record" on which to attack the Government. On farming, the one outstanding local question, the Socialists are just as supportive of the small farmers as their opponents.

Above all, the recent welfare improvements are more likely to win votes than to lose them, however much the Gaullists scuffle about costs. There are plenty of modest family voters among M. Chirac's own supporters and, as he knows from past experience, they are always ready enough to accept a state handout when it comes their way.

FINANCIAL TIMES published daily except Sundays. Subscription rates: £35.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing offices.

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كلمة اليوم



## Venezuelans slash oil refining

BY KIM RUAD IN CARACAS

VENEZUELA HAS this week cut crude oil processing to less than half its installed refining capacity of 1.5m barrels a day because of declining demand for its key refined export, residual fuel oil.

Refining runs are being reduced from about 70 per cent to a "minimum operative level" of 42 per cent of capacity to avoid excess output of the oil which accounts for about half the yield.

The South American producer has the largest refining capacity of any member state of the Organisation of Petroleum Exporting Countries and the cut represents part of its efforts to weather the glut in world oil markets. Other measures include the progressive trimming of prices of refined products and a reduction in overall output of crude oil.

Together the moves are expected to cut into Venezuela's projected 1981 oil export sales

of over \$20bn by about \$1bn, according to preliminary estimates. Since oil provides two-thirds of Venezuela's income, observers believe that the country may have to increase foreign borrowing to cover any deficit in planned spending of \$168bn over the next five years.

The sixth national economic plan, now under debate in Congress in Caracas, includes a number of programmes to which present and future administrations "would be legally committed. These include completion of the Caracas metro, expansion of hydro-electric and thermal electric production, nearly 1m low-cost housing units, educational installations and the rolling over of short-term foreign debts. These alone will require investment of nearly \$20bn. The oil industry itself plans to invest \$25bn over the next six years.

"We are trying to cope with a trend for consumers to dip into their stocks rather than buy oil at present," a senior

oil industry official said. "There has been an estimated drawdown of about 1bn barrels with stocks falling from a high of 5.5bn barrels to between 4.5bn-4.8bn barrels now."

Over the past fortnight, Venezuela has cut crude production by 10 per cent to 2b b/d. It has reduced residual fuel oil prices for the third time in four months, and has lowered the refinery run to about 600,000 b/d.

Venezuela's 200,000 b/d cutback in crude oil production went into effect on June 1 as part of the Geneva agreement among Opec members to reduce output collectively. Venezuelan output in the first half of 1981 was a little over 2.1m b/d. For the second half production will be about 2m b/d. Last month Venezuela cut residual fuel oil prices, with low sulphur (0.3 per cent) falling by \$3.50 to \$34.90 a barrel and high sulphur (2.8 per cent) by \$2.45 to \$26.35 a barrel.

Venezuelan crude oil prices

which fall between Opec's low and high tiers have remained unchanged despite pressures from buyers. Crude and refined oil export prices currently average about \$30 per barrel.

Reuters reports from Quito: Finance Ministers of OPEC member countries are to hold a three-day meeting in the Ecuadorian capital later this month. Ecuador's OPEC representative, Sr. Cesar Robalino said yesterday that the meeting from June 20 to 23, would discuss contributions from member countries to an aid fund for non-oil-producing Third World nations.

Ecuador has cut its oil production by 11,000 b/d. Sr. Eduardo Ortega Gomez, Minister of Natural and Energy Resources, has signed a decree cutting production in three oilfields from June 1.

The decision is in accordance with the OPEC decision to reduce output and is also designed "to defend the Ecuadorian crude oil price."

## Mexico needs \$1.2bn more

By John Wicks in Zurich

MEXICO WILL need to raise an additional \$1.2bn abroad this year to help finance its current account deficit resulting from the drop in the price of oil. Mexico cut its 1981 crude oil price last week by \$4 a barrel to \$34.50.

Sr. Angel Gurria, director of foreign loans with the Mexican Finance Ministry, disclosed this in Zurich yesterday. He said that the deficit on current account in 1981 would be higher than the \$6bn recorded last year.

Despite this, Mexico did not intend to carry out a change in the pace of its foreign borrowing programme. This would now involve a total of about \$14bn-\$15bn this year. By the end of this year, Mexico's foreign indebtedness would have risen to some \$39bn, Sr. Gurria said. He stressed that the growth rate for net borrowing was declining and should be down to some 11 per cent to 12 per cent in 1981.

## Exploration costs of \$2,000bn expected

BY RAY DAFTER, ENERGY EDITOR

THE INTERNATIONAL oil and gas industry is set to spend about \$2 trillion (million, million) on exploration and development over the next decade, according to a new study by the Chase Manhattan Bank.

The spending level assumes an inflation rate averaging 8 per cent to 9 per cent a year. The bank says that even without inflation the industry would be spending some \$1 trillion.

Outlining the main points of the study, Mr. Willard Butcher, chairman of the bank, told the American Petroleum Institute that to generate sufficient cash the industry would have to increase its net earnings at a much faster rate than in the 1970s, per haps approaching 20 per cent a year.

As a result, Governments would need to eliminate unneces-

sary tax and pricing constraints, he said. "If Governments around the world treat petroleum production as a revenue producing cash cow instead of a strategic movement will stall and so will and economic necessity, this exploration activity."

Even with increased earnings the need for external financing would grow enormously, Mr. Butcher said. The industry would probably be forced to raise \$750bn on a global basis in the 1980-90 period. Some 10 per cent of this financing might be in the equity markets with the remainder coming from the credit markets.

The \$2 trillion (million million) investment, he said, took no account of other expenditures such as dividend payments, increases in working capital and repayments of existing debt. All this could raise the sum by a third.

## No U.S. butter for Brezhnev's bread

By David Buchan in Washington

PRESIDENT BREZHNEV will not get even a little bit of American butter to put on his U.S.-grown bread, under a Reagan Administration plan to keep butter exports out of Soviet hands.

Mr. Alexander Haig, the Secretary of State, has persuaded his colleagues that it would send the wrong signal to sell the Soviet Union U.S. butter along with the bread provided by the lifting in April of the embargo on grain sales.

Thus, according to officials, Mr. Reagan has rejected an Agriculture Department plan to dispose of the U.S. butter surplus on the world market where it would most probably end up in Soviet or East European hands. Instead, the Administration intends to sell butter in bilateral deals with the restriction that foreign customers should not resell to the Soviet Union.

The U.S. butter mountain reached 411m lbs at the end of May and, with the Government buying price 45 cents a pound, higher than world levels, the surplus is growing by 10m lbs a week.

The Administration is trying to cut price supports for dairy farmers in the 1981-82 budget, but has less than complete backing from Congress. One reason why Mr. Haig's argument has prevailed against butter sales to the Russians, although it failed against grain sales, is that the White House has no special sympathy for dairy farmers. News of the Administration's butter plans were leaked to the Press here as talks between U.S. and Soviet officials ended in London with the U.S. offering to sell Moscow an extra 6m tonnes of wheat and feed grains.

## Allegations withdrawn

The Toronto Star has withdrawn

completely allegations that senior Liberal Party members profited from insider information on the C\$1.46bn (US\$58m) takeover of Petro-Canada by the Government-owned oil company Petro Canada. Victor Mackie reports. The allegations had caused a row in the Ottawa Parliament but were dismissed as "rubbish" by Mr. Pierre Trudeau, the Prime Minister, who promised an inquiry.

## Fixed mortgages bring home loan groups to the brink of crisis

BY DAVID LASCELLES IN NEW YORK

AFTER CHRYSLER and other big corporate names, the next candidates for a brush with bankruptcy could well be the Savings and Loan institutions, which perform much the same role in the U.S. housing market as building societies do in the UK. They take in short-term savings deposits and lend them long to home buyers.

Record interest rates and the peculiarities of the U.S. mortgage system have propelled the S and L industry into a state of near crisis. At least one has gone bust, several more have had to be rescued by merger and more than 200 are losing so much money that they are officially on the danger list. The crisis has put pressure on President Ronald Reagan's Administration to come up with some kind of help. But so far the White House has stuck by its philosophical distaste for government intervention and has proposed only small remedies which have not satisfied the industry or its regulators.

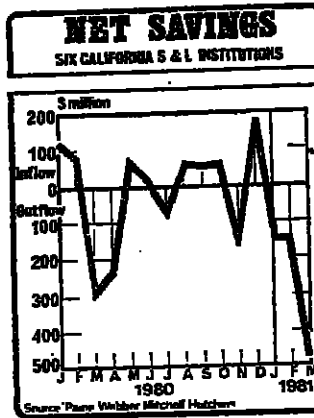
Some people argue the crisis is not as bad as it looks and that, given time, far-reaching modifications already made

to the U.S. mortgage system will enable the S and Ls to get back on their feet.

The U.S. housing market has been built up on the fixed-rate mortgage, whose interest rate is set at the time it is issued and remains unchanged throughout its life, usually 30 years. This contrasts sharply with the prevailing European mortgage, whose rate is adjusted at the whim of the lender or according to some index in line with changes in interest rates.

But while the U.S. system is good for the home buyer, particularly at times of rising interest rates because he can always be certain what his mortgage payment will be, it exposes the lender to the risk that the cost of funding mortgages will exceed the yield. For decades this risk was minimal because U.S. interest rates fluctuated little, and the S and Ls were usually able to maintain a positive "spread" between cost and yield.

But the recent upheavals in the U.S. credit markets have changed all that. Funding costs have soared to 15 per cent or more, while most S and Ls have mortgages on their books yield-



Mr Richard Pratt: not enough backing from the White House

ing as little as 5 per cent. According to the Federal Home Loan Bank Board, which regulates the S and L industry, about half the outstanding mortgages currently yield less than 10 per cent.

The nation's mortgages as a whole yield somewhat over 11 per cent, but the cost of financing them recently rose above

12 per cent, which has pushed many S and Ls under water. What has made life particularly painful is the decision by banking regulators in Washington to phase out interest rate ceilings on savings deposits as part of a broad move to allow the free play of market forces in the bank deposits market.

For years, S and Ls paid only

51 per cent or less for most of the deposits they lent out as mortgages. Now some deposits cost them as much as three times that amount.

The crisis is particularly bad on the East Coast and in the Mid-West. New York's 10 largest S and Ls lost money in the first quarter of this year. And last month, a Chicago S and L failed, owing about \$60m to depositors which was paid off by the Federal Savings and Loan Insurance Corporation, a government agency set up to protect depositors against S and L collapses.

On the West Coast, where most of the U.S.'s largest S and Ls are, the picture is brighter, but not much. Giant associations, like Home Savings with \$14bn in assets, have been more profitable, thanks largely to the high turnover in the California housing market. But their spread also turned negative this spring.

Federal regulators of the S and L industry responded to the crisis last month by changing the rules to allow them to start issuing European-style variable rate mortgages. At a local level, many individual state regulators are doing the same. This re-

form should prevent mortgage lenders in the future being squeezed between rising costs and fixed yields. But it could take years before lenders have enough variable-rate mortgages on their books for the pressure to ease.

Mr Richard Pratt, chairman of the Federal Home Loan Bank Board, has been leading the rescue, but he does not appear to have had all the backing he would have liked from the Administration, even though Mr Reagan appointed him.

Mr Pratt has been promoting a Bill to authorise the U.S. Treasury to increase the Federal Insurance Corporation's credit line from \$750m to \$3bn to finance more bailouts. But the White House opposed the plan because it feels committing funds would be inappropriate when the budget axe has been sharpened. However, the Treasury tried to appease the outraged reaction of the S and L industry by proposing a complicated plan to advance the S and Ls temporary letters of credit which could be included in their assets if these sank to danger level. The plan's appeal is that it does not

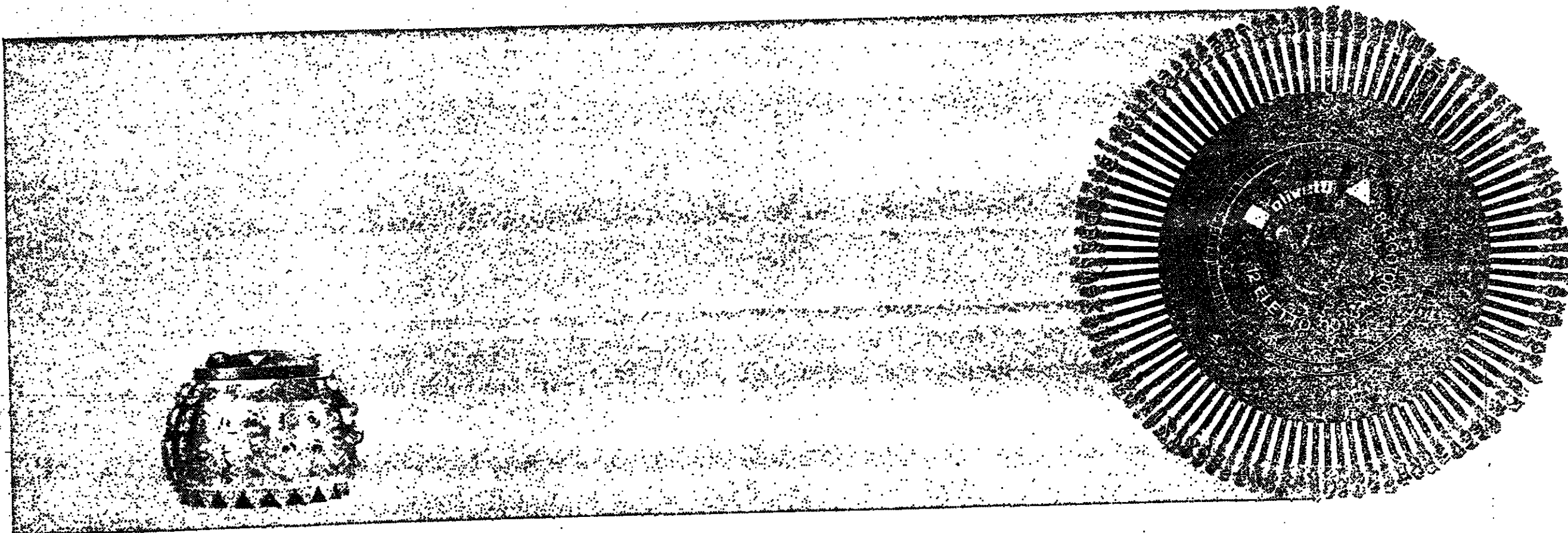
require the Treasury to lay out money, but only exposes it to a contingent liability.

But the industry interpreted the plan as "the cold shoulder." Mr Pratt, meanwhile, has said he will continue to use whatever resources he has at his disposal to bail out ailing S and Ls. These consist mainly of the \$6bn or so that the Federal Insurance Corporation has accumulated in premiums over the years.

The danger of a major S and L collapse does not yet appear to have led to a crisis of confidence or a run on deposits. The investing public seems either unaware of the crisis, or confident that the authorities will come to the rescue if the worst comes to the worst.

The situation could improve if U.S. interest rates continue their two-week-old decline. This will gradually reduce the S and Ls cost of funds and stem the flow of savings into higher yielding accounts.

But the change to flexible mortgages will take years and will radically alter the character of U.S. housing finance, which is why people are talking of the S and L industry being at a turning point.



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## OVERSEAS NEWS

# Bani-Sadr faces serious threat as Nowbari resigns

BY SIMON HENDERSON

THE GOVERNOR of the Iranian Central Bank, Mr. Ali Reza Nowbari, resigned yesterday after prolonged disagreement with the Parliament over this year's budget.

His resignation represents a serious blow to President Abolhasan Bani-Sadr, whose own position is threatened by the powerful Moslem fundamentalist clergy who dominate revolutionary politics.

Mr. Nowbari, 33, is also the main Iranian official in contact with the international financial community. Despite his youth, he has followed a sophisticated and respected policy in international banking and helped put together the complicated arrangements for the resolution of the U.S. hostage crisis in January.

No new governor has so far been named, and it is not immediately clear whose prerogative it will be to fill the post. President Bani-Sadr is unlikely to have any role as his political power has been steadily eroded. Yesterday the Parliament approved a Bill requiring the president to sign urgent legislation into law within 48 hours and all other Bills in five days.

President Bani-Sadr originally appointed Mr. Nowbari in November 1979. At that time Mr. Nowbari was the editor of the Islamic Revolution newspaper. Before the overthrow of the Shah, he had been educated in both the U.S. and France, where he was a graduate of the Ecole de Polytechnique.

Mr. Nowbari had been sharply critical of the Government's policy, in particular its inten-

tion to increase oil production so as to balance the \$43bn budget. Under the Shah's regime the oil revenues had been used only on the development side of the budget.

The final straw for him was apparently the passing of a Bill in the Parliament bringing him under the control of the Prime Minister, Mohammed Ali Rajai, a political adversary of President Bani-Sadr.

President Bani-Sadr is now in a precarious political position. Yesterday Iran State Radio said the armed forces joint staff had announced the support of the military for Ayatollah Khomeini, leader of the Islamic Revolution, and the constitution. Mr. Bani-Sadr, commander-in-chief of the armed forces, was not mentioned.

In yet another assault on Mr. Bani-Sadr, Interior Minister Mr. Mahdavi Kani declared illegal the Office for Co-ordination of the People's Co-operation with the President (OCCP), which has tried to open branches round the country to muster grassroots support for Mr. Bani-Sadr.

Tehran, scene of two days of clashes between Moslem extremists and Mr. Bani-Sadr's supporters, was quiet yesterday.

With Mr. Bani-Sadr's political future in doubt, Chief Justice Mohammad Dehshadi was asked at a Press conference what would happen if the President departed. He said the President's duties would be taken over by a Presidential Council comprising the Prime Minister, the Speaker of the Parliament and himself.

## Australian wages body rejects Telecom deal

SYDNEY—Australia's arbitration commission yesterday refused to endorse a settlement of a wage dispute that has crippled the country's communications links, saying it would contravene official wage guidelines.

At the same time it said the employers would be acting in bad faith if they did not implement the agreement reached last Friday.

The commission said the wage increases of up to A\$32 (\$38) a week in two stages would probably create industrial tension and disputes in other areas.

The management of the state-owned telecommunications body, Telecom, and unions representing 50,000 workers have been

unable to have the agreement approved by the government or arbitration commissions.

Ten days of maintenance bans by the workers have brought chaos in communications links especially telephone lines abroad and between major cities.

The two unions involved said after the arbitration commission statement that it was now up to the government to authorise Telecom to implement the agreement.

This would be a severe blow for the Government, which has bitterly attacked private companies for paying wage rises outside official guidelines.

Reuter

## After the attack on the Iraqi nuclear reactor, FT writers look at the problems it raises

# Nuclear safeguards: Are they strong enough?

BY DUNCAN CAMPBELL-SMITH

"THE ISRAELI raid has struck at the heart of what we are trying to do," said an official of one nuclear research body yesterday. "Atomic energy cannot be regulated by the laws of the jungle. The only alternative is effective regulation by a trusted international body."

This body is the International Atomic Energy Agency (IAEA). The Israeli action on Sunday in bombing the nuclear facilities of Iraq, an IAEA member nation, has dramatically asserted that they do not trust the agency with its single most critical task: preventing the inevitable spread of civil nuclear power from leading to a spread in the ownership of nuclear weapons.

None in the nuclear industry doubts the terrible dangers which would result if other nations were to follow where the Israelis have led. Now, more

than ever, governments and private industry alike stress that the IAEA must be trusted and helped to grow more powerful. As one British uranium expert said yesterday, "it is the best hope we have."

The IAEA was set up in 1957 as an autonomous intergovernmental organisation to report on the activities of the world nuclear industry. It has 110 member states, and last year carried out more than 1,100 inspections of over 500 nuclear power installations around the globe.

But in the face of a determined, covert attempt by a member state to exploit nuclear energy for military purposes, could the IAEA prove a really efficient safeguard?

Officials at its headquarters in Vienna produce three major reasons for believing so. The first is the breadth of the inter-

national support it now receives. Only China stands outside the fold, although certain countries maintain some of their projects outside IAEA safeguards. Altogether, inspections cover 48 countries without the nuclear bomb, and in 35 of these the routine includes safeguards laid down by the 1968 Non-Proliferation Treaty, from which the IAEA also acts as agent body.

Secondly, the agency has developed vigorous inspection techniques over the years. A recent quarterly bulletin of the IAEA discussed the improvements made available by modern surveillance techniques. Last year, these included taking on automatic extended exposure photographs.

And thirdly, it has encountered to date no significant political obstacles to its role. For those projects subject

to IAEA safeguards, the guidelines have everywhere been observed and no member country has sought to curtail existing inspection activities by the agency.

The question arises, however, as to how the IAEA could deal with a renegade member. It is essentially a technical agency. If a member state were found to be using enriched uranium or the plutonium by-product of nuclear generation for the development of a bomb, the IAEA's role would be restricted to drawing the international community's attention to the abuse. The director general is empowered to go direct to the United Nations Security Council. The alarm bells would ring—but would it be too late?

Those who have serious reservations about the IAEA's efficacy argue that, given a first rate team of scientists and ade-

quate preparation, a poor quality bomb might be manufactured in as little as nine months. Neither precondition is thought to apply in Iraq's case, but the principle remains.

Other reservations arise from the fact that the IAEA's authority may not have been helped by the appearance of other bodies over recent years, particularly President Jimmy Carter's International Nuclear Fuel Cycle Evaluation and the London Nuclear Suppliers Club.

Above all, ironically, is the worry that the IAEA has no power to coerce nuclear power states who refuse to be subject to NPT safeguards. There are 13 such countries with whom the IAEA has only bilateral arrangements. Four of them are known to have access to weapons-grade material which the IAEA cannot inspect: South Africa, Pakistan, India and Israel.

## Israeli bombing raid lasted 10 seconds

BY OUR FOREIGN STAFF

IRAQ intends to press ahead with its nuclear development programme despite the Israeli attack on its French-supplied reactor, Mr. Latif Nassim Jassam, Minister of Information, said yesterday.

In an interview with the newspaper Al Thawra, official organ of the ruling Baathist Party, he said that the assault had shown how much Israel feared Iraq.

Some speculation about future Iraqi intentions was raised yesterday by the arrival in Paris of General Abdul Jawad Amin, a director of the state Organisation for Technology, Industry and Energy, who declined to answer reporters' questions and was said to have come to visit the Paris Air Show.

Yet it is believed that the new French Government will be very reluctant to contemplate renewing its predecessor's commitment. President Francois Mitterrand, when in opposition, was critical of the 1975 agreement under which France supplied two research reactors including the 70MW Osirak apparently devastated in Sunday's raid.

An account by an eyewitness yesterday emphasised the extent of the vulnerability of the target. On his arrival in Paris from Baghdad on the same flight as Gen. Amin, M. Jacques Rimbaud, a technician working on the plant, said that it had been completely destroyed and

would have to be rebuilt from scratch, even though only four aircraft had taken part in the strike.

He said: "Two of them made a pass to check defences, then the other two followed dropping four bombs. All four aircraft then made another pass, probably to take photographs, before flying off. The entire attack lasted 10 seconds."

On Tuesday it had been impossible to approach the destroyed Osirak reactor built by Framatome and scheduled to come into operation in the next few months, added Mr. Rimbaud, who was drinking an aperitif on the veranda of a nearby cafe when he saw the aircraft swoop in.

He said he rushed back to the site. "When I reached there, the precision of the bombing astonished me. It seemed to me the bombs fell to within one metre of their target."

M. Rimbaud said that the other technicians and their families were expecting to be evacuated in the near future. Most of the 150-strong expatriate work force had left the site when the attack took place, he explained.

His account seemed to confirm the Israeli claim that the raid had been timed to minimise casualties. One Frenchman, a 25-year-old engineer was killed.



KING KHALED of Saudi Arabia meets Mrs. Margaret Thatcher at 10 Downing Street yesterday. Before lunch the two leaders held talks along with Lord Carrington, the Foreign Secretary, Mr. Douglas Hurd, Minister of State at the Foreign Office and Prince Sultan, the Saudi Defence Minister. The exchanges concentrated on the Mideast conflict.

## Pre-election Habib mission goes row flares

By David Lennon in Tel Aviv

A PRE-ELECTION ROW flared in Israel over the bombing of the Iraqi nuclear reactor yesterday, with both the ruling Likud and the opposition Labour Parties accusing each other of placing vote winning over the national interest.

The squabble broke out after the Labour Party accused the Government of deliberately timing the raid just before the elections so as to boost its image. In response the Government has said that the operation was being disavowed in trying to make the air strike into an electoral issue.

Mr. Menahem Begin, the Prime Minister, released the text of a letter sent to him on May 10 by Mr. Shimon Peres, the Labour leader. In the letter Mr. Peres said he objected to the attack on the reactor because it would isolate Israel. The Premier said that the Labour leader opposed the raid, not just the timing as he had said earlier.

Labour has made the Government's timing of the air strike a key issue in its television political broadcasts. Public reaction has appeared generally to be negative to the approach, however.

THE MISSION of Mr. Philip Habib, the U.S. special envoy, to defuse the crisis between Syria and Israel over Syrian missiles in east Lebanon will continue, despite Arab fury over the Israeli attack on Iraq's experimental nuclear reactor and doubts in the Arab world about the U.S. role in the affair.

Reports in Beirut that the Arab Foreign Ministers' meeting in Baghdad which Iraq called for today to discuss the attack, could demand the suspension of Israel from the United Nations are particularly worrying. A successful move by the Arab states at the UN could well lead to a U.S. veto, with serious consequences for tension in the Middle East.

Arab anger at the raid has spread all the way from Cairo to Kuwait. While Egyptian opposition deputies demanded a break in relations with Israel, parliamentarians in Kuwait called on their Government to impose an oil embargo against the U.S. and withdraw deposits in American banks.

Analysts believe that without a rapprochement between Syria on the one hand and Iraq and Jordan on the other, and without an end to the war with Iran, an effective Arab front

against Israel would not be possible. A senior guerrilla leader, Salah Khalaf, better known by his code name of Abu Nidal, has issued an appeal to Damascus and Baghdad to set their differences aside and join hands with the Palestine Liberation Organisation against Israel.

The Arab response has severely complicated and entirely overshadowed the Habib mission. The U.S. envoy, who arrived in Beirut on Tuesday afternoon, continued talking to Lebanese officials yesterday but he was not scheduled to leave the country yesterday, least of all to visit Syria.

There is little that Mr. Habib can do at the moment but act as a symbol of the U.S.'s will to mediate in the missile affair, despite Arab fury and doubts in Syria about U.S. good faith. Mr. Habib can take no comfort from a statement in the official Syrian newspaper Al Baath that the U.S. gave permission for the attack.

If the mission is to continue at all, Syria will be looking for a major U.S. effort on much broader lines than simply trying to resolve the crisis over the missiles in the Bekda Valley.

## India and Pakistan draw closer

By K. K. Sharma in Islamabad

A ROUND of talks in Islamabad between the Pakistani and Indian Foreign Ministers appears to have brought the two countries closer than at any time before, giving real substance to hopes for calm on the sub-continent.

The two Ministers, Mr. P. V. Narasimha Rao of India and Mr. Agha Shahi of Pakistan, were palpably optimistic yesterday about normalising relations between the two neighbours. A meeting between Mrs. Indira Gandhi, the Indian Prime Minister and President Zia ul Haq of Pakistan now seems a distinct possibility.

The Foreign Ministers agreed to begin consultations at all levels of responsibility.

The surprising outcome of the talks between the two countries, which have gone to war with each other three times in the last three decades, is the result of their shared conviction that the process of confidence-building calls for patient and continuous effort, as a joint statement yesterday said.

The two Ministers have agreed that both countries had the right to acquire arms for self-defence and discussed the "parameters of their defence acquisitions" and decided to remain in touch with each other on a continuing basis.

This should put an end to the controversy over the U.S. decision to arm Pakistan, talks between the U.S. and Pakistan on military aid begin in Islamabad today when the U.S. Under-Secretary of State for Security, Mr. James Buckley, arrives in Islamabad.

While both India and Pakistan are wary of showing euphoria, there was a degree of warmth and optimism yesterday rarely seen in any contact between leaders of the two countries. Peace finally appears to be around the corner.

The two Foreign Ministers said they recognised that the strengthening of friendship between India and Pakistan served the interests of both peoples and was indeed a geopolitical imperative. This means they are willing to treat the sub-continent as a single entity for security purposes, which could have far-reaching implications.

They also reiterated their policy of using nuclear energy only for peaceful purposes. They called upon all nuclear weapons states seriously to discuss nuclear disarmament.

David White adds from Paris: Western countries have promised India 3 per cent more aid this year, bringing the total to about \$3.45bn. Indian Government officials attending a meeting of donor countries in Paris this week considered the outcome to be satisfactory in view of present constraints on aid programmes.

Pledges for the current year amounted to 2.82bn special drawing rights, compared with SDR 2.73bn (£1.6bn) in 1979. More than half of the total was accounted for by the World Bank and its associates which together pledged some \$2bn, according to officials at the World Bank's European headquarters.

Representatives of 13 donor countries attended the meeting, along with international organisations. A similar review of Pakistan's development plans and aid needs is due to start in Paris today.

## Tony Walker, in Peking, reports on the launch of the 'China Daily'

# China's Press learns from the West

"MY GOD, they've even got the cricket!" commented the British businessman sitting down to breakfast in a Peking hotel with a copy of the new English-language "China Daily."

The China Daily went on sale this month in Chinese cities and in Hong Kong. It contains the sort of information which would have been unthinkable just a short time ago, and is an experiment for the Chinese, whose own newspapers tend to be long on Communist propaganda and short on news.

A few years ago, when an increasing number of foreigners started coming to China, they complained of feeling cut off from information about events in the rest of the world, Feng Xihou, managing editor of the China Daily, said last week.

Trial issues of the daily, available in Peking for the past month or so, show the editors have tried to combine a Western approach to the presentation of news with what they see as China's propaganda interests.

To Western eyes, news judgments are sometimes jarring—like the day the story about the new French President took second place to a report of a propaganda radio making what appeared to be extravagant claims about battlefield successes in Kampuchea.

Feng, a shrewd grey-haired 60-year-old who speaks impeccable English learned at a missionary academy in pre-1949 Shanghai, concedes there are basic differences in approach. "We don't see it as you see it," he said. "This paper is to

be read by foreigners, but still a lot of Chinese will read it. I think we have to strike a good balance."

A small group of foreign journalists—referred to as "experts"—are helping the Chinese to achieve the balance. These journalists, some with wide experience, have helped to establish procedures for China's first English-language newspaper since Communist soldiers marched into the major cities, putting an end to Western influence.

Feng sees foreign participation in the newspaper as necessary to act "as a representative of the voice of the readers." "Originally, I would have told you this paper would eventually be run exclusively by Chinese, but now I believe we'll need one or two experienced foreign journalists always," he said. Feng observed it was important to have a "second opinion, otherwise I think we would tend to get too subjective."

Mr. John Lawrence, group training supervisor of David Syme, publisher of the Australian newspaper "The Age," has worked on the China Daily for the past six months. He believes

a daily English-language newspaper incorporating Western techniques of up-to-date news presentation.

The China Daily, as would be expected, has had some teething troubles. Feng said there were great difficulties getting suitable staff with a good grasp of English, and even now the paper is being run by what he describes as a "skeleton staff."

China Daily incorporates a mixture of Chinese and foreign news, features, travel hints, sport and business news, including gold prices and stock market reports from several world financial centres.

Much of the foreign news is taken from Western news agencies. It is quite common to find the big Western agencies jostling for space with Xinhua, the New China News Agency, on the pages of the China Daily.

Mr. Lawrence believes that the China Daily's Western-style news presentation, with its emphasis on attractive layout and use of photographs, may brighten up the format of Chinese newspapers, which have a singularly dull appearance. He said there had been "a lot of feedback" from journalists working on Chinese publications who liked the way the China Daily looked.

The China Daily recently produced a picture page of the life and times of Soong Ching-ling, who died late last month—she was the widow of Sun Yat-sen, the father of modern China. It may be a coincidence, but two days later the party newspaper, the People's Daily, followed suit.

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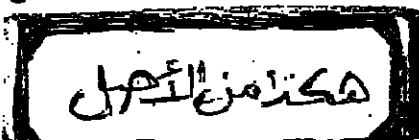
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## Britain reverses fall in exports of services

By Peter Riddell, Economics Correspondent

BRITAIN increased its exports of services in the first three months of this year following a steady decline during the previous two years.

Central Statistical Office figures show the volume of exports of services rose by 0.6 per cent to 103.1 (1975=100) in the first three months compared with the previous quarter. Imports of services fell fractionally.

The UK surplus on service transactions rose to £1.21bn compared with £1.18bn in the previous three months. Total service earnings were £3.78bn, with payments of £2.57bn.

The travel account moved back into surplus of £44m after the exceptional deficit in the previous quarter. Spending by visitors from overseas increased from £682m to £709m following falls in 1980.

The increase was the result of higher average expenditure per visit. The number of visitors was 10 per cent lower than a year earlier.

Spending overseas by UK visitors fell from £722m to £665m after two years of uninterrupted growth. The number of visits was lower than in any quarter of 1980.

Earnings of UK dry-cargo operators were slightly lower in the first quarter because of the tanker's dispute in January and February. Tanker earnings benefited from a short-lived increase in voyage rates at the beginning of the year and from sterling's weakening against the dollar.

Overall, sea transport earnings rose by £15m to £937m. Earnings from civil aviation dropped by £19m to £595m because of lower spending in the UK by foreign airlines resulting from fewer aircraft movements.

British airline revenue from foreign passengers remained constant despite exchange rate changes which slightly eroded sterling in value of tickets sold overseas.

## U.S. plants go-ahead by Taiwan

By Bob King in Taipei

The Taiwan Government has approved multi-million dollar investment applications of U.S. companies Rockwell International and Eaton Corporation. The companies plan to produce heavy-duty truck components to fill the needs of the recently-formed Hua Tung Automotive Corporation.

Mr T. Y. Wan, of the Economic Ministry's investment commission, said Rockwell's investment would be about \$7.5m (£3.8m) and Eaton's about \$6m.

Rockwell would make rear axle units (including differentials), and Eaton would make rear axles, steering mechanisms, and brake systems.

Output from the two plants will be aimed mainly at Hua Tung's estimated annual production of 10,000 heavy-duty trucks and buses.

Hua Tung is a joint venture between General Motors of the U.S. and the State-owned Taiwan Machinery Manufacturing Corporation.

Exports of the components is a possibility, Mr Wan said. Previously, Taiwan had to import precision items such as rear axles and steering systems for large vehicles.

Officials hope the infusion of advanced foreign technology may spur local manufacturers to upgrade their motor components.

Hua Tung is aiming for an initial local content rate of more than 30 per cent in its heavy vehicles, it hopes to raise this to at least 60 per cent within a couple of years. Zaphradfabrik Friedrichs Hagen (ZF) a West German company was reported in a local paper to be considering a \$20m investment in a transmission and gearbox plant.

## Backing for action on subsidies

By Our World Trade Editor

THE HOUSE of Representatives Banking Committee yesterday threw its weight behind the Reagan Administration's diplomatic offensive to reduce the level of official subsidies paid by U.S. trade competitors in export credits.

In a bipartisan gesture, the Committee voted to approve a bill sponsored by Representative Stephen Neal of North Carolina. This would set up a \$1bn fund to give interest rate support to privately funded export credits. The fund could support such credits up to a total value of about \$7bn.

The fund would also come into operation in October, 1983, if the Administration had by then failed to win agreement for the international reforms it is seeking and would be specifically directed against nations subsidising their export credits.

The move was a reaction to the displeasure felt in the Committee about the need to cut back the 1982 loan authorisations budget for the US Export-Import Bank to \$3.5bn from the \$4.4bn proposal of the Reagan Administration.

This cut was made within the terms of an overall budget resolution cutting back numerous federal programmes, but it is not definitive. It would have to pass the full House, and the Senate at present is working on a high 1982 budget for Eximbank.

The Banking Committee felt it could not put up the 1982 budget for Eximbank in the face of the prevailing mood of budgetary restraint. But there are hopes that, because the fund would not come into operation until the 1983 fiscal year and then only on strict conditions controlled by the Treasury Secretary, it might win Administration approval.

## EEC move urged over textiles

By Rhys Davyd

THE UNDERLYING objective for EEC negotiators in the forthcoming General Agreement on Tariffs and Trade Multi Fibre Arrangement talks should be reducing the imbalance in its textile trade with the rest of the world, Comitextil, the body linking the industry in member countries, urges in a policy statement issued in London yesterday.

The Brussels-based organisation says the EEC is the largest textile exporting block, with annual overseas sales of \$12bn (£6.18bn). It is also the biggest importer, buying goods worth \$15.7bn in 1979, compared with U.S. imports of \$7bn and Japanese imports of \$3bn.

Between 1973 and 1979, the statement says imports from developing countries rose more than threefold and the EEC deficit with these countries went up nearly sixfold.

Comitextil's argument for restraining imports further is based on worsening EEC economic and social conditions. Some 8m people, representing 7.5 per cent of the working population, are unemployed, it notes. New problems are likely to emerge after the Community is enlarged to include Spain and Portugal.

The lack of reciprocity in world textile trade is also cited.

## Japanese challenge strains GATT

By Paul Cheeswright, World Trade Editor

THE General Agreement on Tariffs and Trade (GATT) is under fresh strain when the major trading nations are trying to bring into effect the codes agreed in 1979 at the end of the Tokyo Round of multi-lateral trade negotiations.

The strain comes from the reaction, especially within the EEC and the U.S. to Japan's export strategies.

What one has seen develop in the trading relationship of Japan and the West is a most powerful Japanese export drive in concentrated areas, which has had a profound impact," Mr. John Biffen, UK Trade Secretary, said earlier this week.

"It has given rise to disturbance in patterns of trade and provided an upheaval in a way which the GATT never provided for. People are looking for ways of moderating change in the framework of the GATT."

There is broad agreement that the GATT framework must remain inviolate. It is the main international instrument for regulating and adjusting world trade.

In world conditions that are unpredictable, no government can alone adequately safeguard its national interest. It can do so only within a system, established by rules, noted Mr. Arthur Dunkel, GATT secretary-general. The rules are the GATT.

It has 50 signatories and there are 30 nations which apply its rules pending a decision on membership. It has been within the GATT framework that international tariff levels have been reduced progressively and codes devised to lower non-tariff barriers, as in the Tokyo Round.

The GATT is the embodiment of the open trading system, but it has not before had to contend with highly-targeted export selling, based on efficient production and marketing and supported by plentiful long-term finance, of the type favoured by Japan.

This challenge has revived a debate about conditions for the application of safeguards, but in a different form from the Tokyo Round discussions on Article XIX of the agreement.

Then the argument was about whether emergency safeguards could be erected against specific products from one country when these products were damaging domestic industry, or whether restrictions on the products of one country should be applied to all.

Either way the nation taking the safeguards would offer some form of compensation to the country whose exports were affected, or would face some form of retaliation.

In London, it is conceded it might be possible to invoke

Article XIX against targeted Japanese exports. The difficulty is the question of compensation. There is little disposition to pay compensation to Japan when there is a large imbalance in trade—£1.1bn in 1980, and rising perhaps to £1.4bn this year.

The UK Government is casting around for some other form of erecting safeguards, while remaining within the GATT framework. It will be difficult, perhaps impossible.

A number of countries feel the Japanese problem acutely, but there is no automatic disposition to change the rules because one country is in trouble.

The GATT secretariat is monitoring the situation closely and Mr Dunkel has had talks in Tokyo. No studies have been made about the general scale of the Japanese challenge, however. Japan has not been breaching the GATT.

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## Soviet ties with Libya to expand

By David Satter in Moscow

THE SOVIET UNION and Libya have reached agreement to expand economic co-operation, with emphasis on joint projects in power generation.

They agreed in a protocol signed in Moscow recently to study the question of Soviet assistance in the construction in Libya of a 500 Mw nuclear power station, thermal power stations, and power transmission lines.

Soviet-Libyan non-military trade had a value of Roubles 450.9m (£293m) last year, 5 per cent more than the 1979 value of Roubles 427.6m.

The Soviet Union supplies Libya with machinery, technological equipment, building materials and household goods, and receives fuel, raw materials and metals.

The Soviet news agency Tass said the Soviet Union reiterated its willingness to take part in operating a nuclear research centre built in Libya with Soviet assistance.

Tass said a contract was signed recently for a 370 km power line along the Mediterranean coast and a group of Soviet specialists will visit Libya this year over plans for more transmission lines.

Agreement was reached on expanding co-operation in the oil and gas industries.

## A GROWING BUSINESS HAS TO CROSS NEW FRONTIERS.



## Shell to build £13m catalyst unit in Ghent

By Sue Cameron, Chemicals Correspondent

THE SHELL group is to build a £13m plant at Ghent in Belgium to manufacture what it calls its "wonder balls" range of catalysts for the oil and chemical industries.

Shell claims the development of these catalysts is a technological breakthrough that could revolutionise the manufacture and supply of oil products and chemicals.

The company believes the catalysts could make vast supplies of sludgy high metal content Venezuelan crude oil usable in ordinary refineries on a large scale by removing the metal.

Venezuelan high metal oil could become "just as good as heavy Middle Eastern crude," it says.

Shell has confirmed that it has started discussions with Venezuela about the use of the catalysts.

It estimates Venezuela has enough high metal crude to supply the free world for 33 years. Shell says the high metal content of the crude makes it poisonous to the catalysts currently used in refineries.

Shell admits it will have to do further work on the catalysts before they are perfected for use in places such as Venezuela. It stresses that, although there are other catalysts which can remove large quantities of metal from Venezuelan-type crude, they are not as efficient as those developed by Shell, and they are not available in the same quantities.

Shell believes the free world market for oil industry catalysts

has a strong growth potential. It points out that "rising crude prices and the scarcity of oil in the long term place a premium on maximising yields of high value products such as petrol" and adds that the new Shell catalyst technology will "play an important role in this field."

The group says the world market for catalysts for oil processing is worth about \$250m (£125m) a year.

Shell says its catalyst business outside North America has been growing at 20 per cent a year for the last five years and now has an annual turnover of almost £25m.

Yesterday the group opened a 4,000 tonnes a year catalyst finishing plant at Ghent which is to become Shell's first major site for catalyst production in Europe. The £13m "wonder balls" unit, announced yesterday, is to be built there.

The secret of Shell's latest discovery lies in the balls, which are the catalyst carriers. The manufacture of catalysts involves making carriers—most of those currently available are made of silica or alumina and are shaped like chopped-up pieces of spaghetti—and then impregnating them with the catalyst. Oil or chemicals are passed through the finished catalysts, usually at high temperatures and pressures, to bring about the desired reaction.

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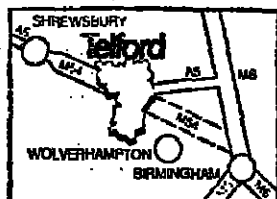
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## UK NEWS

## Workshops in warehouse scheme for Spitalfields

By Lisa Wood

TWO BRITISH oil companies and two clearing banks have set up a joint company under the auspices of the London Enterprise Agency to convert a 19th-century warehouse in inner London to 45 small workshops at a cost of more than £600,000.

The four partners in the enterprise — Barclays Bank, Midland Bank, Shell UK and BP — see the project as a demonstration of how the expansion of the small business sector can assist in the regeneration of inner city areas.

The warehouse in Spitalfields, East London, has been unused since 1968, and was bought from the Greater London Council at a nominal price. If it is sold during a specified period the local authority can claw back any profit over and above the development costs.

The Spitalfields project is the first venture by the London Enterprise Agency in which it will act as developer. The agency, which was set up by nine major UK industrial and financial groups two years ago, has so far concentrated on providing a counselling service for small companies, providing courses on setting up small businesses and offering a "marriage bureau" to link small companies with potential investors and partners.

LENTA Properties — the name of the new company which will convert the Spitalfields property — said lettings would be on a flexible basis. Units would be between 200 sq ft and 1,000 sq ft. It is hoped small businesses already in the area which occupy substandard premises will be among those to occupy the new units.

## Enterprise zone opens at Swansea

By Robin Reeves, Welsh Correspondent

BRITAIN'S FIRST enterprise zone was inaugurated officially at Swansea yesterday by Mr Michael Roberts, Welsh Office Minister of State.

From today all industry and commerce sited within a 735-acre zone in the lower Swansea valley will be exempt from most planning controls and Government and local authority financial burdens, including rates, for a 10-year period.

The enterprise zone experiment, first mooted in last year's Budget, was intended to pioneer an adventurous approach to industrial and commercial renewal, Mr Roberts said.

Complimenting Swansea on being the first to get its zone off the ground, Mr Roberts said official designation of the zones planned elsewhere would follow this summer.

Since approval for the experiment was first confirmed months ago, Swansea City Council, the zone authority, has received nearly 300 inquiries from potential investors in businesses ranging from the foundry to a restaurant.

Of these, 38 companies, promising about 125 jobs, have concluded terms with the council and are either trading in the zone or preparing to do so.

The Royal Navy's contribution to Atlantic defence is expected to be slashed. The Rhine Army on Europe's central front is likely to be pruned. A little less may be trimmed from the varied roles of the RAF.

But Britain's independent nuclear deterrent will apparently not be touched.

Britain's role as a nuclear power has recently generated much heated debate, which has not surprisingly centred on the £5-£7bn Trident project.

Trident's opponents claim that Mr Nott would not be planning to cut spending in the next decade if the Government had not chosen to replace the Polaris, the linchpin of the present deterrent with the Trident submarine and missile system. The Government denies this, blaming more general economic constraints.

Issues of morality aside, there seem to be two key questions about the deterrent as Mr Nott completes his defence review. The first, and easier to answer, is why the Government has now chosen not only to maintain but to modernise Britain's nuclear forces at a cost of several billion pounds.

The second concerns Trident itself. Although the Government is committed to going ahead with the project, critical aspects of it are still unclear — not only to the public, but apparently to the Government itself.

These so far undecided "details" — which range from the

## Property crash tycoon seeks discharge of £118m bankruptcy

By RAY MAUGHAN

MEMORIES OF the 1973 property boom and its shattering crash the following year were revived yesterday as Mr. William Stern strode into Court Number 46 of the Law Courts to hear his application for a discharge of bankruptcy.

The verdict was by no means as swift as many of his earlier property coups. The hearing has been adjourned until July 22.

Mr. Stern was dwarfed by his barrister but correctly dressed, as ever, in a pin-stripe suit and with his grey

homburg beside him on the green banquettes of the Bankruptcy Court in the modern Thomas Moore Annex.

He heard the Official Receiver, Mr. John O'Reilly, describe once again the circumstances behind probably the largest bankruptcy case heard in Britain. He was once billed, with superb understatement, as "just an ordinary bankruptcy case with no frills."

The failure of Mr. Stern's residential and commercial property empire, directed by a company called Wilstar,

entailed personal liabilities of more than £104m.

Wilstar, the court heard, had shareholders' funds of £25m in June 1973 but the "drastic" decline of property values and the calls on the debts personally guaranteed by Mr. Stern pushed the company into voluntary liquidation a year later.

Subsequent proposals for partial repayment by Mr. Stern's family in America and for an orderly disposal of the group's assets through a scheme of arrangement were turned down by Wilstar's

creditors. A receiving order was made against Mr. Stern in April 1978 and he was declared bankrupt a month later.

The largest creditors, including the Crown Agents, Keyser Ullmann the merchant bank and the First National Bank of Chicago are opposing Mr. Stern's discharge application in its entirety.

Mr. Stern's debts have accumulated to £118,690,524 against his original indebtedness of £104,403,518 largely because the claim by the

Crown Agents has grown from £24m to £36,642,339.

The court was told Mr. Stern's income as a self-employed consultant reached £12,679 in 1979, £14,728 last year and is expected to reach about £12,500 in 1981.

His family have agreed to make over a sum of £25,000 to the creditors, conditional on Mr. Stern's discharge, and he has also offered to pay a further £10,000 a year for three years on the same terms. Barclays Bank, another creditor, has already de-

scribed the repayments as "totally derisory" and the main creditors expect that the postponed hearing will take days rather than hours. Counsel will question Mr. Stern on matters arising not only from the Official Receiver's report but from the Report into the affairs of the Crown Agents during the property boom and its aftermath, from a detailed examination of the accounts of Mr. Stern's property companies and from the past and present lifestyle of the former property millionaire.

## CBI head applauds drop in sterling

Financial Times Reporter

THE PROSPECTS for British business and the economy were brighter because of the drop in the value of the pound, and the Government, should not over-react by increasing the minimum lending rate, Sir Terence Beckett, director-general of the Confederation of British Industry, said yesterday.

"The fall in the value of the pound will be beneficial to industry — improving profit margins, output and job prospects and making imports less attractive to the UK consumer," said Sir Terence.

These benefits would, however, be outweighed by the disadvantages of increased costs for imported commodities and materials.

Living cost 'up 13%

FAMILIES need an increase in their incomes of 13.3 per cent to maintain their living standards at the level of a year ago, says a cost of living survey published today.

The elements pushing up the cost of living most have been national insurance up 3.5 per cent in a year, and income tax up 27.8 per cent, says the report from Reward Regional Surveys.

Computerised news

THE Press Association, Britain's national press agency, is to computerise its news service in its 120 provincial newspaper subscribers.

This will allow them to receive information 10 times faster — up to 1,000 words a minute.

Stansted backed

A FIFTH passenger terminal at Heathrow Airport, London, rather than developing a new airport at Stansted, would be in the best interests of the UK aviation industry or nation, as a whole, the British Airports Authority said.

"Such a terminal could not be provided without breaching the ceiling of 375,000 aircraft movements a year set by the Government from the time the planned fourth terminal, now being built, comes into operation in 1985, the authority said.

Radio contract

AN "CONTRACT for an independent local radio service for Swindon and West Wiltshire has been awarded to Wiltshire Radio by the Independent Broadcasting Authority.

The station should be operating by next summer and will broadcast for about 18 hours a day.

Com St. hearing

A HIGH COURT judge has given Greycoat Commercial Estates leave to apply for an order for the recovery of a public inquiry into the future of the controversial Coin St. site on London's South Bank.

## Petrol price-rises of up to 10p a gallon likely

By SUE CAMERON

SHELL, ESSO, MOBIL and the other big oil companies seem set to push up the pump prices of their petrol by 6p-10p a gallon, following the lead given by BP Oil on Tuesday.

At least two are expected to announce higher pump prices today. Others may delay until next week.

All are likely to end price support to their dealers, which will raise prices at the pumps from the present average of about 150p for a gallon of four star to 156p-160p a gallon.

There was speculation in the industry last night that one or two big companies might shave wholesale petrol prices while ending price support. The aim would be to protect dealers' margins to some extent. Dealers

in areas where competition is fiercest are likely to be hit hard by the complete withdrawal of price support.

But the result will still be a bigger bill for motorists — particularly in towns and cities. The price war at the pumps has been fought most bitterly in urban areas where some garages have been charging as little as 140p for a gallon of four star. Prices have tended to be higher in the country, with top prices of about 160p.

All the oil companies are losing substantially on their UK refining operations — BP Oil said it had lost £37m in the first three months this year.

But in the last few weeks their position has worsened because of the weakening of

sterling against the dollar and what they see as the overpricing of North Sea crude. Most of them take much of their UK oil requirement from the North Sea. Shell and Esso hold 20 per cent each of the UK petrol market, while BP Oil ranks third with 15 per cent.

Esso has the advantage of access to comparatively cheap Saudi crude at \$32 a barrel, against the North Sea price of \$39.25. But last night it seemed likely that it would also raise pump prices.

All the big companies have already put up the prices of other oil products such as heavy fuel oil and gas oil.

BP Oil said last night it would still need to put up prices by 4p a gallon to restore profitability.

## Fresh setback for Lloyd's Bill

By JOHN MOORE

THE PARLIAMENTARY Bill which Lloyd's of London is promoting for improving self-regulation within its insurance market has received a fresh setback. Two Lloyd's associations representing insurance brokers and underwriting agents have recommended to their members that a key amendment required by Parliament should be resisted.

The Lloyd's Underwriting Agents' Association has said the markets 20,000 members should be urged to vote against the amendment even if this could mean "that the Bill has to be withdrawn."

The success of the Bill is now much in doubt.

A House of Commons committee, chaired by Mr. Michael Meacher MP (Labour, Oldham W), wants the Bill amended to prevent managing agents — the

groups which manage the affairs of underwriting syndicates at Lloyd's — from acting as members' agents (the groups which introduce members to the syndicates) because of conflicts of interest.

This requirement formed part of a wider provision laid down by the Commons committee last month which said the Bill "ought to be amended to provide for complete divestment between brokers and underwriters."

Both divestment and the prevention of managing agents acting as members' agents should be effected within five years of the Bill receiving Royal Assent.

The underwriting agents' association, representing all such agents is again both proposals.

It has told its members they may decide to support divest-

ment between brokers and underwriters and make that recommendation to the members of Lloyd's whose affairs they look after, "purely as an expedient to allow the Bill to proceed."

On a divorce of managing agents' and members' agents' operations the association says the move is not in the best interest of the members of Lloyd's.

The Lloyd's Insurance Brokers' Committee representing the brokers, is equally unhappy about divestment between brokers and underwriters and hopes that parliament will review its decision.

from members' agencies it says its members should vote against the proposal because of the "far-reaching and adverse effects on the Lloyd's community."

## Bank 'did not press Burmah'

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

BURMAH OIL's former chairman conceded in the High Court yesterday that the Bank of England did not deal unfairly with the company during its 1974-75 financial crisis.

Mr James Lumsden said the Bank had been compelled by the Government to impose hard terms on Burmah when it came to the company's aid.

He was asked by Mr Donald Rattee, QC, for the Bank: "Did the Bank do anything for which you could properly criticise it as being unfair?"

Mr. Lumsden replied: "In the circumstances I don't think the Bank could have done anything else."

The Bank, he said, had been instructed by the Government

to give Burmah a less good deal than it would have liked.

But he insisted that the price fixed by the Government to be paid by the Bank for Burmah's 20.1 per cent holding in BP had been unfair.

Mr. Lumsden, who was chairman during the crisis, was giving evidence on the seventh day of Burmah's claim to have the share sale set aside.

Burmah says the Bank acted unconscionably, taking advantage of Burmah's weakness to get the shares at a gross undervalue.

The company says the shares were worth between £540m and £680m when they were sold to the Bank for £179m. The current market valuation is nearly

£1.2bn.

Mr. Lumsden said he did not suggest the Bank put pressure on Burmah to sell the shares. He agreed it had been the company's only hope of salvation.

He also agreed that the share sale had to be seen as part of the package of support which involved the Bank in enormous commitments on doubtful security.

The company had hoped to share in the profits of any resale of the shares, to safeguard it against a rise in share prices.

Mr. Rattee asked if the company had offered a loss-sharing formula.

That had not arisen, said Mr. Lumsden.

The hearing continues today.

## Monroe evening dress sold for £950

SALEROOM

By ANTONY THORNCROFT

THERE WAS much variety in London salerooms yesterday. Sotheby's Belgraveia sold a brassiere, handbag and evening gloves which had belonged to Marilyn Monroe for £220. The pre-sale forecast was £30.

Harmers sold a corner block of 12 Penny Blacks, one of the most important items of British philately still in private hands, for £95,000. At Sotheby's in Bond Street modern British paintings fetched a total of £382,088.

The brassiere, etc., will go to Stanley Marsh, a collector who lives in Texas. A dress that the actress had left at Mme de Rachelle in Soho for alterations and did not collect sold for £950.

three times the forecast, to Philip Green. He plans to display it in the window of his discount clothing shop in Conduit Street, London.

Prices were generally below expectation at Harmers' sale of the "G.L." collection of classic Great Britain stamps. This reflected the stamp market's current weakness. The other major lot, the best Penny Black first-day cover known, made £14,000 also below forecast.

In the modern British paintings sale the works of Sir Alfred Munnings continue in demand. His The Steeplechase Start was bought by Richard Green for £30,000. Shrimp leading Ponies realised £26,000.

Another London dealer, D'Orray, bought Frank Walk Hampstead, by Charles Ginner, for £19,000, an auction record for the artist.

Christie's sold the finest group of Venetian illustrated books of the 18th century yet auctioned. It had been collected by John A. Saks of Connecticut, a former director of the New York store. The 281 lots fetched a total of £83,665.

## Courtaulds blames its losses on pressure by American exporters

Rhys David assesses what went wrong with a project seen as Ulster's hope

WHEN William Whitelaw, then Secretary of State for Northern Ireland, announced seven years ago Courtaulds' investment in a £25m integrated spinning, weaving and dyeing unit at Campsie near Londonderry, he was moved to describe it as a turning point in the reconstruction of the city and the province.

Since then, Northern Ireland's troubles have come no nearer solution. Courtaulds is looking back on cumulative losses of £16m in the venture, the total cost of which, including capital investment, has been more than £60m.

The group became in the early 1970s the province's biggest employer with more than

10,000 workers in fibre plants, linen mills and food processing. But it has now cut its Northern Ireland labour force by much more than half as part of its overall reduction in UK manufacturing facilities.

The closure of Campsie, announced yesterday, comes only months after the axeing of the company's nylon plant at Carrickfergus and the scrapping of polyester filament production at three sites.

Campsie is likely to be seen as the first big victim of the very strong pressure on the UK market in the past year by US producers of household textiles — the main product the plant was designed for. Helped by the rise in sterling last year and

the advantage of cheap energy costs, U.S. producers have attacked the UK market with competitively priced bed linen. By the end of last year they had built up a one-third share.

At the instigation of the UK, the EEC began only a week ago an investigation into alleged dumping by the U.S. groups, and is likely to impose duties if the case is proved. Some reduction in the U.S. pressure as a result of the recent fall in sterling is also anticipated. But possible relief, according to Courtaulds, has come too late.

"The Americans now have a sophisticated selling organisation in this country and, even if conditions change, they are unlikely to go away," Mr John Elkington, chairman and chief executive of Courtaulds' Campsie division, said yesterday.

More importantly, Courtaulds sees no sign of an upturn in the depressed UK market. Campsie was built to produce 450,000 meters of fabric a week. At its peak it reached 65 per cent capacity. More recently it has been operating at one-third capacity.

Orders for workwear the plants other main product have also been depressed. Britain's miners were fitted out with new work wear using fabric from Campsie, but this contract ran out some time ago and similar big orders have not materialised.

Courtaulds insists that it intends to stay in household textiles and work wear and will supply its customers from its British facilities.

The company is, however, a very much reduced force in cotton textile weaving in the UK having closed major modern plants in the past year at Lilyhall, and Carlisle in Cumbria with the loss of around 900 jobs. In 1976, it also pulled out from

another big weaving investment, Skelmersdale.

As such, it would not be surprising if a big proportion of Courtaulds' requirement for households textiles and work wear fabric were met, over the long-term, from overseas.

In part this could depend on what Courtaulds decides to do with the 380 looms at Campsie. These could be brought across to Britain, but a more likely alternative is that they will follow the Carlisle and Lilyhall machines overseas.

Several hundred looms from the Cumbrian plant are believed to have been created and shipped to buyers in the U.S. Ironically the main source of Courtaulds' recent problem.

## Choosing the British nuclear deterrent—and guessing at the cost

A WEEK today the Cabinet will meet to consider the most drastic defence review for almost a decade. The package of cuts which Mr John Nott, the Defence Secretary, is expected to present to his colleagues will probably leave unscathed only one key component of Britain's defence.

The Royal Navy's contribution to Atlantic defence is expected to be slashed. The Rhine Army on Europe's central front is likely to be pruned. A little less may be trimmed from the varied roles of the RAF.

But Britain's independent nuclear deterrent will apparently not be touched.

Britain's role as a nuclear power has recently generated much heated debate, which has not surprisingly centred on the £5-£7bn Trident project.

Trident's opponents claim that Mr Nott would not be planning to cut spending in the next decade if the Government had not chosen to replace the Polaris, the linchpin of the present deterrent with the Trident submarine and missile system. The Government denies this, blaming more general economic constraints.

Issues of morality aside, there seem to be two key questions about the deterrent as Mr Nott completes his defence review. The first, and easier to answer, is why the Government has now chosen not only to maintain but to modernise Britain's nuclear forces at a cost of several billion pounds.

The second concerns Trident itself. Although the Government is committed to going ahead with the project, critical aspects of it are still unclear — not only to the public, but apparently to the Government itself.

These so far undecided "details" — which range from the

type and number of missiles to be bought from the U.S. to the size of the submarines to be built in Britain — could bump the cost well above the stated £5bn.

Successive British governments have endorsed the independent nuclear deterrent because it creates a "second decision-making centre" in the Nato alliance. As last year's special document on Trident put it (The Future UK Strategic Deterrent Force—DOGD 80/23, July 1980): "Without a British deterrent, 'A Soviet leadership, perhaps much changed in character from today's, might believe that it could impose its will on Europe by military force without becoming involved in strategic nuclear war with the U.S.'"

Behind such statements are some largely unspoken thoughts. One is that Britain does not actually trust the U.S. to fulfil its commitments to Europe. Another is the belief that the deterrent reinforces national sovereignty and increases influence — provides "a seat at the top table."

Today, too, Ministers would add that with the marked rise in Soviet military capability and the increase in tension in the Western alliance itself, now is not the time for Britain to change course.

It is also sometimes forgotten that, early in the Second World War, Britain was the leader in atom bomb research. "It never seriously occurred to the responsible British politicians and officials that any special rationale was needed to justify staying in the business," writes Dr Lawrence Freedman of the Royal Institute for International Affairs in his recent book Britain and Nuclear Weapons (Macmillan 1980).

Mr Harold Macmillan decided

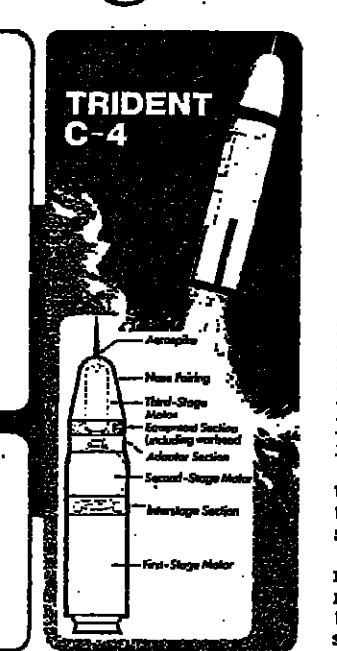
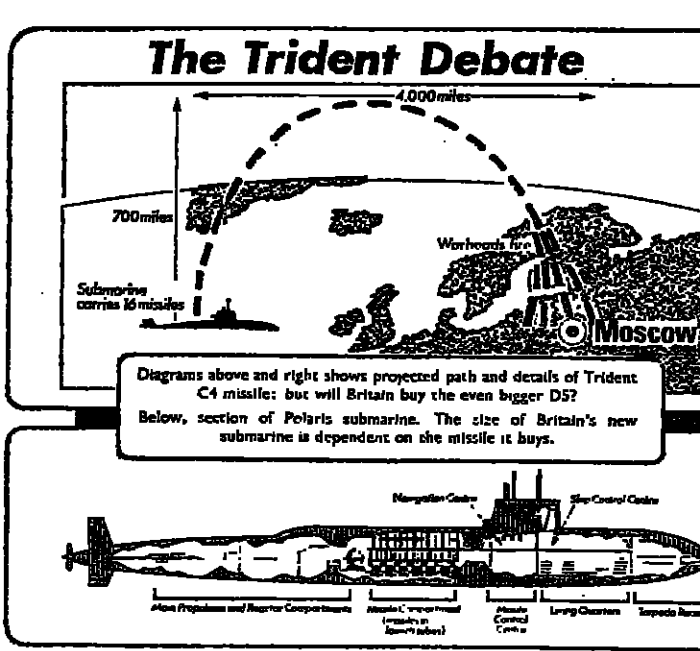
In the final article of a series on Britain's defences, BRIDGET BLOOM looks at the debate on the Trident, which may replace the Polaris submarine-launched missile system and escape the Government's proposed defence spending cuts, although its final cost is still in doubt

to opt for Polaris in 1962 not just because it was the latest U.S. weapons system but because he was offered an exceptionally good deal by President Kennedy.

As with Trident, the UK bought the missiles and the warhead technology from the U.S. and built the submarines itself. The capital cost of Polaris was originally estimated at £350m, and it overran by less than £10m.

The cost of maintaining the nuclear deterrent is only 2 per cent of the annual defence budget. Not surprisingly the Ministry of Defence is biased in favour of the Trident, the direct replacement for Polaris.

The cases for and against Trident will be aired again this month when the House of Commons Select Committee on



that it must build submarines which are also capable of taking the Trident 2 or D5 missile. Since the D5 needs a bigger launcher (45 ft against 34 ft) this could mean that rather than building British submarines of 10-12,000 ton as planned, much larger vessels — possibly up to 18,000 tons — will be needed.

The missile issue presents a dilemma. The Trident 1 is already deployed by the U.S. Navy. The Trident 2 is still on the drawing board. And although the Reagan Administration will probably go for the D5 missile, it may not decide for two years.

But if the U.S. does choose the D5, it will rapidly phase out the C4 production line and those submarines carrying the C4. By the time Britain's new submarines are operational in the mid-1990s (with a life expectancy of 25 years) the new system could already be outdated.

Other areas, also highlighted by the Select Committee's hearings, put current costings in doubt.

The first is whether the Atomic Energy Research Establishment at Aldermaston will be able to cope with building warheads for the Trident missiles. Experience with modernisation of the existing Polaris missiles under the Chevaline programme — designed to improve the missile's penetration of Soviet defences — has shown that costs can get out of hand in this area.

Then there is the big question of infrastructure for the Trident programme.

There is only one yard — Vickers, at Barrow in Furness — which can build the submarines, but it is not clear what percentage of the estimated £190m needed to expand the facilities would be met by the Ministry of Defence.

Neither is it clear what it would cost to restore a submarine-building capacity — to Cammell Laird which, it seems, to be agreed, would have to take on the existing SSN (nuclear-powered submarine) programme which Vickers would have to abandon.

Last, there is the question of Coulport, the maintenance and storage depot near the Polaris base of Faslane in Scotland. It would have to be made seven times bigger to accommodate both Polaris and Trident in parallel for possibly 15 years.

British officials urge a decision this year to meet long lead times on new orders. Mrs Thatcher is believed particularly keen to have a rapid decision.

Certainly until a decision is made any estimate of the cost of Trident can be only the roughest guess.

It is these uncertainties which throw doubt on the Government's £5bn estimate, which lead experts to believe that a higher cost is inevitable.

Mr. David Greenwood, director of Aberdeen University's Centre for Defence Studies, was among the first to suggest that if planned expenditure on Trident went ahead, a big review of other defence spending, such as that now taking place, would be inevitable.

Mr Greenwood has recently revised his earlier calculations which put the cost in mid-1980 prices at £25.8bn — in the light of the new Select Committee and other evidence. He concludes that the capital cost of Trident, even on mid-1980 prices, is now more likely to be £25.7bn.

In today's money, that is nearly £38m. As Mr Nott said, money spent on Trident is not money that can be spent on anything else.



# Six months in exporting can be a very long time.

Suddenly, the world seems to have entered an age of accelerated history.

In the time it takes for an exporter to get paid for his goods, a country's entire economy can collapse.

The map of the world may change violently. Overseas customers in the stablest of countries might well survive the recession, only to fall victim to crippling strikes, unpaid debts or a major fire.

Even the natural disasters now seem to come in twos and threes.

And yet, many British companies are still doing very well in overseas markets. But not without a degree of caution.

In the last year alone, ECGD paid out over £290 million to British business for losses sustained overseas, often in

'safe' countries. The causes were anything from the default or insolvency of individual buyers to political upheavals or national bankruptcy.

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For further details, call Joan Swales on 01-606 6699, or contact one of our regional offices in Glasgow, Manchester, Birmingham, Belfast, Leeds, Cambridge, Bristol, Croydon or London in the near future.

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## UK NEWS

## Call for resistance to steel cuts

BY ALAN PIKE

THE GOVERNMENT should resist any EEC moves to reduce Britain's steel making capacity further. The Commons Industry and Trade Committee urges this in a report published yesterday.

The committee says ministers must remind their Community partners at every opportunity that Britain has already borne more than its fair share of capacity reductions, and expects proportionate cuts to be made by other EEC steel industries.

The committee also warns that the elimination of subsidies to European steel producers — which both the British Government and the EEC want to achieve by 1983 — may result in the continuation of indirect subsidies, like cheap coking coal and transport, leaving British steel producers at a disadvantage.

In its report on the effects of the British Steel Corporation's new corporate plan which was approved by the Government earlier this year, the committee accepts the decision to

continue funding BSC. "The national interest undoubtedly requires an efficient and viable steelmaking industry — both public and private — to supply the majority of the domestic market."

The committee emphasises, however, that it agrees with the view of Mr Ian MacGregor, BSC chairman, that the plan is optimistic. The MFs say they cannot overlook the fact that most forecasts made by BSC in the past 10 years have been wildly inaccurate.

"Doubts may remain about the realism of the present proposals, but we have been impressed by the vigour and determination shown by the present chairman in his efforts to make the corporation viable."

The plan, which will involve at least 20,000 redundancies this year, is aimed at maintaining the BSC's planned steel-making capacity at 14.4m tonnes per year. Mr MacGregor will give a progress report on the operation of the plan to Sir

Keith Joseph, Industry Secretary, next month.

A more comprehensive BSC plan is to be presented by the corporation to the Government later this year. The committee says in its report that it will want to scrutinise that plan, and to see how it relates to the present plan for which such large amounts of public funds have been provided.

In spite of the large amount of public money committed to the BSC, the committee identifies a need for further investment in, for example, continuous casting equipment and new rolling mills.

"The Government should take account of these needs within the overall external financing limits over the next two to three years, in much the same way as, in a different context, it has seen fit to support BL's programme of developing new models to compete effectively in international markets," it says.

The BSC's external financing

limit for the present financial year is £730m. The committee warns, however, that unless the ambitious targets of the plan are met, it is possible that either the limit will prove insufficient or the corporation will need to take draconian measures to contain its operating losses.

In an examination of the effects of joint ventures between BSC and the private sector, the committee says that while this approach is likely to support the industry as a whole there is an inevitable discriminatory element.

"Both profitable and unprofitable private sector enterprises in the steel industry whose products do not fall within the ambit of the joint ventures are excluded from assistance. Indeed, to the extent that the assistance aids the less profitable (and perhaps less efficient) producers it may hamper the more efficient ones who do not have access to comparable state aids."

## Threat over Times Newspapers recedes

By John Lloyd, Labour Correspondent

THE THREAT to the future of Times Newspapers receded yesterday. The union at the centre of a dispute which cost the Sunday Times a third of its first run last weekend has agreed to abide by the dispute procedure.

Mr Rupert Murdoch, chairman of News International, had warned earlier this week that both The Times and The Sunday Times would close if normal working were not resumed.

The Society of Graphical and Allied Trades (Sogat), whose 300 members walked out early last Sunday morning causing the loss of 400,000 copies, is to hold talks with the Sunday Times on an increased payment to some of its members to bring them in line with new rates offered to other print workers.

A brief statement, signed by Mr John Collier, joint general manager of Times Newspapers, and Mr George Willoughby, secretary of Sogat's Central London branch, says that the union guarantees full normal working and compliance with the dispute procedure, and that "no hostile action will be taken by either side whilst the procedural agreement (dispute procedure) is being implemented."

The talks next week will centre round Sogat's claim for equal treatment with members of the National Society of Operative Printers, Graphical and Media Personnel (Natsopa) who have been offered a rate of 87.5 per cent of the print craftsmen's pay.

Some 36 Natsopa brake hands will, under the offer, receive this new rate, while the remainder will receive 80 per cent of the craftsmen's rate.

Because nine of the brake hands work in the publishing area beside Sogat members, the increase of £5.61 a shift — was bound to stimulate a demand for parity.

## TUC will back moves to extend jobs campaign

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE TUC will back a major extension of the campaign against unemployment, building on the apparent success of the People's March for Jobs.

The new initiatives, agreed in outline yesterday by the TUC's powerful economic committee, include:

● The chartering of at least one special train to carry leading trade unionists and representatives of the unemployed to some of the country's industrial centres, where rallies against unemployment would be staged.

● A rally of youth, including political speeches, rock music and sports event, together with a lobby of Parliament.

● The launching of a Plan for the Reconstruction of Britain, a popular version of its Plan for Growth published earlier this year, with the accent on the creation of 440,000 jobs through large-scale construction projects.

The TUC's aim is to involve a wide range of organisations in these initiatives, which are expected to be mounted in the autumn before the congress in September.

Both the youth rally and the push for the construction projects have been mooted before. The train trips — already titled the Jobs Express — originated from an idea put to the committee by Mr Sidney Weighell, the general secretary of the National Union of Railwaymen, and are a new concept.

The proposal is for 1,000 officials and unemployed workers to begin train journeys — possibly from Jarrow in the North-east and from Glasgow — and to stop off at centres like Darlington, York and Peterborough en route to London.

At each of these centres demonstrations would be organised to coincide with their arrival. One of the stops is

likely to be the Prime Minister's house in Downing Street.

The plan for reconstruction, which will be issued in pamphlet form in time for congress, will link big projects like railway electrification, city sewerage renewal, housing and hospital building with the concept of creating more jobs.

The TUC officials have little hope of persuading the Government to back many of the projects. But they are concerned to put up ideas to which a future Labour Government might commit itself.

The economic committee endorsed the work done by the TUC-Labour Party liaison committee on agreeing a draft "national understanding" between the two wings of the Labour movement. The draft will be amended for expected agreement by the next liaison committee meeting later this month.

## Ford fears motor jobs setback if Nissan plant imports its parts

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD HAS warned the Government that up to 50,000 jobs could be lost in the UK motor industry if Nissan of Japan is allowed to set up a car assembly plant in Britain without being held to very strict conditions on the use of local components.

Ford estimates that at best the Nissan project, destined to employ 4,000 if it goes ahead, would result only in a net break-even for British employment.

Mr Sam Toy, chairman of Ford of Britain, said yesterday the vital element in deciding whether Nissan's arrival would benefit the British economy was the level of European components — preferably British — to be used in the Datsun cars to be made here.

Ford says that level should be at least 80 per cent by weight — not by value — and any agreement on local content should be able to be monitored closely by the British Government.

Without any strict commitment on the part of Nissan, many small and medium sized

British component makers would go to the wall, Mr Toy suggested. "If I was in the component industry at the moment I would be terrified."

If Nissan were permitted to import low cost components the UK-based manufacturers — Ford, BL, Talbot and Vauxhall — would have to follow suit to remain competitive, he said. This would create a domino effect in the British components industry.

Last year Ford purchased 82.9 per cent of the bought-in components used in its British assembled cars from UK suppliers, Mr Toy added.

Inward investment to Europe by Japanese motor companies was inevitable, but "must be genuine and not the very minimum investment."

"If Nissan comes to Europe it is in the interests of Britain that it comes to Britain — but on the right conditions."

Mr Toy also revealed that Ford is much less pessimistic than earlier about total UK new car sales this year. In January

the company was forecasting a market of 1,406m. Now it looks to 1.41m, and in two months' time we might well be up to a forecast of 1.475m — not far from last year's 1.51m market."

The reasons seemed to be that disposable income in Britain had not declined to the extent the general recession might have indicated, and many fleet buyers had overcome their cash-flow problem and had gone back to their normal re-ordering patterns.

In spite of the comparative buoyancy of the market, however, Ford could not meet its January sales targets either in volume or market share, said Mr Toy. Supply problems over the first five months had made this impossible.

Ford now expects to sell 430,000 to 450,000 new cars for a 30 to 33 per cent market share this year, compared with the target of 495,000 cars and a 33 to 35 per cent share. For 1982 Ford's current prediction is that the market will reach 1.5m and that might go up to 1.55m.

## Government blamed for untidiness in Britain

By Maurice Samuelson

THERE IS too much rubbish cluttering up the country, in spite of well-meaning calls for a tidy Britain — and it is partly the fault of successive Governments.

This is the view of Sir Derek Ezra, chairman of the National Coal Board. He speaks not just as an indignant private citizen but in his lesser-known capacity as chairman of the Keep Britain Tidy Group, the national agency for litter abatement supported by Government, industry and commerce to the tune of £1m a year.

With the royal wedding turning the world's eyes to this sceptred isle, Sir Derek and his colleagues are very conscious of their mission to rid this town and countryside of the detritus of the consumer society.

But the group's efforts, first begun 12 years ago, are "hamstrung" by successive Governments' refusal to enforce part of the 1974 Control of Pollution Act, says Sir Derek. Section 24 of the Act empowers the Government to order local authorities to publish a plan on how they would attack litter in their territory. The man who could do this today is Mr Giles Shaw, under-secretary at the Environment Department.

But since such campaigns would inevitably involve some additional public spending, Governments have always given a financial excuse for not issuing the necessary ministerial directive, and putting the responsibility back on to the shoulders of the group which Sir Derek has headed since 1979. Mrs Thatcher's Government is no more likely than its predecessors to start wielding the broom.

Sir Derek has no intention of ceasing to remind central government of its responsibility. Nevertheless, he reports progress in the group's multi-pronged campaign.

Local authorities, for example, are encouraged to send officers to attend special courses on litter abatement organised by the Keep Britain Tidy Group from its headquarters at Brighton. Major industries and companies include tidiness as a theme in advertising and among their employees and customers.

Kits have been distributed throughout the country to teachers of children aged three to 11. They are so successful that they have been snapped up eagerly by West Germany and Holland. Kits are being devised for older pupils.

Companies are also asked to make modest donations to the campaign (half the yearly budget comes from non-government sources).

## Council workers to fight budget cuts

BY PAULINE CLARK, LABOUR MP

LEADERS of 500,000 council workers yesterday decided to fight the Government over its attitude towards local authorities.

The call went out from the annual conference of the National and Local Government Officers' Association at Blackpool for increasing industrial action and a united front of unions, councils and Labour Party to challenge government threats to penalise councils considered profligate spenders.

Action will start in Scotland. A token strike has already taken place in Lothian, which is to have its spending cut by £53m — a third of its budget.

Scottish Nalga representatives

launched a biting attack on the decision by Mr George Younger, Scottish Secretary, to threaten six of Scotland's councils with punitive measures if they do not curb their spending.

The union believes the move threatens thousands of jobs in Scotland.

Nalga fears that Mr Michael Heseltine, Environment Secretary, will take similar action against English and Welsh councils who do not toe the Government's public spending line.

He has told councils that if they do not revise their budgets by July they face losing £450m in grants.

The union said its "number

one priority" would be to fight government policies on spending by local authorities in England, Wales and Scotland immediately after its conference ends this week.

Mr Jim White, chairman of Nalga's Scottish district local government committee, described Mr Younger's decision as "a most horrendous piece of legislation" which destroyed the ability of local authorities to take vital decisions.

The conference approved a change of rules which will allow branches to conduct their own ballots on action without having to make initial reference to the union's emergency committee.

## Eagle Star staff to join Bifu

By Nick Garnett, Labour Staff

MEMBERS of the staff association at the Eagle Star insurance company have voted to merge with the TUC-affiliated Banking, Insurance and Finance Union.

The ballot decision will add about 6,000 members to the current claimed Bifu membership of some 140,000. The union has had considerable success in enlarging the size of its insurance industry membership and is in negotiations with staff associations at other insurance companies.

Members of Eagle Star's staff association voted 3,086 to 1,811 in favour of a transfer of engagements.

It is understood that a separate ballot of senior Eagle Star staff is taking place to test whether they wish to follow the decision or to stay within some form of internal union set-up.

The Federation of London Clearing Bank Employers has re-started discussions on proposed arrangements to agree to agree with Bifu and with the rival Clearing Bank Union. The federation is almost certain to offer a new set of procedure proposals.

Bids and deals, Page 24

## Perkins offer up

THE PERKINS diesel engine company improved the offer of pay and conditions to their 6,000 production workers yesterday, to try to avert a strike at their Peterborough plant.

Trade union negotiators, who have already rejected proposals for a six-month pay freeze, want £25 a week more but the company offered £8.

## Award scheme for footwear industry

BY JAMES McDONALD

AN AWARD scheme aimed at increasing the competitiveness of the British footwear industry was launched in London yesterday by Mr Kenneth Baker, Minister of State for Industry and Information Technology.

The British Footwear Marketing Award, which has been put forward through industry's economic development committee, is intended to emphasise the benefits which come from good marketing practices and to encourage improved marketing by UK footwear companies in both the manufacturing and distributing sectors.

The scheme would offer three awards each year. It is intended to give "tangible benefits and valuable publicity" to the winning company, said Mr Spencer Crookenden, chairman of the footwear economic development committee.

The first award would be for export marketing achievement, the second for UK marketing by branded companies, and the third for joint marketing achievement at home or abroad by manufacturers working with retailers. The first awards will be made next January.

The sponsors of the scheme

are: the British Footwear Manufacturers Federation, the British Shoe Corporation, Clarks, and the National Economic Development Office.

In recent years UK home sales of footwear have been declining and imports growing. The manufacturers' export performance has been relatively weak. In its 1980 programme, the industry's economic development committee identified improved marketing by British footwear companies as an essential ingredient in its strategy for promoting the long-term prosperity of the industry.

## Law Society asks for mortgage relief change

BY A. H. HERMANN, LEGAL CORRESPONDENT

THE LAW SOCIETY is urging that the upper limit for mortgages eligible for tax relief should be doubled from £25,000 to £50,000.

In a memorandum submitted to the Treasury and published today the Law Society also complains of the obscure drafting of the Finance Bill and suggests some changes.

It points out that there are still many people with mortgages over £25,000 incurred before 1974 who were given relief until 1983. These people are now uncertain about the future intention of the Government.

The Law Society recommends that an early statement should clarify whether the Government intends to make any changes in the £25,000 limit. In the Law

Society's view it should be doubled to keep in step with the increase in house prices since 1974.

The Law Society also has grave doubts about the Business Start-up Scheme. It welcomes the proposed relief for investment in new corporate trades but doubts whether it will have the desired results. The difficulty of introducing suitable businesses and investors may not be overcome in the three-year life of the scheme.

The 30 per cent limit on investment is likely to inhibit investors because it will prevent them assuming control. The Law Society also says that the rules are extremely complicated, enabling the relief to be withdrawn as a result of events beyond the investor's control.

Local authorities, for example, are encouraged to send officers to attend special courses on litter abatement organised by the Keep Britain Tidy Group from its headquarters at Brighton. Major industries and companies include tidiness as a theme in advertising and among their employees and customers.

Kits have been distributed throughout the country to teachers of children aged three to 11. They are so successful that they have been snapped up eagerly by West Germany and Holland. Kits are being devised for older pupils.

Companies are also asked to make modest donations to the campaign (half the yearly budget comes from non-government sources).

## Protest strike plan ready in gas industry

By Our Labour Editor

CONTINGENCY PLANS have been drawn up for protest strikes in the gas industry if the Government approves large-scale "privatisation."

This was disclosed yesterday by Mr John Edmonds, national industrial officer of the main gas workers' union, the General and Municipal. He told the union's annual conference in Brighton that unions would use their "enormous power" in concert if their industry was subjected to "doctrinaire attack."

A Cabinet committee met yesterday to discuss the Monopolies Commission report on the gas industry. This suggested a ban on the sale of gas appliances by the British Gas Corporation — which could mean the closure of 900 showrooms — or restrictions on its sales.

## P &amp; O officers continue action, seamen lift threat

BY OUR LABOUR CORRESPONDENT

NEGOTIATORS for the Merchant Navy and Airline Officers Association decided yesterday not to lift industrial action against deep sea ships operated by P & O after talks with the company yesterday.

The company's 51 general cargo ships have been progressively halted in the dispute over the threatened sale of our refrigeration ships. Officers on about half of the company's general cargo fleet have so far been told by the union to stop duties.

The National Union of Seamen said yesterday, however, that it was calling off its threatened action against P & O following a meeting with management.

The union said the company had satisfied NUS negotiators on general employment prospects for ratings and future em-

ployment policies of the company. Earlier this week the company sent a telex withdrawing the June 14 deadline for the sale of the four ships.

However, the officers' association said yesterday, that this appeared to be only a temporary withdrawal. "We will not call it off until we are sure the company is not pulling the wool over our eyes," said Mr Eric Nevin, the association's general secretary.

The company had been intending to sell the ships to a foreign operator and then to lease them back.

During yesterday's talks, the company provided further information about the operating costs of the four ships. The union undertook to study those and other figures and to meet the company again as soon as possible.

## Toyota agreement will help Lotus steer towards a more secure future

John Griffiths examines the benefits of selling car-making technology

LOTUS's venture into a long-term collaboration agreement with Toyota of Japan is potentially the most significant step by the company since its chairman, Mr Colin Chapman, decided to move it out of the kit car market and into the luxury sporting sector in the early 1970s.

It will, Mr Chapman says, be some time — probably two years at least — before tangible results are achieved. But it provides the Norfolk-based company with an opportunity to secure its long-term future.

The most definite project — still to be finalised — is for Toyota to provide its 1.6 and two litre overhead camshaft engines for a "cheaper" Lotus which will appear in the mid-1980s. Toyota may also supply the gearbox.

Mr Mike Kimberley, managing director, who signed the

agreement in Tokyo two weeks ago, stresses that it is an agreement in principle. Lotus is still evaluating the engines and Toyota has been examining Lotus's products.

The new Lotus is aimed to sell at £10,000 or less, at current prices, and take Lotus back into a higher volume market. Its cheapest model at present, the Esprit, costs more than £12,000.

Two years ago Lotus was producing 1,200 cars a year. In 1980, hit by the recession and the strength of sterling, it built about 450.

The new car is expected to be produced at a rate of up to 5,000 a year. The cost of the engine will be much less than the one in the present 2.2 litre range which Lotus makes itself. (The Lotus has probably the lightest single "in house" content of any British car — about

68 per cent). The cost of developing the new engine for the cheaper car would almost certainly be beyond the company's resources.

The Toyota agreement to co-operate in engineering, manufacturing and other areas, is the most promising development yet of Lotus's strategy to move away from being entirely dependent on the vagaries of the new car market.

Three years ago Mr Chapman reached a similar conclusion to that of Porsche: the company had a great deal of technical expertise and strong research and development. So why not market it to other companies?

Porsche, in particular, has been successful in this field. About 25 per cent of its turnover is now accounted for by

its Weissach research centre. BMW, Aston Martin and other manufacturers also see selling research and development as a route, if not to salvation, then at least to extra revenue.

All share the view that far from this leading to fierce inter-fighting for business, the volume manufacturers are under such pressures from rationalising production and achieving economies of scale that they will be more than happy to offload increasing amounts of technology development to the specialists.

Certainly for Lotus, the strategy is working. The company has 11 development contracts — not all of them in the automotive field. Its plastics technology is being applied to submarines, for example.

A contract with De Lorean — to make a roadworthy car out of the concept dreamed up by Mr John De Lorean for production in Belfast — was the first, and put fierce pressure on Lotus.

The project was completed as Mr Kimberley puts it, "from soup to nuts" in 27 months — a time-scale to make volume manufacturers blanch.

The De Lorean contract is in its final stages, with perhaps three months to run. Lotus does not know whether it will be invited to help develop the planned De Lorean saloon, although De Lorean's decision to set up an engineering centre in the Midlands makes this appear less likely.

The contract has helped push Lotus's turnover from its technology "wholesaling" to about

50 per cent of the total. Lotus concedes that without this extra revenue the financial results for 1980, expected to be published in a few weeks, would look much worse. As it is, the company is likely to break even.

In the boom year of 1979 its pre-tax profits were £1.3m. Exports to the U.S. have fallen to a trickle. Two years ago 70 per cent of output was exported, but this has fallen to 40 per cent.

Part of the reason for the fall in American sales was that Lotus was reorganising its distribution system there. It wound up its own dealer network and opted for the cars to be sold alongside Rolls-Royce.

The other reason was that sterling rose more than 40 per cent in two years. Lotus, unable to

cushion the effects, was obliged to lift its U.S. prices in line with the rise in the pound. Sales were hit as a result. Only now are they picking up with the pound's latest slide.

Lotus is building about 35 cars a month, an inventory level have been cut from 60 days to 45. Another hopeful sign is that the company is well into paying back the £2m loan put up by American Express in 1977.

Mr Chapman still wants Lotus to remain primarily a maker of specialist sports cars, although a 50-50 revenue split between contract work and its own cars is regarded as the correct mix for the long term. He stresses that, despite the Toyota link, Lotus intends to remain independent.

Quite where the Toyota connections will lead apart from the development of the new car, remains obscure. But Mr Chap-

man says he has no objection in principle to the appearance of a Toyota Lotus, in the same way as Lotus has collaborated with Ford and Talbot, for example, to produce hybrid sporting saloons.

For Toyota the Lotus connection should prove a useful development. Firstly, a small organisation such as Lotus has a much better response than a volume maker and the big companies are finding it increasingly difficult to carry out all their own technological developments. Secondly, Lotus has specific expertise in plastics. Peugeot said recently that 40 per cent of its external body parts could be plastic in five years — engine development, handling and aerodynamics.

Lotus sees the agreement as a useful way of gaining access to the Japanese market. Last year it sold 60 cars there.



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## UK NEWS - PARLIAMENT and POLITICS

## The stately semi and a kitchenful of hot tips

By John Hunt, Parliamentary Correspondent

IN the absence of any major Government legislation, the question of human rights seemed to be the main concern of MPs and peers yesterday. The Lords, having dealt with social inequalities a few weeks ago, were debating racial and sexual discrimination.

In the Commons, however, MPs concentrated on more limited instances of abuse.

Mr David Stoddart (Lab., Swindon) argued that local authorities should not be allowed to sell council houses which were of unique historical and architectural interest.

Surprisingly, it turned out that there are a few such dwellings. This conjured up a picture of Mr and Mrs Bloggs greeting an eager queue of tourists outside their semi-detached on Sunday morning.

"Note the massive ceramic fittings in the bathroom circa 1925. Please mind your head as you enter the coal cellar." These aesthetic matters dispensed with, the House listened to Mr George Robertson (Lab., Hamilton) exposing squalid financial shenanigans surrounding "the trone".

For those unfamiliar with the term, "the trone" is the kitty into which tips and service charges in restaurants

and hotels are paid and later shared out among the staff.

At least, that is the theory. But human nature being what it is, these little boards become the centre of all sorts of envious manoeuvres and, according to Mr Robertson, much of the money never finds its way into the pockets of the staff.

There is scope for the most inspired adding and ripping off at every stage,

protested Mr Robertson, a former official of the Hotel and Catering Workers Union.

He pointed out that even at a Fawley Towers type of hotel customers will be lured with a 10 or 12 per cent service charge for the pleasure of having soap poured over their heads and spaghetti dumped in their laps. Many holidaymakers will sympathise with his description of the service charge as

"coerced generosity."

After this poignant presentation not a single voice was raised against his ten minute rant. Bill which would make the service charge the legal property of the staff.

There is, of course, another side of the picture with hotel and restaurant workers pocketing tips rather than paying them into the kitty. In the old days it was always the unfortunate waitresses who were

caught out because they invariably concealed the money in their shoes on the mistaken assumption that this was the last place the manager would think of looking.

But perhaps there will be an opportunity to discuss this example of gross sex discrimination today when the Commons debates the rights, status and opportunities of women.

## Rees in row over stand on tax avoidance

By IVOR OWEN

MR PETER REES, Treasury Minister of State, is at the centre of a new political storm over the Government's attitude to tax avoidance schemes.

He angered Labour MPs yesterday by refusing to join with them in condemning the Vestey family for taking advantage of avoidance devices which have enabled them to enjoy large tax free incomes in the UK.

Bitter protests from the Opposition benches resulted in the Commons standing committee considering the Finance Bill in session for nearly 10 hours.

Labour MPs repeatedly contrasted the Government's approach to the Vestey case with the vigorous campaign mounted by ministers to stamp out abuses of the social security system by those at the bottom end of the income scale.

But an unrepentant Mr Rees insisted "I'm simply not here to moralise to this particular committee."

He said he knew of no basis whatever for assertions that the



Rees: unrepentant

to pass any moral judgment on the Vestey family as "astounding."

He maintained that the new anti-avoidance provisions included in the Bill, as a result of the House of Lords judgment in the Vestey case, were inadequate.

An Opposition amendment seeking to give the Inland Revenue power to tax the beneficiaries of the Vestey trusts to the full extent of the income to which they were entitled irrespective of whether they actually received the full amount of money due was defeated by 16 votes to 12.

Mr Ian Wrigglesworth (SDP, Teesside, Thornaby) joined with Labour MPs in voting against the Government.

He challenged the Minister to say whether he thought it right for people to be able to use tax avoidance devices in a way which enabled them to escape liability for British tax altogether.

Mr Rees replied: "This goes to the root of the question. How



Straw: astonished

far is a person entitled to adjust his affairs to mitigate the incidents of tax?" While Labour MPs could debate the issue in terms of high morality if they wished, he was concerned about the "practical problems of ensuring the proper collection of tax through an effective tax system which bore evenly on

the country as a whole."

Defending the action taken by the Government as a result of the Lords' judgment, he declared: "This is not a Vestey confiscation clause."

"I certainly would not put my name to any such clause."

The Minister admitted that as the Lords' judgment was delivered in November 1979, it might have been possible to deal with the issues raised in last year's Finance Bill.

But complex and difficult drafting considerations had been involved and by waiting for the 1981 Bill it had been possible to ensure that the right decisions had been made.

Mr Straw contended that the provision introduced by the Government amounted to the minimum possible action that could be taken.

He suggested that this was due to the fact that some ministers had been so accustomed to playing the role of peacemaker in the field of tax collection that they now found it difficult to turn to the role of gamekeeper.

## Backbench call to sell more state industries

By Margaret Van Hatten, Lobby Staff

TORY backbenchers are stepping up pressure on the Government to sell off more of the nationalised industries, either by selling shares to the public or by giving off "peripheral businesses" to the private sector.

More than 100 Conservative MPs have signed an early day motion to this effect, tabled yesterday by six backbenchers including the chairman of four Conservative backbench committees — Mr Michael Grylls (Industry), Mr William Clark (Finance), Mr John Hannan (Energy) and Mr Anthony Grant (Trade).

## Impetus

The impetus for the motion appears to have come from comments made by Mr Philip Sheilbourne, chairman of the British National Oil Corporation, to the Treasury and Civil Service select committee on Monday in which he urged more privatisation of BNO assets.

Some of the early day motion hope their initiative will focus attention on this point at next Wednesday's Cabinet meeting.

They claim sale of up to 50 per cent of BNO assets could raise £1bn and that up to another £500m could be raised through sales of the British Gas Corporation's oil interests and British Rail's remaining hotels and shipping interests.

This could, they say, be done before the end of the current financial year, or at least before the end of the next session of Parliament.

"There is a great deal of concern on the backbenches over the Government's lack of progress so far," one Tory MP said yesterday.

The motion approves progress made so far in reducing the nationalised industries sector. It calls on the Government to sell shares in other nationalised industries "or where more appropriate, to have peripheral businesses, abolish monopoly powers and introduce more competition since it is only in this way that demand on public finance can be significantly reduced, efficiency increased, and costs to consumers minimised."

## Israeli raid 'highlights need for international disarmament talks'

By CHRISTIAN TYLER, LABOUR EDITOR

THE ISRAELI bombing raid on an Iraqi nuclear plant was evidence of the need for urgent international negotiations on non-proliferation of nuclear weapons and disarmament, Mr Michael Foot, Labour Party leader, declared yesterday.

In the course of a passionate speech at the General and Municipal Workers' Union conference in Brighton, Mr Foot — long a supporter of unilateral disarmament — went out of his way to suggest that the arguments between the unilateral and multilateral camps in the Labour movement could and should be reconciled. The issue is prominent in the continuing controversy over the deputy leadership battle.

"I believe a way we can proceed forward will be a combination of trying to secure multilateral and international negotiations, but in certain circumstances to take unilateral action to show we are in the earnest."

There was no conflict between those positions, he said. Mr Foot is to publish in the next couple of days the text of his reply to a letter from President Brezhnev of the Soviet Union to him and other Western leaders arguing for further disarmament talks.

Mr Foot would not say, when interviewed afterwards, whether

his reply contained any suggestion of a conference of socialist parties in the West. He would only say the text had been drawn up following discussions he had had with leaders of other socialist parties. Those discussions, involving politicians from Belgium, Norway, Denmark, Holland and West Germany, took place during a Nato meeting three weeks ago.

The Labour leader evoked an enthusiastic response from GMBW delegates. He denounced the Government's support for President Reagan whose policy, he said, seemed to be to ignore the Soviet President's initiative until the U.S. had established nuclear superiority.

"That was a 'fatuous policy' and was recognised as such by a growing number of the British people, Mr Foot said.

The strategy outlined by Mr Foot was music to the ears of many of the GMBW delegates who this week approved a major shift of the union's own defence policy that puts it on talking terms with the unilateralists.

Members of the GMBW executive, delighted that Mr Foot had endorsed their position, will argue that the union should table a motion for the Labour Party conference to ease the reconciliation of the unilateral and multilateral views.

## Foot hits back at critics of his challenge to Benn

By CHRISTIAN TYLER, LABOUR EDITOR

MR MICHAEL FOOT, Labour Party leader, defended himself yesterday against critics of his challenge to Mr Tony Benn to contest the leadership of the party.

Addressing an enthusiastic audience of rank and file trade unionists, Mr Foot said it had been claimed he was engaging in a witch hunt against certain sections of the party. That was an absurd proposition, he said.

"It is the first time in history I have heard of an alleged witch hunt being invited to stand for the leadership of the party. There is no question of any witch hunt."

"What we wish to do is settle the issue so that we can combine for the most essential

fight of all."

Mr Foot told the General and Municipal Workers' Union's conference in Brighton that he was no stranger to controversy. Leadership was an old controversy he wanted brought to an end.

Mr Benn, he said, appeared to want votes on everything all the time.

"My idea of democratic leadership is different from that advocated in some quarters. I don't think that you can do it using votes all the time. I think when you have voted a leader in you have got to give him a chance to get on with the job. Constant voting impaired the effectiveness of votes already taken."

## Council spending checks not blackmail, says Heseltine

By IVOR OWEN

NEW CHECKS on the spending plans of local councils planned by the Government do not amount to "blackmail," Mr Michael Heseltine, Environment Secretary, maintained in the Commons yesterday.

He joined with Mr Tom King, the Minister for Local Government, in accusing Labour MPs of exaggerating the importance of proposals for monitoring inflation budgeting which have been the subject of consultations with local authority associations prior to inclusion in a circular.

Mr Gerald Kaufman, Labour's Shadow Environment Minister, said the Government intended to include a "disgraceful paragraph" in the circular which would enable it to send in

special auditors to check the inflationary assumptions of local authorities.

At the heart of the controversy is the fact that 435 of the 456 councils in England and Wales have included an inflation provision in their budgets higher than the Government's assumption of 6 per cent for pay and 11 per cent for prices.

Amid Labour cheers, Mr Kaufman called on the Ministers to explain under what legal authority they could send a circular to local authorities "threatening to deny them rate support grants unless they send a return by July 31 for which there is no parliamentary authority."

Mr King insisted that it was

a "technical circular" intended for local authority treasurers.

"This is not some new draconian step by Mr Heseltine," he declared.

When Mr Heseltine offered this explanation to MPs, Mr Kaufman accused him of treating the House of Commons with contempt.

But the Environment Secretary contended that Mr Kaufman had got the thinking behind the circular quite wrong.

"If you take the trouble to go back to local government and check you will find that the suggestions you are putting are not justified," he said.

Still unconvinced, Mr Kaufman described the circular as "blackmailing local authorities

and threatening to deny them rate support grant unless they knuckled down with the Environment Secretary's orders to make a return by July 31."

He said the local authorities did not regard the circular as a technical matter because they were full of deep anxiety about the "practical problems of ensuring the proper collection of tax through an effective tax system which bore evenly on

rested with the councils concerned. But he viewed "with horror" the impact which the projected increases in the West Midlands would have on commerce and industry in the area.

Earlier, Mr Bruce Douglas-Mann (Lab., Merton, Mitcham and Morden) claimed that research undertaken by Labour MPs showed that there was no positive correlation whatever between high rate increases and loss of jobs.

"On the contrary, there seems to be a negative correlation, where local public expenditure is high, jobs have remained and continued to rise."

Mr Heseltine replied that the validity of the research undertaken by Labour MPs would need to be carefully considered.

The conclusions advanced by Mr Douglas-Mann went against the virtually unanimous advice of the whole of British industry.

Questioned about the proposed consultative document on the replacement of the existing rating system, Mr Heseltine gave an assurance that it would reflect the view of the Layfield Commission that whoever was responsible for spending money should also be responsible for raising it.

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## Five may contest by-election

By Margaret Van Hatten, Lobby Staff

At least five candidates are likely to contest the forthcoming Warrington by-election, expected to be called before the end of this month.

As Mr Roy Jenkins, the best known of the prospective candidates, prepared for his first meeting with the Warrington Social Democrats tonight, the Conservative Party announced it would name its candidate for the seat next Wednesday. Officials said they had received over 15 applications from local members. The Labour Party hopes to name its candidate on June 21.

Mr Neil Chantrell, a local brewer, announced he would contest the seat for the Ecology Party, and Mr Tony Kean, a Manchester barrister, said he would stand for an alternative Social Democratic Party.

Mr Kean — whose two-year-old party has 43 members and who fought unsuccessfully in the courts to prevent Mr Jenkins' party using the name Social Democratic Party — stood as a Social Democrat in the Glasgow Central by-election last year and won 10 votes.

Attention is currently focused on the selection of the Labour candidate, who starts the race as favourite. Liberals and Social Democrats in Westminster appear to regard Mr Jenkins' campaign primarily as a demonstration of the two party's ability to co-operate, and suggest they will be well placed if he succeeds in halving the 10,274 majority won by Labour at the 1979 election.

Dr David Owen yesterday warned Labour MPs they risked being dropped by their own party through the new mandatory re-election process, but they could not expect co-operation from the SDP in any future elections or by-elections unless they joined the new party.

## Cheaper air fares 'a top goal'

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

CHEAPER AIR fares in Western Europe remain the goal of the Government and every effort will be made towards achieving this, Lord Trefgarne, Parliamentary Under-Secretary at the Department of Trade, told MPs yesterday.

He was giving evidence at the first session of the inquiry into cheaper air fares being undertaken by the Commons industry and trade committee.

Lord Trefgarne said that while progress towards cheaper fares is not as fast as the UK wished to see, and while there is no certainty that the UK will get all that it wants, it will nevertheless pursue the matter vigorously.

Cheaper air fares will primarily be sought through the existing methods of bilateral negotiations, and multilateral initiatives where these are possible.

This includes working through the EEC, which has already expressed its own desire to see cheaper air fares throughout Western Europe.

"In the last 12 months, we and our airlines have achieved

some modest but useful progress bilaterally and our continuing pressure and activities multilaterally have ensured that air fares are now a live issue in Europe, and particularly in the Community," he said.

"We shall aim to ensure that the maximum possible progress is made during the UK Presidency of the Community in the second half of this year."

The committee is anxious to receive submissions on European air fares matters from all interested parties and asks for submissions in writing from writing from either organisations or individuals by July 1.

The inquiry is to focus on just how far air fares in Europe are out of line with other fares worldwide, and to suggest possible remedies.

Many independent airlines are expected to submit evidence to the committee on their own plans for cheaper fares. One, Britannia Airways, said yesterday it believed the committee would find air fares were being kept high in order

to subsidise the nationalised flag carriers.

Mr Derek Davison, managing director of Britannia, said yesterday:

"Airlines exist for passengers and not governments. The aim of air transport should first and foremost be to provide a wide and competitively priced service for the traveller. Britannia, and others like us, are waiting for the chance to show it can be done."

Britannia has been pressing for some time for permission to offer a substantial proportion of the seats on its holiday charter flights throughout Europe to scheduled passengers, but has so far been blocked by governments.

Mr Davison said: "Leisure travel now dominates the air transport market, but leisure travellers are being penalised by unnecessary high fares. Today, throughout Europe, no less than 70 per cent of all air travellers are flying for leisure reasons, and we are confident from research that this figure will rise to 80 per cent by 1990."

## More London motorways urged

By LYNTON McLAINE

MORE URBAN motorways and all-purpose roads will be essential in London if drastic improvements in traffic conditions are to be achieved, the Royal Automobile Club told a select committee of MPs yesterday.

"Minor alterations to London's out-of-date road system are obviously impractical," the RAC said in evidence to the all-party select committee on transport.

The RAC also wants to see radical interim solutions to ease the immediate problems of traffic congestion. Temporary flyovers at Lord's cricket ground, for example, could ease the problems of congestion at the nearby Swiss Cottage road.

Mr A. Greene, the RAC's highway and traffic manager, said: "These solutions and new urban motorways would inevit-

ably be controversial, the RAC said. Adequate legal powers would have to be granted to ensure that the plans are implemented rapidly "in spite of any obstructive action by anti-road interests." The MPs were told.

The M25 orbital motorway around the capital is the only motorway project now going ahead in the London area, but it is already years behind schedule," according to the RAC. It wants to ensure that continuing resistance by anti-road groups would not be allowed to delay this strategically important scheme.

Failure to improve the road network around and leading to central London will have serious detrimental effects on its future, the RAC said in its written evidence.

It was a deplorable that decisions have been made to abandon new road schemes which were expected eventually

to provide some relief to the congestion which is already causing seriously high accident rates as well as excessive delays to traffic."

Other measures suggested by the RAC include the abolition of bus lanes where these do not comply with defined criteria and unreasonably impede the movement of other vehicles; additional one-way streets; prohibitions on right-hand turns, box junctions and clearways free of parked vehicles.

A progressive programme of minor road improvements should also speed up traffic along main routes by increasing their capacity, especially at junctions, the RAC said.

London's transportation had to be regarded as a national problem. The Government had to accept full responsibility in collaboration with the Greater London Council, to provide solutions.

McDermott Scotland employees and management are proud to announce the award of 3 jackets for the Danish Tyra and Gorm gas projects from Dansk Borelselskab A/S (Danbor), operator of the Dansk Undergrunds consortium with partners A. P. Moller, Shell, Chevron and Texaco. McDermott's success in this international tender was due to our excellent reputation within the oil industry for on-time completion and McDermott's commitment to stand behind this reputation to deliver on-time to Denmark on February 1st, 1982.



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## ADVERTISING &amp; MARKETING

## Why the Americans bought Buzby

YET ANOTHER British-owned advertising agency has been sold to the U.S. Yet it wasn't for want of wooing that KMP Partnership, which has been bought by Compton Communications, held itself aloof so long, according to David McLaren, KMP's managing director, the agency has had 13 separate approaches from American, European, and even British-based agencies over the last three years. It is best known for its "Buzby" commercials for British Telecom, and bills £21m.

Whatever the background, the Compton foray emphasises the growing aggression of the U.S. majors and the continued success of the international approach, for KMP was one of the last of the relatively large UK agencies still in independent ownership. It has a strong reputation, plus sumptuous offices in Covent Garden.

Only six of Britain's top 20 agencies are indigenous-owned. The rest belong to daddy. The British-owned agencies are headed by Saatchi and Saatchi, whose billings last year were £83m, which made it joint top in London with the U.S.-owned J. Walter Thompson.

Then came Collett Dickinson Pearce (6th, £60m), Allen Bradley & March (10th, £39.12m), Dorland (11th, £38m), Boase Massimi Pollitt (14th, £32.2m) and Geers Cross (19th, £24m). Geers Cross is the only one to own its own U.S. offshoot, and derives more than half its group billing from New York; the figure of £24m relates solely to its UK billings last year.

In short, the combined billings of the six home-owned agencies in the UK top 20 last year was £277m, against a total of £635m for their 14 U.S.-owned rivals.

KMP is on the fringe of the top 20. Apart from Buzby, its biggest clients include Gallaher, Carlsberg, Mazda cars, Pentax, the English Tourist Board and Whyte & Mackay whiskey.

Compton, for its part, is the world's 15th biggest agency, with billings last year put at

£874m—\$385m in the U.S. and \$489m outside it. Its biggest U.S. clients include Procter and Gamble, for which it handles 14 brands, together representing around 30 per cent of its U.S. billing. Johnson & Johnson, IBM, U.S. Steel, Cunard, Campari, Sheraton, Kodak, American Motors, Jeep and Nestlé.

In effect KMP has exchanged the whole of its equity (owned entirely by its 10-man executive board) for what is called a "significant shareholding" in Compton. No figures have been disclosed.

Milton Gossett, the Compton chairman and chief executive, said in London this week that Compton's acquisition of KMP would not affect its 19.95 per cent stake in London's Saatchi & Saatchi Compton.

"We will continue to hold shares in the Saatchi Company and will continue to work together, exactly as before, on the clients we now share," said Mr Gossett.

This was also the view at Saatchi's (whose clients include the British Conservative Party, as well as BL and P & G), though there is speculation as to how long the tie can last, particularly as Saatchi has plans of its own for U.S. expansion.

(Compton can ask Saatchi to buy back the Compton stake at any time, either for cash or for Saatchi and Saatchi securities.)

According to KMP this week:

"Cash accounts for only a small proportion of the total consideration, given the wish of both companies to establish successful and smooth long-term working relationships. The new arrangement will not involve any change in KMP's present management structure, personnel or methods of operation."

All KMP directors have been given new five-year contracts. Jim Adler, president and managing director of Compton International, and Peter Parsons, the deputy MD, will join the KMP board, while a KMP director will be appointed to the



Going up. KMP chairman Tim Thomas (right) together with the agency's managing director, David McLaren. KMP's sale to Compton Communications of the U.S. has tightened the grip of the U.S. majors on UK advertising.

Compton International board.

The KMP MD, David McLaren, says KMP had recognised for some time the advantages that the right kind of international tie-up would bring, and adds that the agency's only two account losses of the last three years had occurred because of lack of such a link.

It had remained sceptical of such a tie-up, but having been 13 times wooed, had concluded that marriage with Compton would offer undeniable opportunity, a complementary blend

of skills, and autonomy and independence.

In the view of Tim Thomas, the KMP chairman: "Both agencies have shown strong resurgence in their markets over the last six years, and we both share the same priorities in order to achieve further growth. Both agencies have a selective list of large high-quality clients, and both occupy a similar rank in the U.S. 15th worldwide, and KMP around No. 20 in the UK."

Mr Adler says Compton established six criteria for purchase of its own UK shop: significant size, creative perfor-

mance and reputation, a proven management team, established growth (KMP's billings six years ago were just £4m), stable financial management and absence of major conflict with Compton U.S.

KMP emerged the most obvious target. "We discussed operating procedures," says Mr Adler, "and were able to demonstrate to KMP our conviction that for Compton, national agency strengths and identities took precedence over prescribed network uniformity."

"We were able to show them that each of our European offices—he it Dupuy-Compton in France, Compton in Germany or Compton-Italia in Italy—is firstly a national agency and only then a Compton agency."

We have a successful track record across Europe and confidently expect KMP to be at least as successful in the UK."

Compton has a majority stake in its French, German, Italian and Spanish agencies, owns all the Danish shop, and has a minority stake in an agency in Holland.

KMP's net gains from new clients or assignments over the past year total £4.5m on an annualised basis, though it is Compton's hope that it will now be involved, to a much larger degree, in transnational and pan-European business. For its own part, Compton is looking for new business gains this year of more than \$100m (including the KMP billing).

KMP has certainly come full circle. It was formed in 1964 and went public five years later. It became part of a flourishing holding company, Kinpher, in which Guinness acquired a stake. By 1974, Kinpher group billings were put at £23m. But things rapidly turned sour and eventually, the new KMP management, encouraged by Guinness, bought the KMP equity, went its own way, and has managed to prove a strong and stable agency for the past seven years.

Compton, at any rate, is happy with its buy.

## ADVERTISING RESEARCH

## A bid to halt the tide of 'agency newspeak'

DESPITE its cleverness and sophistication, to say nothing of its wealth, the advertising business is accused periodically of devoting only a fraction of its resources to discovering how advertisements actually work, either in relation to the market place in general, or to ads for rival products.

It was in this vein that a media research manager (Alan Copage of TMD) recently accused the advertising business in general, and its research tributary in particular, of "total incapability" in measuring the effectiveness of ads.

Media researchers, he told a seminar in Amsterdam, stood accused of "apathy, cheating and chickening-out" when it came to the major problems of advertising measurement. And he claimed that many researchers were afraid of producing relevant advertising response data because of the fear of precipitating their own redundancies.

He asked whether the researchers, with all their supposed skills, could not afford to attempt to measure the impact and effectiveness of even one ad, or whether they were members of a flat earth society. Stern stuff, but it is echoed, if more decorously, by a man who has made a positive attempt to monitor the effectiveness of ads, or at least of television commercials.

He is Peter Hovyes, a former agency man and now managing director of Television Advertising Bureau (Surveys), generally known as TABS, which for the past five years has operated a service in the London TV area aimed at distinguishing campaigns that are effective from those that are not.

The service is shortly to be expanded, to take in all forms of media, but first a brief explanation of what TABS has done so far.

TABS is an independent research company that offers a continuous, syndicated service. In broad terms, it claims it can tell an advertiser the strengths and weaknesses of his own and his competitors TV commercials by continually monitoring viewers' response before, during and after viewing.

To do so it uses a panel of 2,000 housewives and 1,500 men, all living in the London TV area, who fill in questionnaires. They give scores to commercials, which produce lists that show how interesting the respective commercials were judged to have been.

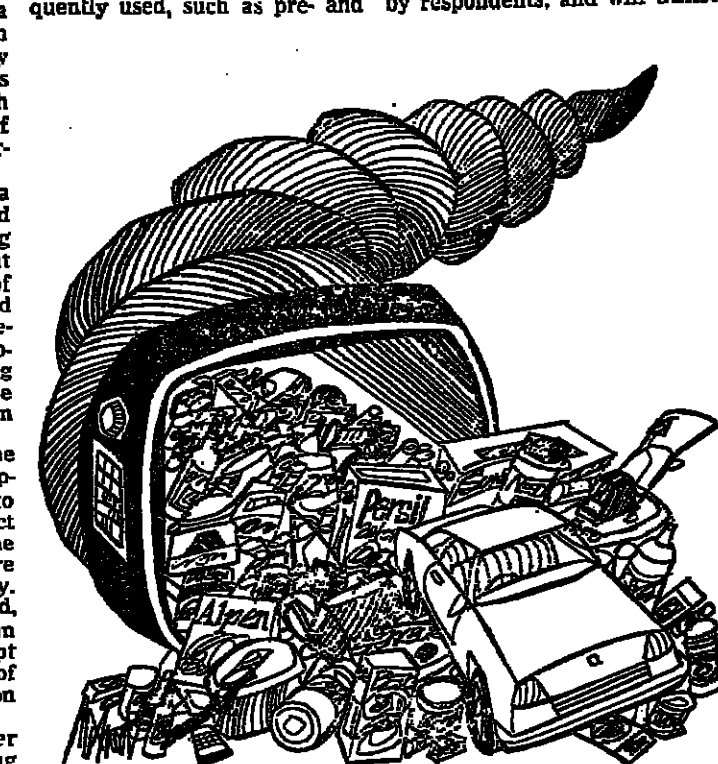
As the Young and Rubicam agency has said in a review of the new TABS service, there are at least two distinctive factors

that set TABS apart from other techniques.

The first is that it provides an immediate and continuous measurement of viewer reaction over an extended period of time. With the exception of tracking studies, which are exceptionally expensive, the advertising research techniques most frequently used, such as pre- and

ing and usage patterns, a brand's price-image, its "goodwill," and levels of advertising awareness.

Questionnaires will be distributed as part of an omnibus survey to a random sample of 2,000 adults, with a change of sample every four weeks. The questionnaires will be filled in by respondents, and will utilise



post-awareness and usership and attitude studies, reflect the level of reaction obtaining at a specific point in time.

"They provide what are essentially 'snapshots' of brand positions," says Y&R, "and their results, to be really useful, need careful interpretation and extrapolation."

TABS' second distinctive feature is that it produces data that is not confined to the creative effectiveness of ads, but provides information with which to compare the effects of varying weights of advertising budget

by and large, attempts to measure opportunities to communicate. Millions of pounds are spent each year in the UK on attempting to determine media audience levels. In fact, what the research actually measures is the audience (available) to the particular editorial content in which the (advertisements) are placed."

The new TABS service will offer virtually national coverage, and amongst other things will attempt to track brand buy-

similar scoring scales to the TABS TV service at present.

In summary, says Y&R, the new service appears to have a lot to offer in helping optimise the use of budgets. Decisions that are currently taken subjectively, it says, could well be taken on a more objective basis.

The service will cost £1,750 per brand, though typically, TABS will monitor the performance of a given brand plus at least its main competitor, for a minimum effective charge of £3,500 annually.

Mr Hovyes has great hopes of the scheme. TABS clients at present include Birds Eye, British Airways, Crown Paints, Philips and Nabisco. TABS turnover last year was £170,000, though the three-year target is to push that to more than £300,000 (at 1981 prices).

"Unfortunately," he says, "objectivity is not much valued in the hit-and-miss world of advertising. What we hope to do is overcome the agency version of Newspeak, according to which there is no such thing as a genuinely bad advertisement."

## MEDIA &amp; ADVERTISING

## 'Worrying doubts' about Sunday colour spate

CAN THERE possibly be room for the host of UK Sunday colour supplements jostling in to the marketplace? Not in the view of some agencies. And not in the view of TMD Advertising, the London media specialist, which in its current newsletter expresses "worrying doubts" about Fleet Street's current spate of Sunday newspaper magazine launches.

"Regrettably," says TMD, "we suspect that these plans are inspired not so much by an unsatisfied demand for colour advertising as by the existence of surplus colour printing capacity, coinciding with a desperate search by newspapers publishers for something that will reverse the long-term downward circulation trend of the popular Sundays."

Doubt No. 1, says TMD, concerns the newsmagazines. In round figures, the recently launched Sunday Express magazine doubled the total circulation of Sunday supplements, from 3m to 6m, having joined the Sunday Times, Sunday Telegraph and The Observer in the Sunday colour fray.

"In September, the News of the World will increase the total circulation to 10m, and in February next year, the Sunday Mirror will put it up to 14m"—nearly five times the volume the trade is used to handling. Newsagents, says TMD, will surely demand a high price for their co-operation.

Doubt No. 2—the reaction of readers. Are the readers of the Sunday papers really interested in additional reading matter, or will they see the new magazines as "advertising vehicles packed with a certain amount of editorial padding to keep the ads apart and

responsible for putting up the cover price?" it asks.

If the latter, says TMD, will the new magazines prove a strong enough attraction to help boost ailing circulations and rejuvenate ageing readerships, as seems to be their purpose?

Doubt No. 3—advertising revenues. The three quality Sundays, with their up-market readerships, have been able to attract enough direct response and luxury goods advertising to keep them in business. And the Sunday Express magazine, though less up-market and more expensive in absolute terms, could well climb aboard the same handwagon.

But even with an economic recovery," says TMD, "it is difficult to see where the money is going to come from to sup-

## Etcetera

port the News of the World and Sunday Mirror magazines at the sort of rates they will have to charge for colour (£15,000-£20,000 per page)."

It says the lower end of the market has never worked well for direct response advertisers; that cigarette advertising seems likely to be banned before long, and that financial and mass-market car advertisers "don't really need colour."

On the other hand, it says, Rupert Murdoch's News Group clearly has a problem with the News of the World. At 4.3m copies, its average sales last year were more than 30 per cent lower than ten years ago, and the figure is currently hovering at just above 4m.

A colour magazine might help reverse the trend, says TMD, particularly if it adopted the bosoms-and-buttocks of the Sun, its sister daily. What is certain, it says, is that Mirror Group Newspapers, which has already postponed the launch of its own Sunday magazine from the autumn until early next year, will have to re-examine its plans carefully—particularly its rates, something it got "disastrously wrong" with the Mirror Magazine 12 years ago, says TMD.

Will the advertising cake prove big enough to support all these titles, TMD says that in 1980, the three existing colour magazines took around £58.6m in display revenue, on a Media Expenditure Analysis (rate-card) basis.

"Where will the money come from? From other media—perhaps from disenchanted TV advertisers? No matter whether they use rational, numerate, or purely emotional argument," warns TMD. "Press media owners have historically found it extremely difficult to attract large sums of advertising money away from TV for anything other than a short-term trial."

● TOWER HOUSEWARES, part of the TI Group, is moving its account from Boase Massimi

Pollitt to J. Walter Thompson.

The budget is currently £490,000, but likely to rise.

● MARKS & SPENCER is giving the University of Sterling £15,000 with which to establish a postgraduate research student-ship in retailing, distribution and marketing studies.

## Are you a client or a brand spending between £100,000 &amp; £500,000?

If you're a client or a brand spending under £500,000, then you know better than most that the marketing decisions facing you have never been more complex.

With media costs up again, can you afford to advertise nationally? If not, do you support areas of strength or weakness? Is television right? Can you afford it? Should you spend your whole budget below the line? Or, in specialist media? And even, are you spending too much money?

Crucial decisions, made more crucial when every pound has to work harder than it's ever worked before. And of course, this in turn means that you need to be sure that your team is working harder than it's ever worked before.

You need to be sure that your agency value your business, that you're not just a poor relation, that you're getting your share of their best people.

Because, if not, then now is the time to talk to Mathers Advertising.

**Mathers Advertising, part of an International Group.** Mathers Advertising was formed as a full service agency early in 1980 and operates, completely independently, out of offices in Chancery Lane.

It is part of Ogilvy and Mather International group and practices the same successful philosophy and disciplines that distinguish Ogilvy agencies around the world.

Most of the people in the agency have been trained at Ogilvy and Mather or in other big agencies. And a list of the accounts that Mathers people have handled at a senior level includes names like, Eggs, Playtex, American Express, Mars/Petfoods, Cavenham Foods, Unilever, General Foods and many more.

**Depth of experience.** Experience on blue-chip accounts like these means that Mathers Advertising can offer its clients a breadth of

marketing and promotional expertise, sophisticated media planning and buying, and a knowledge of research, that you would normally only find in a much larger agency.

**Refreshing change.** We are a new agency. A unique combination of experience and youthful enthusiasm. We are small and dedicated, yet part of a huge international group, with all the benefits that can bring.

It is an exciting combination. And one that produces very effective results. We care about our clients' business. We want to be involved in it. And for some, so-called, smaller clients and brands this comes as a refreshing change.

**Our Client List.** In just one year we have already built up a client list that contains some famous names. Blue Circle Industries, British Steel, ICI Plant Protection, International Computers Ltd., National Westminster Bank Ltd., North Eastern Gas Region, Pakistan International Airlines, Rowntree Macintosh - Sun-Pat Ltd., Stephen House, VARIG Brazilian Airlines and many more which we hope to help make famous in the years ahead.

**So if your agency's grown too big for you, or too small, ring Michael Talbot-Ponsonby on (01) 405-8733. Find out how Mathers Advertising can help you.**

**Mathers Advertising**  
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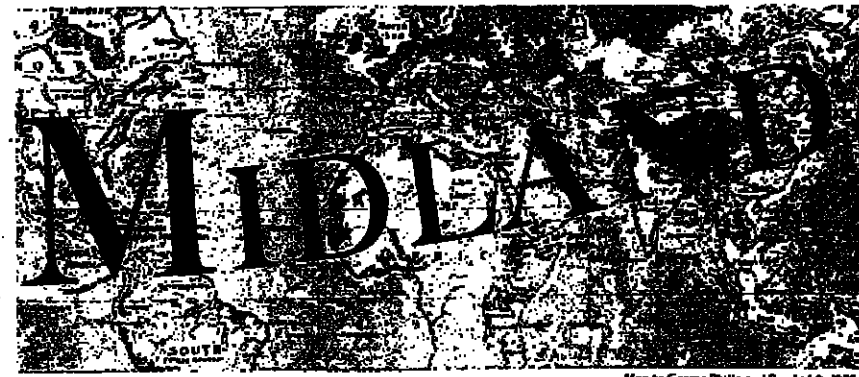


*"Winning major export orders is hard work.  
If a bank doesn't want to join in at the start, they shouldn't  
expect to share in the celebrations at the end.  
We have now got to find a bank that understands this."*



**If you and your executive team are thinking this way, perhaps  
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**We deliver.**



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14  
LOMBARD

# The tripartite escape route

BY JOHN ELLIOTT

IN AN attempt to handle some of the country's industrial problems, the Government has recently shown a growing interest in tripartite exercises, setting up what it sometimes calls "task forces" to examine key issues.

Indeed, Sir Geoffrey Howe, the Chancellor, has shown such enthusiasm for the idea that he seems in danger of giving them the same bad name that Royal Commissions earned a few years back when the Government set up august bodies of worthy men to examine—and bury—thorny problems.

At the recent National Economic Development Council meeting, Sir Geoffrey not only recognised last winter's council "task force" on energy prices and set up a new "ad hoc advisory group" on energy conservation. He was also forced by the other council members to set up a "broadly based working party" on the problems of financing nationalised industries.

## Partnerships

Now it is perfectly true that industrial problems are often best solved by partnerships between both sides of industry together, where necessary, with the Government. Surely one should not complain that this instinctively pragmatic Government has actually recognised some collective wisdom among the nation's big business industrial leaders, in addition to worshipping the individual entrepreneur?

The problem is that the Government took scant notice of the report of the energy price task force in the spring; it demonstrated that major energy users in UK industry have become less competitive than their European counterparts because of high British energy prices, especially fuel oil.

Facts were produced by the task force, under the chairmanship of Mr Geoffrey Chandler, Director-General of the National Economic Development Office, to underpin the argument. A meeting of the NEDC was given the clear impression that Government help was on the way. Yet the Budget did little, although Mr Chandler has said since that industry gained £175m of extra help.

Industry felt it received far less than it deserved and, insensitively, the Government has not recognised how important the disillusionment may turn out to be.

The last Conservative administration did the cause of tripartism no good during the 1972 talks it conducted with the CBI and TUC on a future possible incomes policy. The Heath administration gave the sole prerogative of the Government, such as housing, pensions and food subsidies, and the Industrial Relations Act, in order to obtain a deal with the unions.

Mr. Heath started that exercise with the message: "We have got to find a more sensible way of settling our differences" and the union thought he actually intended to negotiate. Similarly industrialists thought Sir Geoffrey was saying, when the energy task force was set up, "You prove the facts and we'll give you help." The facts were provided; the help did not come, just as Mr. Heath failed to respond in 1972 on a wider front.

## Working parties

Now Sir Geoffrey has set up the working party on nationalised industry financing. It follows a series of relatively inactive working parties between the Treasury and the industries whose chairmen are now pleased that their case is to be taken up in a wider forum. The question now is how much Sir Geoffrey and his Treasury mandarins wish to dominate the working party, and what happens when it reports.

Tripartite exercises should not be used by the Government as an escape from reality. One can welcome Sir Geoffrey's conversion to the idea that there should be public debate about issues such as public spending in state industries on which he has previously shown little flexibility. But a Conservative Government should not be permitted to undermine tripartism for the second time in a decade.

of Penelope Pitop, 4.40 Oscar, Kina and the Laser, 5.00 John Craven's Newsround, 5.10 Blue Peter.

5.40 News.

5.50 Nationwide (London and South East only).

6.20 Nationwide.

6.55 Tomorrow's World.

7.20 Top of the Pops.

7.55 The Hitch-Hiker's Guide to the Galaxy.

8.30 Butterflies.

9.00 News.

9.25 Mastermind International from Australia.

10.05 Hanging Fire: The State of Israel.

10.35 Question Time with Robin Day.

11.35-11.40 News Headlines.

## F.T. CROSSWORD PUZZLE No. 4591

1	2	3	4	5	6	7	8
9	10	11	12	13	14	15	16
17	18	19	20	21	22	23	24
25	26	27	28	29	30	31	32

- ACROSS**
- Brownish-yellow untitled ground (6)
  - Follow and observe a short stint for sailors (3-5)
  - Take possession of and fill an office (6)
  - What Rugby players do and cobblers use (4-4)
  - Pretext certain to give delight (8)
  - Imagine plan to note (6)
  - Adjust the balance-of-fitness (4)
  - Left in fault to turn aside (7)
  - Reprieve used by a swordsman (7)
  - Hier love for a brave man (4)
  - Young cow is hybrid if here (6)
  - Begin to attack (3-5)
  - Asking for grain too? (8)
  - Bird and fish go bad (6)
  - Pole, undecided, is exhausting (8)
  - Confine and reduce to silence (4-2)
- DOWN**
- 12? track? (8)
  - Part of preparatory spinning machine is well-stocked with spirits we hear (6-2)
  - Make objection to face (6)
  - Begin exposing the interior (4)
  - In good condition to rim enclosed space on ship (4-4)

**SOLUTION TO PUZZLE No. 4590**

1. BROWNISH-YELLOW  
2. FOLLOW AND OBSERVE  
3. TAKE POSSESSION  
4. WHAT RUGBY PLAYERS DO  
5. PRETEXT  
6. IMAGINE  
7. ADJUST  
8. LEFT IN FAULT  
9. REPRIEVE  
10. HIER  
11. YOUNG COW  
12. BEGIN TO ATTACK  
13. ASKING FOR GRAIN  
14. BIRD AND FISH  
15. POLE  
16. CONFINE AND REDUCE  
17. 12? TRACK?  
18. PART OF PREPARATORY  
19. MAKE OBJECTION  
20. BEGIN EXPOSING  
21. IN GOOD CONDITION

# The uncertainties of European justice

BY A. H. HERMANN, Legal Correspondent

processing and re-export. However, the Court held that the system which operated while the regulation was valid spread its financial consequences so that the feeding stuff producers were reimbursed by the price they obtained from the farmers and the farmers received their

regulation was never valid or did its invalidity start only at the time the court gave its judgment.

The Italian Government argued that the court's previous decisions tended to show that such a declaration of invalidity applied to everybody, not only

affected by it) was strictly binding only on the court which referred the matter to Luxembourg. Other courts were free to follow the decision but might also submit the issue to the European Court for reconsideration.

In the opinion of the Commission, there was no reason to distinguish between declarations of invalidity and other interpretations of the treaty. Such declarations should be respected by all national jurisdictions and not only by the court which referred the case to Luxembourg.

Once a regulation was declared invalid, courts of last resort—from which there is no further appeal—were freed from their obligation to refer the issue of validity to the European Court and lower courts were deprived of the possibility of deciding the issue of validity.

The Commission took the stand that a decision of the European Court interpreting the treaty was authoritative and final, though it admitted that this did not exclude the possibility of a reconsideration of the issue by the court.

The Council had no doubts that a declaration of invalidity could be retroactive in principle, making the regulation invalid right from the beginning.

Though there could be exceptions to avoid grave economic effects of such retroactive decisions, the Commission was also of the view that a declaration

# End of War to master Canio

BY DOMINIC WIGAN

AN INTRIGUING practical confrontation could well be the feature of today's Newbury Summer Cup in which the once smart Canio, without a win since 1979, bids to account for just five opponents.

It was in the Donnington Castle Stakes, on this course as a juvenile, that Canio

fifth of 16 on his seasonal debut at Brighton recently, could yet return to his best.

If, as I anticipate, Philip Waldron is able to contain the Welsh bay for a late challenge the partnership is likely to be concerned in the finish at remunerative odds.

Another course winner who is likely to make his presence felt if he held up for a final flourish is Jeremy Tree's End Of War who came from behind to land an 11-runner maiden event here in July.

This brown son of Peace went on to run respectably in the Irish Sweeps Autumn Handicap at Newmarket on his final appearance of 1980 and showed signs of returning to his best form.

It is difficult to know what went wrong last year, for Canio was given every chance in varied company, and on no occasion did he look like obliging. Now a gelding, and away from Newmarket in new quarters at Henry Candy's Wantage stable, Canio

ground help for unemployed teenagers.

2.00 Crossroads, 6.00 Report Wales, 6.30 Happy Days, 7.00 Emmerdale Farm, 7.30 England, 7.50 News, 8.10 Scotland, 8.30 Wales, 8.50 News, 9.10 Scotland, 9.30 Wales, 9.50 News, 10.10 Scotland, 10.30 Wales, 10.50 News, 11.10 Scotland, 11.30 Wales, 11.50 News, 12.10 Scotland, 12.30 Wales.

1.20 pm ATV News, 12.25 News, 1.30 News, 1.45 News, 1.55 News, 2.00 News, 2.10 News, 2.20 News, 2.30 News, 2.40 News, 2.50 News, 3.00 News, 3.10 News, 3.20 News, 3.30 News, 3.40 News, 3.50 News, 4.00 News, 4.10 News, 4.20 News, 4.30 News, 4.40 News, 4.50 News, 5.00 News, 5.10 News, 5.20 News, 5.30 News, 5.40 News, 5.50 News, 6.00 News, 6.10 News, 6.20 News, 6.30 News, 6.40 News, 6.50 News, 7.00 News, 7.10 News, 7.20 News, 7.30 News, 7.40 News, 7.50 News, 8.00 News, 8.10 News, 8.20 News, 8.30 News, 8.40 News, 8.50 News, 9.00 News, 9.10 News, 9.20 News, 9.30 News, 9.40 News, 9.50 News, 10.00 News, 10.10 News, 10.20 News, 10.30 News, 10.40 News, 10.50 News, 11.00 News, 11.10 News, 11.20 News, 11.30 News, 11.40 News, 11.50 News, 12.00 News, 12.10 News, 12.20 News, 12.30 News, 12.40 News, 12.50 News, 1.00 News, 1.10 News, 1.20 News, 1.30 News, 1.40 News, 1.50 News, 2.00 News, 2.10 News, 2.20 News, 2.30 News, 2.40 News, 2.50 News, 3.00 News, 3.10 News, 3.20 News, 3.30 News, 3.40 News, 3.50 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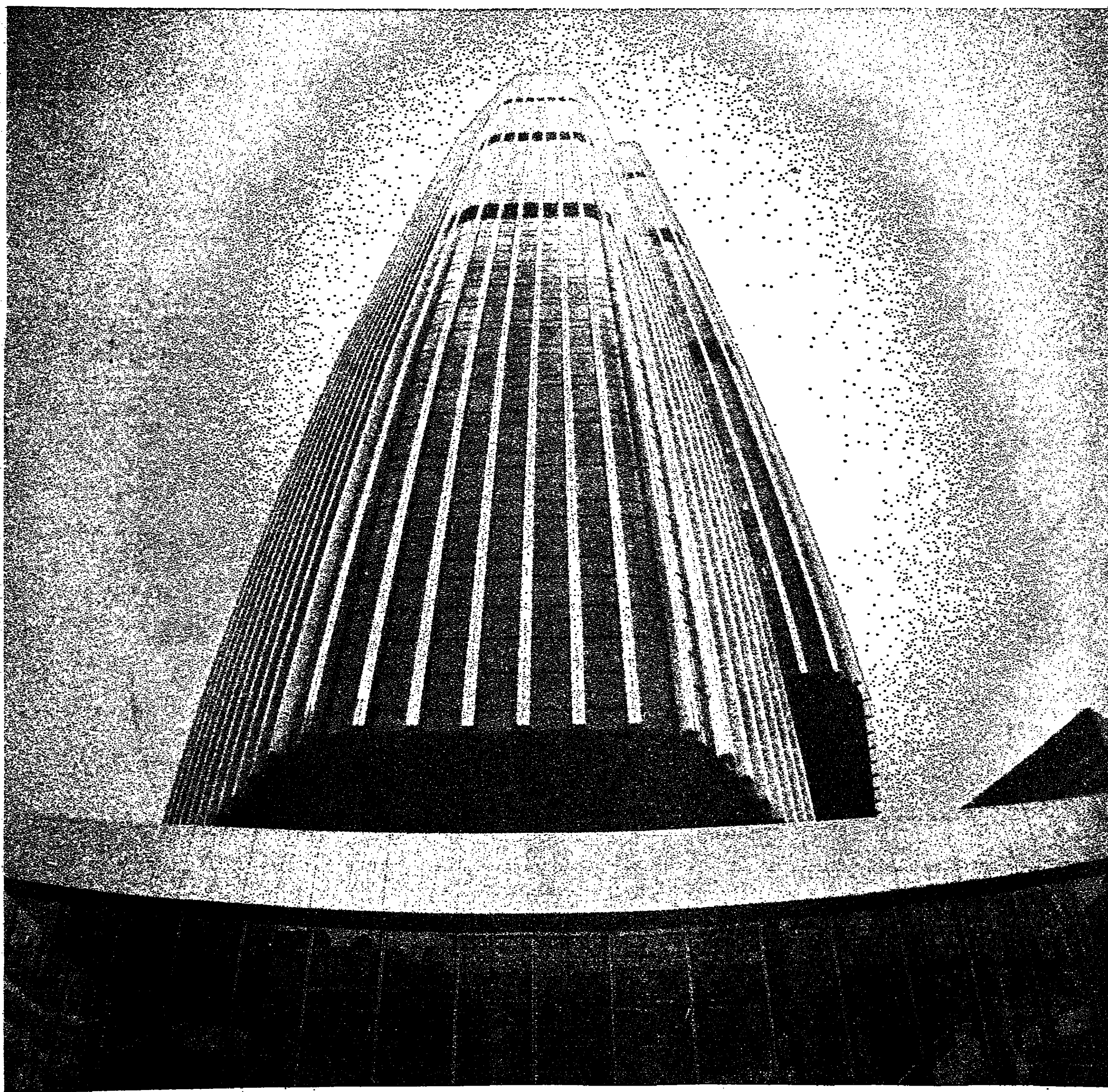
## FINANCIAL TIMES SURVEY

Thursday June 11 1981

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# National Westminster Tower

City of London planners have for long seen a need for a tall building to bind together the random collection of post-war City office blocks. The public agreed with them and the result is the National Westminster Tower, at 656 ft. the tallest cantilevered building in the world, which is to be opened today by the Queen.



 **National Westminster Tower**

25 Old Broad Street, London EC2.



## NATIONAL WESTMINSTER TOWER II

Colin Amery, Architecture Correspondent, charts the development of Europe's highest office building

## Imperative need for speed and efficiency

WHEN THE QUEEN opens the National Westminster Bank Tower today her visit will mark the end of a long and complex story of one of London's great buildings.

The tower is the tallest solid structure in Britain standing 200 metres (656 feet) high on a relatively small site in the centre of the City of London. It does not have any rivals as the tallest cantilevered building in the world and as Europe's highest office building.

The architects are Richard Seifert and Partners, a firm that has done more than any other to change the face of London since the war.

The construction of the tower was much delayed by planning complications and after a wait of nearly 10 years the need to build fast and efficiently was imperative. The story of a building operation of this scale is one of collaboration and teamwork. By the time the architects were appointed, the contractor, John Mowlem and Co and the mechanical engineers,

Troup Bywaters and Anders, had been selected. As Seifert and Partners has worked closely on other major building projects with structural engineers Fell Frischmann and Partners, their appointment brought to the National Westminster scheme the advantage of shared construction experience.

From the beginning of the design process the architects chose a central core of concrete with three "leaves" of office floors either supported or partly suspended from structures projecting from the core. The final form of the building is, of course, the result of long and detailed discussions between the client and the architect and the planners of the City of London.

The fact that the final design solution was a tall tower on a confined site imposed equally important constraints on the structural and service engineers working alongside the architects.

Before considering the special problems of organising the

specification and contract management of a building the size of the tower it is worth considering some of the building's vital statistics. While the overall height of the tower is 200 metres (656 ft) the actual height above the street is 183 metres (600 ft)—Big Ben is over 300 ft high and the Post Office Tower is a little under 800 ft.

There are 52 floors and the usable floor space is 29,000 sq metres allowing room for around 2,500 office workers.

## Tower's weight

The weight of the tower is 130,000 tonnes and 100,000 tonnes of concrete has been used in the construction. The weight of steel used in the structure is 3,800 tonnes and there are 12,000 sq metres of glass.

The statistics of the timetable of construction are also interesting. Outline planning permission was first given in 1964. The scheme received detailed planning approval in 1970 with

demolition starting on the site in August 1970. Construction work started in 1971 and the building of the concrete core began in October 1973 and was completed in February 1977. The building began to be occupied in 1979 and was completely occupied in 1981.

The cost of the development—the tower, two low level blocks and associated site works—comes to £118m in gross terms. The actual cost of the tower itself is around £82m. The National Westminster Bank says that the net cost to the bank is considerably less because of tax and other advantages.

The planners of the City of London decided that what the City needed was a tall vertical building that would help to bind together the rather random collection of high office blocks that had grown up in the City since the Second World War.

The National Westminster site was in the right place for just such a building with full visibility from all parts of the City and from the river. The City also wanted to incorporate into any new building the high level walkways that were planned to continue from the London Wall development.

Planning and daylight controls and the prohibition of a tall building abutting the pavement produced a tall narrow tower that would both act as a City landmark and accommodate the 78,500 sq m of office space granted by the planning permission.

After lengthy discussions with the Royal Fine Art Commission, the Greater London Council as well as the City Corporation, a full scale public exhibition was held to show; not just one scheme, but two. One scheme was the single tall tower and the other was a 122 m high block and a subsidiary smaller block.

There was a clear public preference for the tall single block, a feeling that the City needed a good tall prominent modern building rather than any more of the rather indifferent medium height buildings. The public will matched the developer's desire and the architect's more adventurous design was vindicated.

The need for daylight sug-

gested a tower that was roughly triangular in plan and the need for slimness meant that the architect should shave off the corners of the triangle. The building's silhouette was further slimmed by the cutting of a groove up the middle of each of the three sides and a final curving of each side in towards the centre of the building.

Looking at the building from a short distance away, its sides appear to recede, adding to the elegant slimness of the tower. Like the same architect's Centre Point tower in London, this building has a very distinctive form that is a positive addition to the London skyline. The form of the three "leaves" of the office floors is clearly realised on the outside of the building. There is in fact office space on 38 of the 52 floors of the tower.

The podium of the building had to be of such a restricted height that it prevented the provision of office space in the lower part of the tower, the concrete core passing through the podium.

Inside the concrete slipform core are two escape stairs, fire-fighting lobbies, lifts, lavatories and the main ducts. Inside these ducts are all the vertical service risers that run between the main plant rooms at basement and roof level, and the intermediate plant rooms.

The distribution of services from the intermediate plant floors to a typical floor is by ducts that are carried on the outside of the building alternating with the structural mullions. This method of distributing services means that the ducts and the structure form the basic grid of steel that frames the curtain walling. The glass is bronze glazed anti-sun and the intermediate panels are opaque and enamelled.

The washing of the acres of glazing posed some design problems that have been solved

by the installation of completely automatic window-washing gear. Movement within the tower is by means of four double-deck lifts travelling at 427 metres a minute.

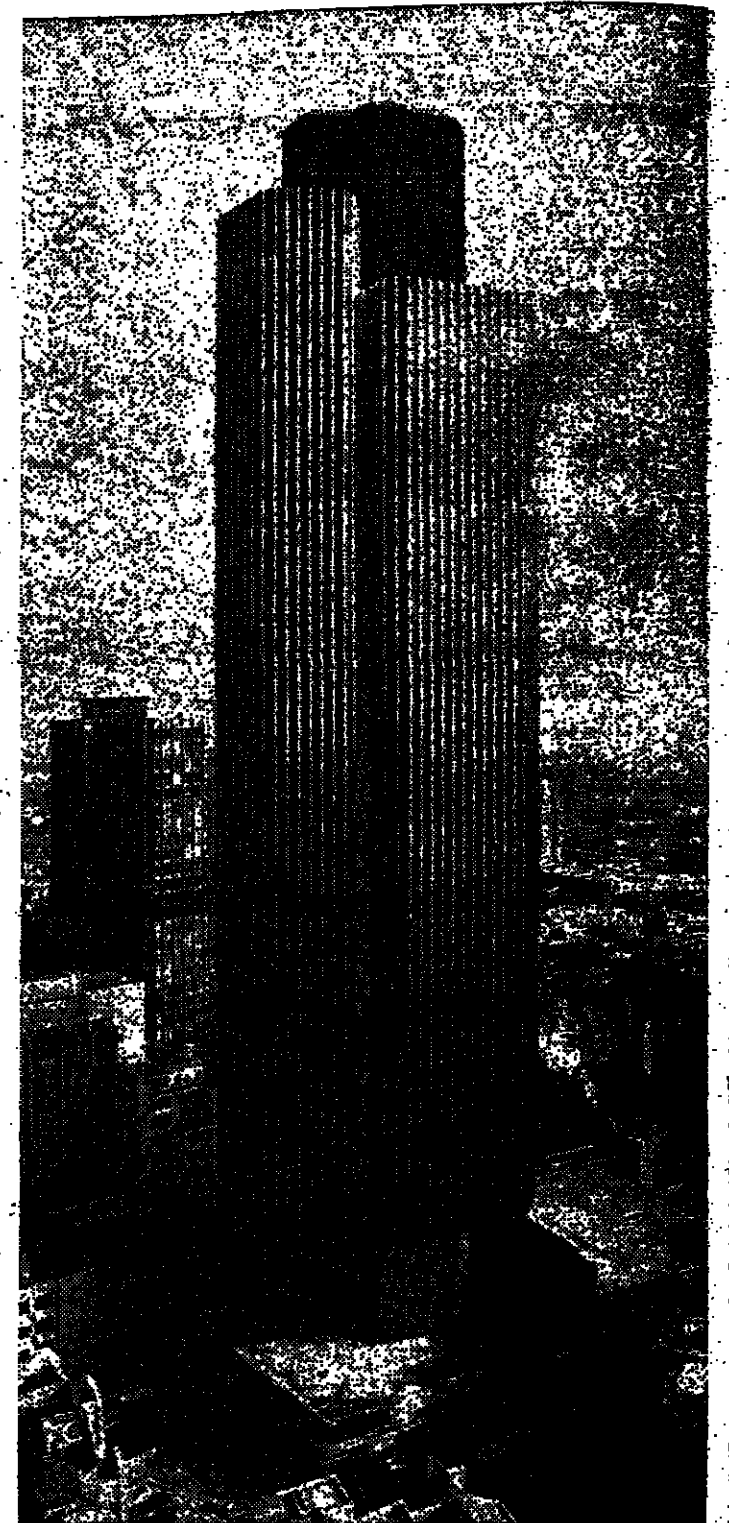
New procedures for costing and contracts had to be evolved for a building of this scale. For London, the tower was a pioneering building, not just in the physical mastery of the subsoil but also in cost estimating for materials and programming the construction work on a tight inner city site. Working with the architects and consultants, the firm of Rosser and Russell solved many of the technical and managerial problems in the course of a long contract period.

Project co-ordination and leadership of a consortium of building/service/design companies fell to Rosser and Russell. The need for intense discipline and ingenuity on a project of this scale is not difficult to conceive. For example the final design of the building's services had to cover air-conditioning, ventilation, heating and cooling, fire and public health services, water, electrical and gas services, a fire detection system and a highly sophisticated building services control centre.

The problems of raising this great tower to the skies were met by ingenuity at all levels. The bank itself had the foresight, for example, at a time when the supplies of steel were unreliable, to stockpile reinforcement steel before massive increases in price.

The most ingenious sides of this development as it grew were the engineer's design solutions for foundation, core and cantilevers, and the unique climbing platform system of slip forming for the main tower core devised by the main contractor.

Using this technology, there was no reason why the tower could not have risen as high as 250 or 300 metres.



A view of the completed tower showing the very small site on which it stands.

## Seifert designs with his clients' views very much in mind

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THE ARCHITECTURE  
COLIN AMERY

IT IS impossible to talk about the architecture of the new tower without talking about the architect himself in some detail.

Richard Seifert has designed more of London's post war buildings than anyone else. He opened his own practice in the City in 1934 and his war service he started his architectural life by designing industrial buildings.

In the 1950s, when building licences were revoked, Seifert was in the right place at the right time and he made full use of his opportunities. Woolworth House on Marylebone Road was built in 1955 and is one of his first large office buildings.

In the 1960s, the Seifert style settled to a very recognisable mould. The Tolworth Tower, Space House (a drum shaped building in Kingsway) and particularly Centre Point are all distinctly Seifert buildings. He gained distinction for his skills at dealing with the planners as much as for his designing expertise.

All these buildings of the sixties make use of concrete—Centre Point is formed from prefabricated concrete units hoisted into position on the site very much like a Meccano set.

Today, Seifert's firm has a rather different aesthetic, using much more glass and often a skin of polished granite and glass. Granite will certainly wear better in the London climate than concrete which is liable to staining and soiling.

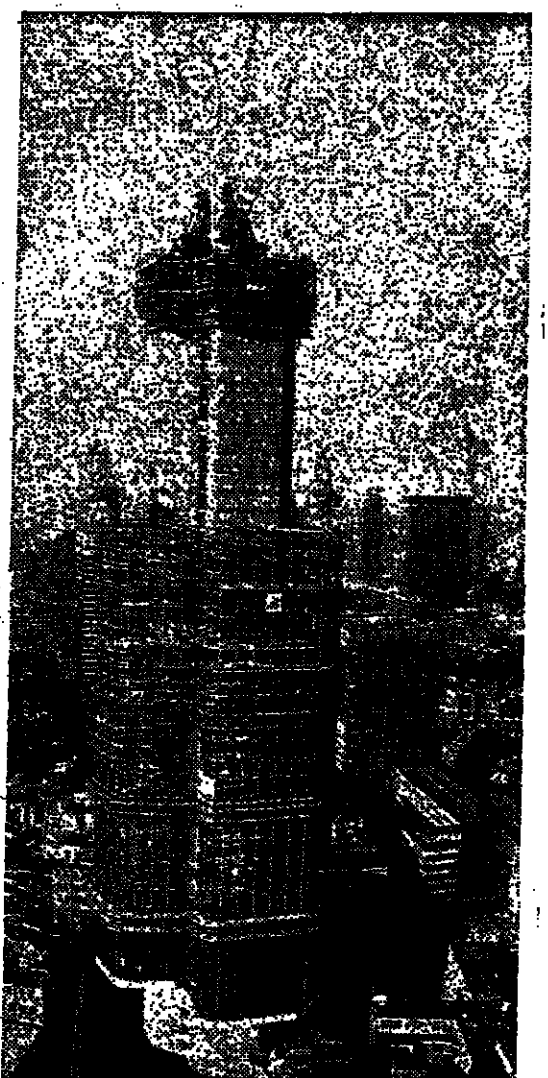
Richard Seifert's views on design are unusually open for an architect and there is no doubt that the National Westminster tower demonstrates them clearly, particularly in relation to the collaboration necessary with the other consulting firms. In the Seifert office, more than architecture is practised. He has his own mechanical and services department and his own engineering and model making section. Technology and architecture work together as one discipline in the development of ideas in his practice.

With his broad views and open mind about the development of technology and building it may well be asked why are Seifert's buildings not as technologically developed as, for example, the buildings by Richard Rogers and Norman Foster? The answer lies in Seifert's own pragmatism—he is not involved in the risk business. If his buildings appear conservative or unexceptionable it is because they fit the bill demanded by his clients.

In fact the National West-



Richard Seifert, an architect with broad views and an open mind about the development of technology and building. Right: The cantilevered "leaves" of offices being built up the sides of the completed central core. They give the building its clover leaf shape



minster tower is full of advanced technology while the image it presents to the world is perhaps not as flashy as the more overtly technological buildings designed by some of the younger architects.

The genesis of this building lies in the clover leaf shape of the plan and the development of the cantilevered structure from a solid core. The combination of a great deal of vertical circulation with a tall thin building often means that there is a shortage of workable floor space.

## Consolidation

In this tower the architect has achieved a consolidation of the service core so that the ratio of usable office space to gross floor area is as high as 0.74. On each floor there is almost 1,000 square metres of net office space. Circulation space on the office floors is also used as a kind of buffer zone around the lift core allowing the offices themselves to reach out to the windows on the perimeter of the building.

It was very much the architect's own decision not to emphasise the structural innovation of the tower on the outside of the building. The concrete platforms that support the

floors of steel framed offices could easily have been emphasised as structural features, but the view prevailed, quite rightly, to emphasise the verticality of the tower. The engineering of the concrete is concealed behind the stainless steel ribs and the bronze cladding.

The ingenuity of using the steel ribs on the outside of the building as both structural columns and ducts for services is something that the casual observer is unlikely to appreciate.

The beauty of the building lies in its very pleasing curved walls which can be appreciated from both inside and outside the tower. From a distance, the most remarkable feature of the building, apart from its height, is the rather curious nature of the top of the building. The three office sections end at slightly different heights and the central core, clad in a darker cladding material, hits the sky at the highest point of the building.

The result is rather craggy and unresolved—the soaring gleaming sides of the building are somehow deprived of the ultimate climax. The top of a high building is the most difficult design problem and here

the architect has left the top like a soaring bastion, still chunky and uncompromising.

Interestingly enough, as the National Westminster Tower is opened, the Empire State Building in New York celebrates its 50th birthday. This building at 1,250 feet (nearly a quarter of a mile) is the old lady of the high building world. She is no longer the world's tallest building—her distinction belongs to the Sears Tower in Chicago at 1,454 feet—but she is still the most elegant.

The architects of the Empire State, Shreve, Firmans and Lamb, redefined the facade and gradually, skinned the tower down as it reached for the sky. It is remarkable to reflect that once the basic decisions were made, the Empire State Building was built in a year and a half.

What is the effect of the National Westminster Tower on the London skyline? Despite its rather unadventurous silhouette, the effect on the distant views of the City are quite pleasing. It looks particularly good at night when it achieves the purpose the planners gave it of unifying the rather disparate towers of post-war London.



## NATIONAL WESTMINSTER TOWER III

هتكم من التهرل



From left: Part of the tower's reception area; the open-plan area occupied by the International Division's inland payments section; and one of the staff restaurants

## Exterior architectural skills not reflected inside

OFFICE PLANNING  
COLIN AMERY

INSIDE THE gleaming walls of the tower there are two different experiences for the visitor and those who work there. One is the experience of the actual interior space and the other is the far more remarkable view.

Alas it has to be said that the interior of the building is something of a disappointment. The elegant curved shape of the plan and the gently curving walls are not incorporated in any way as part of the interior design of the offices. Indeed the feel of the offices is that they have been arranged and decorated as though they were ordinary box like rooms in a very ordinary office block.

The first remarkable thing that you notice if you visit any

of the office floors is that the window wall is entirely glass. The windows stretch from floor to ceiling in a completely uninterrupted way. There are no sills or rails between you and the view. At floor level the air conditioning grilles are well detailed, running flush to the floor right up to the window.

But this kind of architectural and servicing neatness is seldom seen anywhere else in the building's internal finishes. Office ceilings are absolutely routine fibre board panels that are the

standard rectilinear ones and they bear no relation to the subtle curves of the building. The light fittings are also of the most routine kind, making no allowances for the curves of the core or the walls.

The fitting out of the offices has been done by the bank, not by the architect. This has led to the standard range of partitions and furniture being employed which lack any kind of distinction or even recognition of the fact that they are in a rather special building.

The interior of the building, working down from the top, has five plant rooms, below which are 41 floors. Of these, 38 are occupied by offices and three floors by more plant rooms which are interspersed between the offices. The entrance floors take up three levels and in the basement there are two more floors of plant rooms and some car parks. The entire building is occupied by the bank's International Division which employs 2,500 staff.

The operational work that

takes place in the building is therefore of a fairly routine clerical kind and the planning problems are concentrated on the need for good communications between the floors and a speedy document delivery and, of course, advanced telephone equipment for world-wide contact with foreign exchange dealers and the banks.

The internal post system uses an advanced kind of "railway." Watching the arrival departure of slim and streamlined boxes of mail in the post room is like watching a miniature railway junction at work.

There can be no doubt that it is the rooms at the top of the tower that offer the most excitement. The very top floors are reserved for top management and executives and for entertaining and meeting rooms.

The standard of interior design is higher at this altitude, although it would not be possible to describe any of the rooms as in any way remarkable. There are curiosities like the long table that follows the curve of the building's outer wall, making it perfectly possible to be seated at one end of the curve and not see your fellow diner at the other end. There is one curved staircase that breaks through the floors so that executives and bank board members can move between floors without using the lifts.

The eight year building time for the tower and the various advances made in the technology of high buildings from the point of view of structure and contract planning have left the interiors of this building untouched.

Of course one is aware of the complexities of the air conditioning and the sophisticated computer of the building's control centre, that for example, can turn off lights to save energy—but the actual everyday surroundings for the office workers remain much the same as they would in any ordinary speculative office building.

## Compensation

It is said that the architectural skills which were so clearly employed on the structure and exterior of the tower seem to have been ignored inside the offices. If economy was the aim it is a false one in a building that has already cost so much. One of the canteens seemed to me to be shoddy and unattractive in its furnishings and colour schemes.

There is one compensation for the dull interior design of the building and that is the stupendous views of London and the counties of Kent, Surrey, Sussex, Berkshire, Buckinghamshire and Hertfordshire—all of which really can be seen from the top of this remarkable building.

## Division supplies big share of profits



From left: Mr. Ron Bennie; his brother, Mr. F. G. "Jack" Coombs, in charge of the bank's new executive office for the Far East; Mr. Eric Carter, deputy group chief executive; and Mr. John Coombs, in charge of the bank's new executive office for the Far East

"Our status in the world is now symbolised in a new way by the completion of the National Westminster Tower," says the chairman's statement, National Westminster Bank, 1980.

THE NEW tower, the headquarters of National Westminster's international banking division, emphasises the rapid growth in this area of the bank's operations.

Indeed it is no longer big enough to accommodate all the bank's London-based international staff. Nevertheless it brings together 2,500 people who have previously been scattered around 14 other offices in the City and for the first time in the bank's history bring most of the major international operations under one roof.

buted £155m, or 35 per cent of the bank's profits, last year yet National Westminster is still a relatively young international bank. This has its advantages plus occasional drawbacks.

Unlike Lloyds and Barclays, which have long had international Retail Banking operations in the form of the old Barclays DCO (Dominion Colonial and Overseas) and the Bank of London and South America, National Westminster had only a minimal overseas representation at the time of the merger in 1968.

Its only real overseas operation was the International Westminster Bank which had started life in 1913 as the London County and Westminster Bank (Paris). Ten years later it was renamed the Westminster Foreign Bank and its main sphere of operations was France.

At the time of the 1968 merger of the National Provincial and Westminster Bank, the combined group had total international assets of under £1bn. By the end of 1978 international assets had topped £12bn and they are now considerably higher.

Over the last decade, National Westminster has followed a strategy of developing itself into a diversified international bank mainly concentrating on wholesale as opposed to retail banking. In the early years its efforts were hindered by the perennial weakness of sterling which eroded its international capital base. Nevertheless, National Westminster must now rank among the world's major international banks.

The National Westminster nameplate can be found in most of the world's major money centres and the bank has established itself as a significant force in the Eurocurrency market, both as a lead manager and provider of funds.

Its World Money Centre in London, for example, is one of the largest dealing rooms in the world and is linked to 11 other dealing rooms in financial centres in Europe, Asia and North America. Dealing goes on 24 hours a day seven days a week.

The International Westminster Bank still plays a key role in National Westminster's international strategy, but it is largely confined to the London-based eurocurrency markets. However, it retains branches in 27 cities (six) Belgium (two) and Germany (one).

Today, National Westminster offices can be found in Australia, the Bahamas, Bahrain, Canada, Greece, Hong Kong, Japan, Mexico, Singapore, Spain, Sweden, the U.S. and the USSR.

In addition to its branches and representative offices overseas, National Westminster has also pursued a policy of acquiring substantial equity stakes in major European banks. The group now claims to have the most extensive interests in Western Europe of any UK bank.

Among its major European investments are: a 30 per cent stake in F. Van Lanschot, a Dutch private bank; 31 per cent in Creditwest, an Italian commercial bank; 72 per cent of Handelsbank in Zurich and 100 per cent stake in Global Bank AG of Germany. In addition it has a 5 per cent interest in Credit du Nord, which has 330 branches in Belgium and France, and a 2 per cent stake in Compagnie Financière de Paris et des Pays Bas.

However, these investments are overshadowed by the decision to buy the National Bank of North America (NBNA) for \$431m. The deal was completed in April last year and was followed by the injection of a further \$25m of equity capital, and the purchase of 16 former Bankers Trust branches in New York.

NBNA now boasts a network

of 156 branches in New York City, Long Island and Westchester County as well as a branch in the Bahamas and representative offices in Hong Kong, Rio de Janeiro and London.

The acquisition of NBNA is a very significant step for National Westminster not just because of the size of the purchase, but also because it is a major move into U.S. retail banking and contrasts with the policy of developing wholesale and international banking business which had previously characterised National Westminster's overseas expansion.

National Westminster has paid a significant premium over net asset value (1.7 times) for NBNA and it will be some time before the bank is earning the sort of returns which will justify the scale of investment.

## BANKING ROLE

WILLIAM HALL  
BANKING CORRESPONDENT

However, the acquisition of NBNA is regarded very much as a long term strategic investment. It gives the bank access to a substantial retail dollar deposit base and a major foothold in what must be the world's biggest banking market.

Mr Ron Bennie has the job of running the international division and is the senior banker in the National Westminster Tower. On a clear day at the top of the tower he can see where he was born (Norwood) and the old Westminster Bank branch where he started (West Norwood and Tulse Hill).

Like so many of his colleagues in the international banking division, Mr Bennie has come up through the UK clearing bank system. After the army he resumed his career at the Herne Hill branch and by 1969 had become assistant general manager of the West End (Central) area office. From 1972 to 1974 he was the manager of the Threadneedle Street office before returning to become area director of West End Central.

Immediately prior to his appointment as general manager of the bank's international banking division in April 1980, he had been reorganising Centre-File, the bank's computer bureau subsidiary which is one of the country's biggest computer services companies. As managing director he oversaw its heavy re-equipment programme and steered it back to profitability.

An interesting footnote to the new tower is that Mr Bennie's brother, Mr F. G. "Jack" Coombs, is the bank's general manager responsible for the premises division and consequently the senior executive responsible for the construction of the tower. It is rare to find two brothers as general managers in the same clearing bank and possibly worthy of mention

in the Guinness Book of Records that Britain's tallest solid structure and Europe's second tallest, was built by one brother's division and occupied by the other brother's division.

Mr Ron Bennie's immediate superior is Mr Eric Carter, the deputy group chief executive, responsible for international business. However, to all intents and purposes Mr Bennie is the man in day-to-day charge of the international division.

The division is in the process of being restructured and all the appointments have not yet been announced. Nevertheless its future structure is clear. At the centre of the division are Mr Bennie, his deputy, Mr John Plastow, and three senior executives. This core of five people will have six regional general managers reporting to them — five responsible for geographic regions (Europe, Africa, Middle East, Far East, North America) and one responsible for corporate business.

The bank's business has grown to such an extent that it has begun decentralising regional chunks of its senior management. The first to go was North America, and an executive office was established in New York some time ago to oversee the North American operations.

More recently, the bank has announced that it has established an executive office for the Far East and Australasia in Singapore. It will have a catchment area extending from China to Australia and will include Burma, Thailand and Malaysia. The new office, which will take over the management and control functions currently carried out by the London head office, will have overall responsibility for the existing branches in Singapore, Hong Kong and Tokyo plus the representative offices in Sydney and Melbourne.

The new executive office, which was only established at the end of May, is headed by Mr John Coombs, who has been responsible since 1972 for the development of the bank's Japanese business and has been resident in Tokyo. He will be called the regional general manager for the Far East and Australasia in his new post.

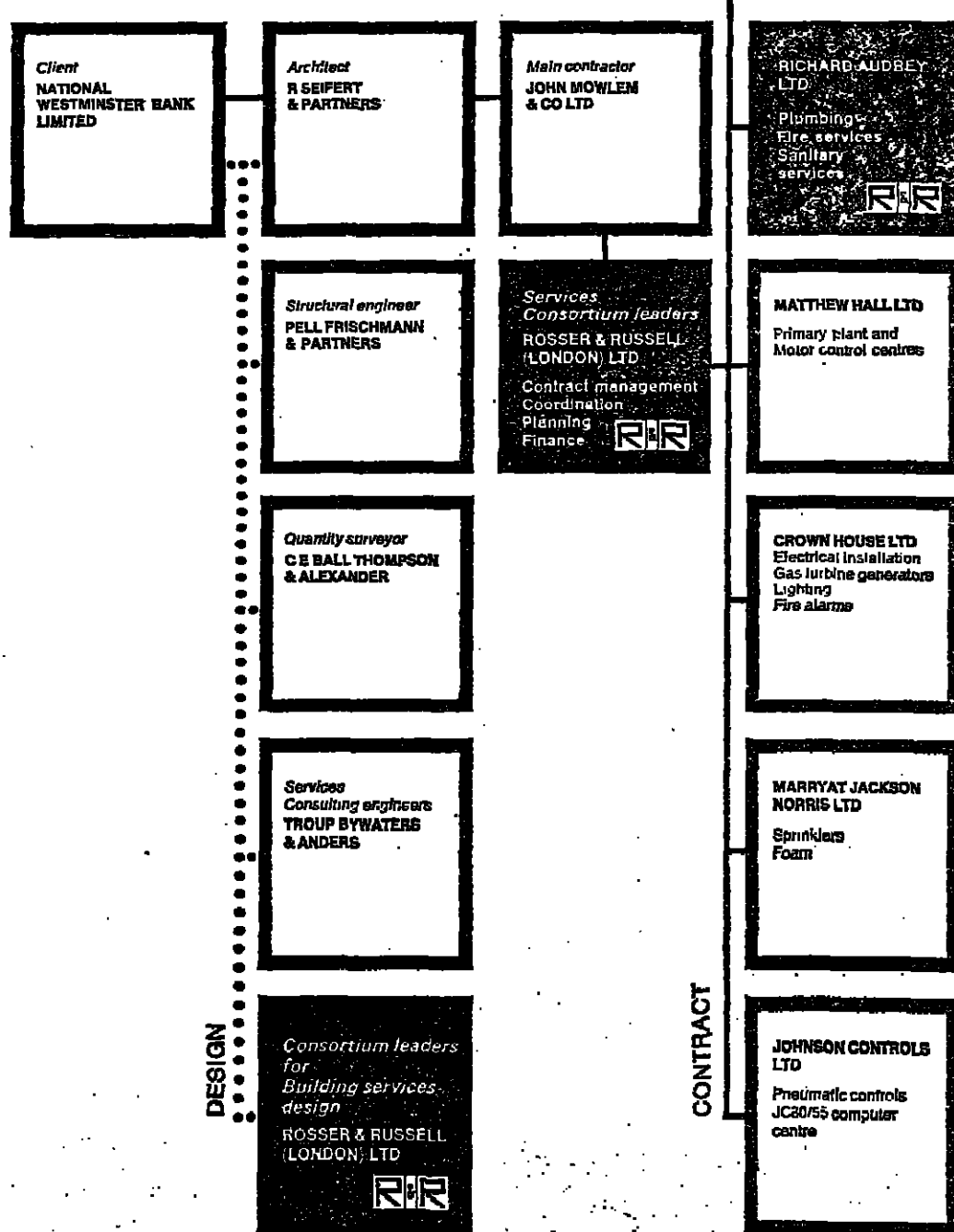
In terms of physical growth National Westminster's international division has completed a large part of its global expansion. However, Mr Bennie believes that the next five years will continue to see substantial expansion in key areas such as North America where the bank has to position itself for the day when the barriers to inter-state banking disappear.

The Pacific and Australasia are other areas earmarked for further substantial growth. Given the fierce competition in the eurocurrency markets and the thin margins, he sees scope for further concentration on fee earning services and corporate banking. Profit, rather than asset growth, is Mr Bennie's pre-occupation and he stresses that he is a "bottom-line man."

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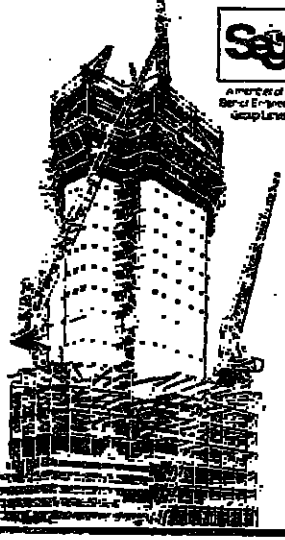
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## NATIONAL WESTMINSTER TOWER IV

# Occupied since Roman times

### THE SITE COLIN AMERY

IN THE square mile of the City of London every inch of the land is steeped in history. The triangular site occupied by the new National Westminster Bank tower is no exception.

It is almost certain that there were Roman villas on the site, but it is not until 1231 that a clearer picture of the past emerges. There was certainly a scholastic establishment there and the reign of Henry VIII and Elizabeth I saw the development of St. Anthony's school, a college that rivalled the cathedral school of St. Paul's.

A Huguenot church, established by the French silk weavers escaping from religious persecution in their own country, stood at 51 Threadneedle Street until 1841. A less successful venture was a Hall of Commerce that was built on the site to encourage business matters out of the inns and coffee houses. It was a commercial disaster. The South Sea Company also had premises on Threadneedle Street near this site.

The most important historical figure associated with the site was Sir Thomas

Gresham. As a rich and successful merchant, banker and mercer, he built a large and impressive mansion that he planned to turn into Gresham College. Out of this college grew the distinguished and still flourishing Royal Society. In time, the College building became the headquarters of the Excise Office where dues were collected on behalf of the Crown.

The inevitable growth of their activities led to their move to Somerset House in the Strand in 1698. A new Gresham House was built on the site. This was purchased by the National Provincial Bank in 1939 to become the site for a new head office.

The merger with the Westminster Bank in 1969 brought together two important City institutions on a site that was already rich in history.

History carries with it responsibilities and problems. On the site that the bank hoped to develop were two important buildings, the National Provincial Bank and the City of London Club, better known as the City Club, at 19 Old Broad Street.

During the 21 years that processes of planning and development have spanned, both these buildings were officially listed as of historical importance. The history of these conservation battles is beyond the scope of this

article, but they were long and complex and raised several important questions about the quality of the visual and architectural environment in the City.

The City Club was designed by Philip Hardwick from 1833-1834. It is distinguished by its reticent stucco front seven bays wide with a high attic storey and inside by a fine staircase which branches from one flight into two. The large dining room on the ground floor behind the staircase has very grand arched windows looking on a small court. The Club has been very successfully remodelled by the Louis de Soissons Partnership.

### Magnificent

The banking hall in Bishopsgate is by John Gibson and was built between 1863 and 1865. It is a magnificent classical building and perhaps one of the finest banking halls in the City. Gibson was architect to the National Provincial Bank from 1862 and he built about 40 of their branch banks as well as this head office.

The grand single storey banking hall inside is a mass of red marble columns and is lit by three glass domes. Outside, the giant order of Corinthian columns have a great swag and confidence. The carved frieze around the building deserves very close attention. It lovingly illustrates the arts, commerce,

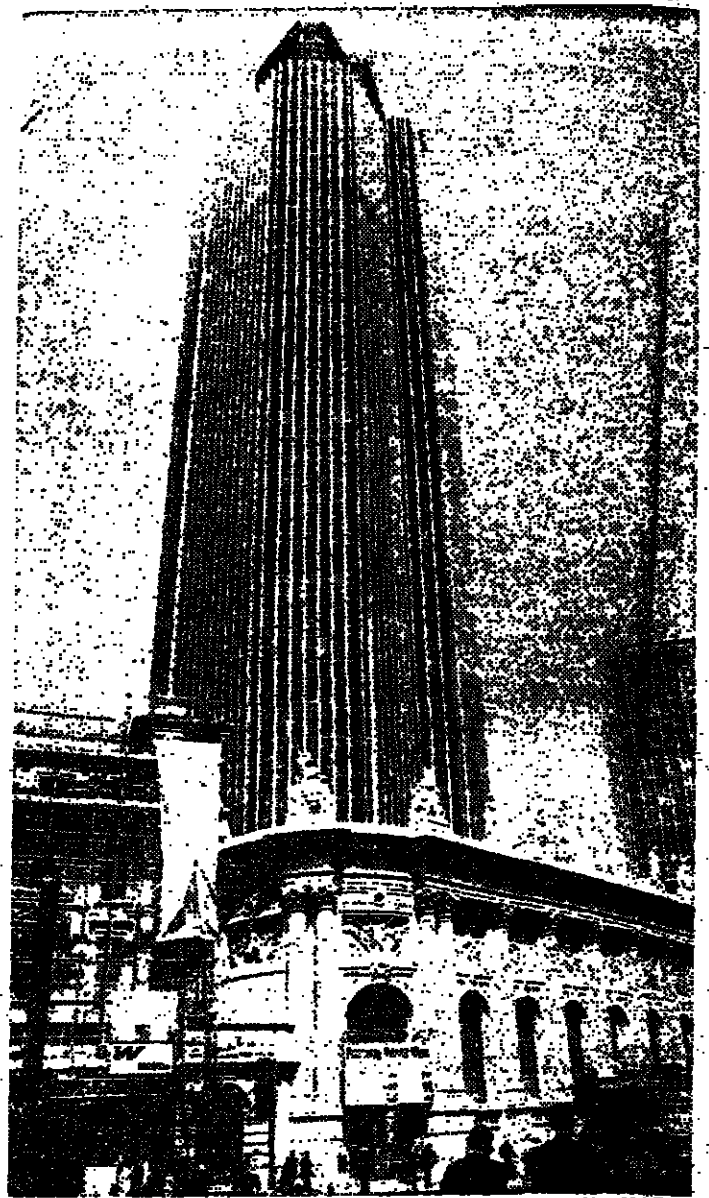
science, manufacture, agriculture and navigation. On the parapet are figures representing the main towns served by the bank: London, Birmingham, Dover and Manchester. Manchester is represented by a female figure attended by a negro with raw cotton and a workman with a bale of cotton goods.

These two fine Victorian buildings are to be preserved alongside a monumental example of 20th century architecture.

The development of the tower suffered further delays from the imposition by a Labour government of office development restrictions which put this project on ice until 1968, nine years after the acquisition of the land by the then National Provincial Bank. The late listing of the City Club—it was not listed until 1974 when construction was well under way—meant that the lower phase 2 had to be changed substantially. The listing also meant that the bank had to reapply for planning permission for the whole site.

This was by-passed in fact by a legal reinterpretation of the offending Section 45 of the 1971 Town and Country Planning Act allowing development to proceed.

A view from the air shows what a small site—0.5 of a hectare—the tower occupies. Development at a plot ratio of 51 to one allowed a total floor space of 78,500 sq metres. In the future this tower will be seen to have paved the way for a series of far higher buildings in London—planners permitting.



The new tower stands above the Victorian Classical splendour of the former head office of the National Provincial Bank, now a listed historic building being converted into a conference facility for the National Westminster Bank

## Computer takes on the day-to-day running

### MAINTENANCE EDWARD BISHOP

IN THE control centre, situated in the podium entrance hall, Bob Johnson, a senior engineer, likened the tower's maintenance and service operations in these early months of its occupation to those of a newly commissioned ship. There is the difference, though, that this building has undergone trials with all 2,500 passengers on board.

Gradually, the sophisticated systems which have been specially evolved to keep the tower operating smoothly have started to settle down with the help of experience. Nobody would claim that it is a trouble-free or simple job to keep the building shipshape, but the computer in the control centre, the nerve centre of the building, is programmed to take the sweat out of the task. Indeed, the immediate impression as one visits service areas in the basement, at various levels, and the cooling towers and boiler room atop the tower's 52 floors, is that of an absence of maintenance staff: not a boiler suit or oil rag in sight.

Of course they must be somewhere because there are 70 members of engineering staff and seven firemen to man the shifts, but in the control centre the extent to which the computer contributes to the building's internal welfare and exterior condition becomes obvious.

Three main visual display stations tell the story. Security analysis deals principally with fire alarms, lift analysis controls 21 lifts.

A general engineering section controls electricity supply, heating, ventilation and air conditioning. Engineers have retained ultimate control with power to override any particular command.

### Small staff

The control centre, reporting and sorting out problems as they arise, enables an economy of staff which would otherwise be unthinkable in such a big office complex.

Getting the tower's 2,500 workers to their offices, between levels for meetings, to the five refreshment areas and the ground at the end of the day, is a major operation. Any sign of trouble and the control centre reports it, taking remedial action if required. Should an emergency develop, the computer will rearrange lift priorities or, if necessary, bring all cars to the ground floor.

Banking hours are set for the most part between the ritual hours of nine and five, so the majority of the tower's workers need to use the lifts at much the same time. Peak morning and evening traffic involves particular vigilance and the control centre reorganises lift usage with minimum inconvenience to passengers. Should a message have to be passed to a lift, the control can select the car with the flick of a switch and make instant contact. Directors have their own lift,

shared as a double-decker with the goods car. Firemen also have their own lift to facilitate rapid investigation of an alarm. While fire and medical emergencies are among the more serious reports received at the control centre, indications of any malfunction in any one of the usual services can be dealt with quickly. An expert can attend to a fault before it develops into a breakdown.

Exterior maintenance is taken care of by a device which travels up and down the outside of the building. There are 30 window bays in each of the tower's three distinctive leaves and each leaf has its own window washing machine operated from the roof. Since the only windows which open are those strategically placed for smoke control in the event of fire, climate control is another essential service. As Mr Johnson put it: "The computer takes the chore out of dealing with complaints that it is too hot or too cold. A signal comes up and we attend to the problem. Faults don't go undetected." The computer also orders four routine air changes an hour.

When the computer ascertains that equipment needs to be serviced it turns it off and calls in alternative plant. The computer never rests, but the control centre has its own back-up facility. Care and maintenance services have to be monitored 24 hours a day. Eric Hight, the house manager, explained that two hours are spent before and after each working day ensuring that offices are correctly furnished, clean and ready for occupation. This involves getting the staff of three cleaning contractors in and out of, and distributed throughout, the building before and after the arrival and departure rush hours. Work is allocated so that one company takes the top half of the tower, a second the lower half and a third the lift areas. In addition to routine cleaning, 400,000 square feet of carpet have to be looked after.

### Standardised

Desks are standardised, but if an executive wishes to use a non-standard desk to which he is particularly attached, a layout will be agreed to accommodate it. As a rule, desks align from the windows to the core and cover power and telephone outlets.

Lighting is controlled by sensors. Unless he raises his eyes to reflect on a problem, an executive, scrutinising a balance sheet, need not be distracted by the fact that it has clouded over or that brilliant sunshine has brightened his office.

No effort is spared to provide executives and staff with a comfortable and convenient working environment.

## Nat West banked on Crittall curtain walling for quality and price. the made in Britain tag was a bonus



For the Nat West Tower, Crittall Construction designed, glazed and fixed 19,000 sq.m. of external fenestration. Crittall specialises in purpose-designed curtain walling, windows and cladding. Full refurbishment service, too. Crittall skills and resources could help you. Contact Ron Marshall, Crittall London Sales Office, at the address below.

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Work progressing on the lighting system. Fifteen miles of fluorescent tubes and 12,500 individual fittings and diffusers have been supplied by Thorn in the largest single-project office lighting contract yet placed in Britain

## Emphasis has shifted to operating needs

### PROPERTY MANAGEMENT WILLIAM COCHRANE

WHEN The District, National Provincial and Westminster banks merged to form the NatWest at the end of the 1960s, they put together a massive property portfolio. In UK retail banking, it had 3,646 branches on January 1, 1970—but in some cases NatWest had three branches looking at each other in the same High Street.

Central management gave itself two main tasks in property administration at that time: first, to rationalise retail banking in the UK; and secondly, to take advantage of the property market and particularly property development while it was booming.

The programme was managed through NatWest's regional office structure, with head office in London responsible for policy and general direction. NatWest appointed Mr H. ("Bert") Campion Smith—subsequently and still chief manager of the premises division—as property development manager at the outset.

At that time the group had some big city developments under way, and some of those of "enhanced" size. With developments in Birmingham, Leeds and Manchester as illustrations, Bert Campion Smith says that this type of operation provided for the bank's operating needs with a surplus for letting—but, he emphasises, "in general our operating needs came first. Our resources were used to answer those needs and very little was spent on purely speculative development."

### High hurdle

Mixed developments took in shops and offices, much more of the latter than of the former. The bank was also looking at several possible redevelopment situations, putting the banking premises on the first floor above shopping on the ground—Hanley, in Staffordshire, is one which happened.

Here unfortunately, it came upon a pretty high hurdle. "We invariably found ourselves frustrated beyond measure by planning, preservation, and conservation," says Mr Campion

Smith. NatWest was all for preserving the old, and the good; it was not amused by outsiders' fervour for "interesting bits of Victorian" or otherwise questionable quality.

After the property boom collapsed in 1975 NatWest's motivation shifted to deal almost exclusively with its own operating needs, building costs had risen faster than rents and developments had lost their "golden gloss."

Meanwhile, between 1970 and 1975 NatWest had spent in the order of £178m on its property rationalisation and redevelopment programme. At the same time it was redeveloping the Tower site, rebuilding its Courts Bank subsidiary's head offices in the Strand and building its management services centre at Goodman's Fields in East London.

### Figures highly

These three developments came to about £200m. So the overall cost of the programme figures very highly indeed in the bank's balance sheet figure of over £700m for UK properties at the end of 1980.

All this is a mere outline of what happened in a little over a decade, as is the reduction in the number of NatWest branches from 3,646 at the beginning of 1970 to 2,306 at the end of April this year. In that period around 430 branches were opened and some 870 closed down.

Among the city developments, Birmingham's Colmore Centre effectively consists of three buildings, two low-rise buildings and one high (over 20 storeys) incorporating a large branch bank, a large international office, regional offices and quite a lot of space let to professionals and commerce.

Manchester is a similar mixture of low rise and high, the latter 15 storeys, with shops, a branch bank and offices, partly for NatWest itself and partly let to professional tenants.

In London the accent seems to have been on operating needs. The Tower, with shops, a branch bank and offices, national operations and move out of various floors in the City of London—those, for example, in the Stock Exchange and Commercial Union buildings.

"There were no big properties to sell," says Mr Campion Smith. "Just leases to assign," and, it seems, not a lot of inherent value in those.

In distinct contrast to the late 1960s, when the constituent banking groups at the time of merger had consultants advising them on the way ahead, NatWest is not keen on speculative redevelopment prospects in the country in general, and outside the south east corner of the UK in particular.

Its view, along with that of the other clearing banks, has been sharpened by the "excess" additional profits tax imposed upon them in the last Budget.

Its decisions, Mr Campion Smith emphasises, are being taken against a financial background where first priority on cash flow goes to the business of keeping the banking business going.

But one big scheme, in Shaftesbury Avenue in the West End, is estimated at a building cost of £3.5m for the shell, excluding land, for 37,800 sq ft of gross area.

Coming back to the high hurdle, Mr Campion Smith has a general complaint and uses a present branch development in Taunton, Somerset, as an illustration. NatWest is building in Taunton on the ground floor retail, first floor banking concept.

It took years to get planning consent, he says, because somebody said: "your elevation—frontage as seen from the street—is precious."

In 1973 NatWest bought one of the properties next to its site: in January 1974 it submitted a planning application; "permission was not granted" until September 1975—and we didn't begin building work until 1979 because of changes in the property scene which affected our viability studies."

NatWest knew that it was building for a time when it put its rationalisation and redevelopment programme together in the early 1970s.

"In almost every case where we built more than our immediate and actual needs," says Mr Campion Smith, "we have provided the facility for expansion of our occupation."

It is also worth pointing out at this stage that NatWest is fully aware of the economics of building to permitted plot ratios—where a ratio of, say, four to one gives an acre of offices on a quarter of an acre site.

Where the "interesting bits of Victorian" are concerned, NatWest acknowledges that it is possible to build behind an existing facade and it has done this in a number of cases.

مكتبة النور



## THE ARTS

هكذا من النهر

## Record Review

## Sounds of future-past

by ANTONY THORNCROFT

With record sales still as sluggish as dominoes the companies are getting frantic in their search for the sound, or the artists, that will revive public demand. As usual all the best ideas rise up from the streets or from the small independent labels. Often they seem at first extreme and outrageous, which is good for publicity, but they soon modify down for the run-of-the-mill mass market. So the punk new wave became the The Police and the futurists, the frills and fancy brigade, turned into Adam and the Ants. But the futurists have helped give a nudge to electronic music which had previously been something of an exclusive cult, indulged in a shed at the bottom of the garden.

The most ambitious of what might loosely be called futurist bands are Spandau Ballet. The discreet white sleeve of their album, *Journeys to Glory*, plus a poetical quote of vaguely Homeric tone on the inner sleeve, suggest that Spandau Ballet take an optimistic view of the 21st century. They have certainly popularised mechani-

cal music, adding to the two synthesisers they use bass and drum beats so solid and misty that they could crack granite. It is this rhythm, which makes Spandau Ballet easy to jump to if not ideal for dancing, which lifts the band ahead of the competition.

They can also recognise a melody. The first chords of "To cut a long story short" grab the attention and, miraculously, the development produces a perfect pop song with a singalong chorus. Spandau Ballet may be a bit too clever for their own good but Gary Kemp can certainly write some interesting songs and if public tastes change this band could easily do the changing.

Their nearest rivals ought to be Classix Nouveaux who have not only synthesised every instrument in sight but have an eccentric lead singer in Sal Solo, who is currently bald and clad like a monk. He also writes the songs, which is some compensation for a rather unconvincing voice, and, while less imaginative than those of Spandau Ballet, the songs on *Night People* have that obstinate nag-

ging quality which permeates the system. Classix Nouveaux, in their instrumentals, might sound like a hacking band to Thunderbirds but their lively stage act could give them an edge over the competition in wiping the eyes of the Gary Numan fans now that sharp minded populariser of electronic music has retired.

But while the rage for programmed music persists why not go for the real thing? The German band Kraftwerk, the original shop window dummies, manipulating the electronic controls of assorted synthesisers and plugged in keyboards, have come up with their most accessible album in ages, called *Computer World*. Gone is their obsession with industrial grey and the sounds of the factory floor and instead we have a succession of gentle musical blips on a melodic computer screen—pretty patterns of noise that make the BBC Electronic Workshop sound like rude mechanics. This really is music for the psychiatrist's couch—soothing, mellifluous, as predictable as a fugue, with the occasional word murmured to prove that humans are involved in this hymn to the automatised 21st century.

It might be impersonal, devoid of emotion and passion, but as "Pocket Calculator" follows "Computer World" to give way to "Numbers" an involuntary repose sets in. The insistent rhythms, the drops of sound, like soft rain on a pond, soothe away stress and guarantee some musical therapy. Half an hour with Kraftwerk is worth a handful of tranquillisers (and for historical interest this is where Gary Numan got it all from).

After so much sound without sentiment it is a relief to get back to Bruce Springsteen and *The River*. Despite the sell-out concerts this month Springsteen still fails to sell records here to match his reputation. Perhaps without the memory of the man on stage this four sided album is overwhelming in its impact, being without subtlety or charm. This is completely committed rock, vintage stuff which sums up every urban image of the U.S. Springsteen is the voice of contemporary music just because he has no great vocal skills, rather a feel for the age, its rhythms, and, through his lyrics, its preoccupations. This album becomes very easy to live with, and when he does slow down the frenzy, as in "Independence Day" and "The River," Springsteen reveals a sensitivity behind the bravura.



Sal Solo

## Soho Poly

## Tomorrow-Today

by ROSALIND CARNE

Hanif Kureishi's resonant lines create a world infinitely larger than the stage which supports them and his gift is tested to the full in this tiny basement theatre. When Ben tells his friend Bill of his mother's terror-ridden fantasies, we imagine her with fearful clarity, crouched behind the sofa during a nuclear attack, her head covered with a plastic bag to prevent mess. *Tomorrow-Today* is rich in such images of horror.

The set, a patch of waste ground below a motorway recalls another Kureishi play, *Outskirts*, now showing at the Warehouse. Bill, a scruffy teenager, settles down among the rubbish with a comic and a 7-Up. Trivia upstears in the hope of spotting a crash to provide the occasional dose of excitement. Ben's arrival

breaks the calm. He is tense, dissatisfied, and a wedge of credit cards, fished from a neighbour's house appears to provide a means of escape. Bill is wary, but Ben's conviction of the imminent holocaust leads him into an orgy of spending in which his weak-willed chum becomes an uneasy confederate. Neil Pearson, not a year out of drama school, shows tremendous promise as Ben, whose eagerness and sensitivity have equipped him for something better than the motorway. Mark Wingett plays a stumbling, shambling Bill whose frequent collapses against the ramparts of the flyover are a joy to behold. All the movements are excellent, and the fight scene, from a distance of a couple of yards, is frighteningly realistic. The able direction is by Antonio Bird, and the design by Chris Townsend.

## Money for arts centres

The belief that the new Greater London Council would favour community arts projects at the expense of the established national arts companies was reinforced yesterday when the Greater London Arts Association, which is funded by the GLC and the Arts Council, announced a grant of over £500,000, with a bias towards community-based groups and ethnic minorities.

Among the arts centres with substantial grants are Battersea, which will receive £17,000; Jackson's Lane, which gets £10,000; Inter-Action, £55,000; and £7,500 to Combination of Lewisham, for setting up of an arts centre.

Other beneficiaries are the Lenthall Road Workshop in Hackney where £14,400 goes to community artists; £2,000 for a Cable Street mural; £12,450 for salaries and the purchase of a vehicle for the Trinbago Carnival Club, Waltham Forest; £22,380 towards five printworkers at the Paddington Printshop; and £14,900 for the West London Media Workshop. All told, 69 grants were announced.

To celebrate its 15th anniversary, GLAA is organising a showcase event in Housley illustrating what can be achieved by using professional arts advisers to develop the arts. It is also mounting a publicity drive for members—anyone living in London can join the organisation.

## Bishop of Woolwich to play piano in RPO charity concert

The Bishop of Woolwich and television personality Angela Rippon are to participate in a Royal Philharmonic Orchestra charity concert next month. The Bishop, the Rt Rev Michael Marshall, is to play a Mozart piano concerto, and Miss Rippon is to narrate Prokofiev's *Peter and the Wolf* in the concert at Plaisteads' Hall on July 16, being held in aid of the Musicians' Benevolent Fund.

The event is part of a busy summer season for the RPO over the next two months, a highlight of which is the return of Antal Dorati to the Royal Albert Hall for a six-concert Beethoven Festival between July 2 and 12.

British Gas are purchasing tickets for Chalkovsky's violin concerto at the Albert Hall on June 22, and are donating them to disabled people as a contribution towards the Year of the Disabled.



Trevor Peacock and Max Wall

## Round House

## Waiting for Godot

by MICHAEL COVENEY

London now has a chance to see this superb production of Beckett's play imported from the Royal Exchange Theatre in Manchester. Director Brahm Murray has made a few changes. The bleached blue lighting change at the end of each act is more violent but no less effective. Trevor Peacock's Estragon has grown in confidence and stature implying that he is not so much a junior partner in the double act as a brilliant equal. Most impressive of all is the way Gary Waldhorn has slowed down Lucky's long speech about Aphasia, Cunard and Connamara, suggesting a lifetime's memory compressed into a single instant. Mr. Waldhorn ignores Beckett's stage direction but has more success with the speech than anyone I can remember.

Max Wall's Vladimir, a battered music hall tramp with a

drifting how tie and scurvy velvet collar, is an unqualified triumph. There is a great natural warmth to this performance and the role fits the actor like a glove. When Mr Wall first coughs, you half expect him to launch into his solo turn and mumble under his breath. "I must get a room tonight." I remain amazed that he doesn't summon Arthur from the wings to remove Pozzo's stool. When the ramps consider assuming the names of the visitors, Estragon's muttered, "You'll be lucky," receives an admonitory finger from Mr Wall as if to say, "Enough is enough."

Pozzo's image of booming top dog (Wolfe Morris is glintingly bald and emphatic) takes a slight dent because of the light, vaudevillean pitch of the production. But, on the much larger credit side, the play's

recurring theme of identity and identification comes across much clearer than is usual. This total lack of portentousness does not mean we do not still shudder at Pozzo's calm reflection, "They give birth astride of a grave, the light gleams an instant, then it's night once more."

The rope tying of Vladimir and Estragon to Godot is as metaphorically strong as the one linking Lucky and Pozzo, as strong as the rope with which to hang themselves is weak. The richness, power and humour of the piece is reaffirmed by concentrating on the music hall and leaving the message to look after itself. These two will be back to-morrow night, repeating the old tricks, the familiar music, in a defiant bid to keep going, to stay in work. It's the same for all of us. What else is there?

## Festival Hall

## Carlos Kleiber

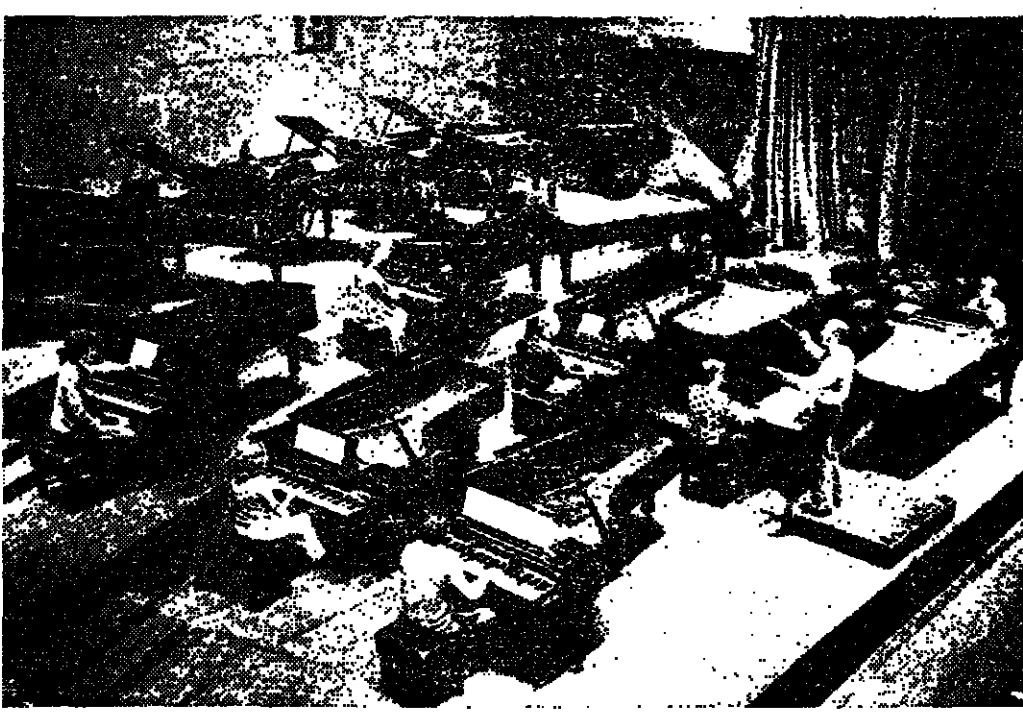
by MAX LOPPERT

Though Kleiber, one of the most important conductors of the day, has already led four opera revivals at Covent Garden, Tuesday's appearance on South Bank with the London Symphony was evidently his belated British concert debut. It bore all the marks of a Great Occasion: the huge audience, the buzz of excitement in the air, the noisy ovations before and after each of the three works played. All the marks, that is, except in the musical performance, which were without exception coarsely hard-driven, "exciting" only in the way that the repeated applications of a lash to the skin can be deemed exciting. As Weber was followed by Schubert and then by Beethoven, curiosity gave way to cautious and then to comprehensive disappointment at the widening gap between one's expectations of the concert and its fulfilment of them.

Successful new conductor-and-

orchestra partnerships are not joined in a day, or in a single concert; and when the ways of Kleiber's very distinctive beat have been thoroughly mastered, future concerts with the LSO may well tell a different tale. But on Tuesday the listener who had perused a programme profile of the conductor entitled "The Perfectionist" could be forgiven for discomfort at an evening of such imperfect playing, manifestly below the LSO standard on many an "ordinary" evening. The horn quartet at the start of the *Preislied* Overture was excruciatingly out of tune; all evening, woodwind, whether solo or in consort, tended to sag below pitch; the problem with the strings was one of ensemble, which became more obviously problematic in the book devices of each section. (In the Finale of the Beethoven Seventh Symphony, which Kleiber beat to within an inch of its life, there was more than one anxious moment.) Internal

balances were often untrue; the slow start of the Schubert Third Symphony afforded a notable example. Similarly, in a programme predicated warmly expansive lyricism, the discomfort caused by the absence of a single singing moment was cumulative and burdensome. To judge from this account of the D major Symphony, Kleiber's patience with the delicious Schubertian habit of wandering into distant and unexpected harmonic regions is severely limited; speed is of the essence to him, except when punctuation marks are allowed to underscore obvious interpretative points. This was Schubert with a hard glint in his eye, and a peculiarly unpicturesque, charmless vein of discourse. It gives me no pleasure to write thus of a conductor whose *Bohème* I delighted in and for whose *Otello* my admiration, though qualified, was great. Unhappy evening.



Sixteen grand pianos take the stage

## Elizabeth Hall

## Grand Piano Extravaganza

It was to celebrate the 25th anniversary of the invaluable Park Lane Group, whose services to new music, rare music and young performers have been enough to make one forgive this concert. Thirty-one variously distinguished pianists let rip on 16 Steinways, with a degree of precision and sensitivity worthy of More Rugby Songs. Much of it presented a real threat to the semi-circular canals.

Since the pianists were fortunately too numerous to mention, there is room for marginal observations. The Blüthner firm, with exemplary high-mindedness, took an advertisement in the programme. Only

Czerny's arrangement of Rossini's *Semiramide* Overture actually used all the pianos, and even that was extravagant—Czerny expected only eight with a pair of duettists at each. On ten pianos, neither Johann Strauss nor Sauter was as effective as expected: Scott Joplin's *Maple Leaf Rag* went with more of a swing, granted a collective attack that was rarely better than mushy. The "Ride of the Valkyries" limped. One wind, or a string instrument, is a bit thin, but lots of them are an orchestra; one piano is a whole artistic medium, two a trapeze act and more than that an affliction. Piano-attack is cruelly definite, and in a mon-

strous consort like this even sterling pianists seem never to get together on the beat. The marvellous dynamic range and rich colours of the solo instrument somehow dwindle to a clattery little range—flat and footling at the quiet end, uncouth when louder. It was probably a good thing that neither of the two "serious" solo performances (Chopin and Busoni) quite came off; they might have made the rest seem beyond a joke. There was a single drop of balm, Percy Grainger's haunting little *Banbar Boat Song* for six hands at one keyboard. It was all in a good cause.

DAVID MURRAY

## Coliseum

## Swan Lake

by CLEMENT CRISP

John Cranko's production of *Swan Lake* starts off with many good intentions, and then founders among them. There is a decision to include more of the score that Chalkovsky first wrote for the 1977 staging; Siegfried is seen, very properly, as the pivotal figure of the staging, and his role is amplified from that of the noble porteur who was the hero of the Maryinsky original; the conventional ending which ends Odette and Siegfried united after death is rejected—Siegfried dies in the lake, and Odette remains the enchanted swan we first meet. Alas, the realisation of these theories is less than happy. The staging, as I saw it on Tuesday, looks busily innovative, but lacking in any lyric coherence. The fault lies not in the hot-patched décors which have had to be assembled for this London season (the Stuttgart Ballet's scenery failed to pass the Coliseum fire tests) but in the imprecision of the choreography and the brassiness of the company classic style.

The ballet is presented with energy but little finesse. The Stuttgart dancers go at their appointed tasks hammer and tongs, but there is an absence of dignity in their classic manner, and little of that tragic

urgency which might make us believe in the drama. (The first act courtiers are, frankly, hilarious in garb and appearance—a Monty Python view of medieval Germany which juxtaposes the gangling and madly hatted with rather short characters who move as if wearing someone else's shoes.)

Lucia Isenring was the heroine. A dancer of fragile line she presented a Swan Queen of muted emotion, rather reedy in tone and emotionally bleak. Her Odile had a brittle, nervous intensity which, well suited to the character, but both aspects of the role need a richer pulse of feeling and dance. Her Siegfried, Egon Madsen, is master of the princely manner, rather less so now of the bravura which the prince must display in variations.

Both artists were at their best in the fourth act. Here Cranko's re-assessment of the drama, and his interpolation of Chalkovsky's *Elegy for Strips* as a duet which seems to come from quite another and more serious ballet—gave Odette and Siegfried the opportunity for an effusion of feeling which was elsewhere underplayed. As a view of one of ballet's sacred texts, the production is a curiosity—but *Swan Lake* should be more than that.

## BP backs art in the City

British Petroleum have again offered the Royal Academy's Business Art Galleries the opportunity to show the work of contemporary artists in a centre of international business following last year's successful exhibition.

This year the exhibition, at

Britannia House, Moor Lane, EC2, (until June 19) opens its doors to the public and is even more extensive than the first, comprising over 125 paintings, drawings, sculptures and original prints, which include the Royal Academy Graphics Collection. Over 50 artists are represented.

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemp. played	Vacs.
1980							
1st qtr.	110.0	100.1	100	110.2	158.6	1,379	192
2nd qtr.	106.6	96.5	98	109.2	164.3	1,498	159
3rd qtr.	102.9	93.2	84	108.9	176.3	1,699	120
4th qtr.	100.4	89.2	79	109.0	205.2	2,020	92
Oct	100.9	90.3	76	109.7	179.1	1,893	100
Nov	100.7	89.4	83	108.2	192.3	2,030	96
Dec	99.7	87.3	79	108.4	235.0	2,137	99
1981							
1st qtr.	98.7	87.3	88	112.7	174.4	2,304	100
Jan	98.3	87.2	88	114.0	177.6	2,228	104
Feb	99.1	87.9	91	112.9	170.1	2,304	98
March	98.7	86.9	91	111.5	175.4	2,381	97
April				111.4	181.6	2,452	94
May						2,515	92

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. goods	Metal mfg.	Textile	Housing starts*
1980							
1st qtr.	104.5	101.0	123.5	98.9	56.4	92.2	13.3
2nd qtr.	98.1	96.2	123.2	93.1	59.9	85.6	15.2
3rd qtr.	87.0	85.0	117.1	91.2	78.1	82.5	12.5
4th qtr.	87.7	90.1	116.9	83.3	70.3	77.0	10.1
Oct	95.0	92.0	116.0	87.0	67.0	77.0	11.9
Nov	94.0	90.0	118.0	85.0	74.0	79.0	11.2
Dec	93.0	88.0	117.0	83.0	70.0	76.0	7.1
1981							
1st qtr.	93.2	84.4	117.2	80.8	75.4	77.4	10.6
Jan	92.0	83.0	118.0	81.0	78.0	78.0	11.0
March	93.0	83.0	118.0	80.0	79.0	77.0	10.7
April							12.7

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. US\$bn.
1980							
1st qtr.	133.0	126.9	-388	+54	-95	101.0	24.87
2nd qtr.	126.2	126.2	-320	-88	-11	103.4	28.15
3rd qtr.	125.1	118.7	+616	+870	-157	105.5	28.08
4th qtr.	126.5	111.8	+1,269	+1,885	+222	105.6	27.90
Sept	121.9	114.8	+344	+429	+39	105.3	27.64
Oct	125.5	116.2	+393	+412	+123	105.3	28.05
Nov	129.4	114.6	+410	+415	+54	105.6	28.19
Dec	123.7	114.5	+353	+559	+35	105.1	27.48
1981							
1st qtr.	123.9	101.3	+742	+1,042	+210	106.4	28.34
Jan	121.7	114.3	+314	+614	+231	105.1	28.43
Feb							28.21
March							28.07
April							28.49
May							

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP, new credit; all seasonally adjusted. Minimum lending rate (end period).

	M1 %	M3 %	Advances %	DCE %	BS inflow	HP lending	MLR %
1980							
1st qtr.	-4.0	7.2	21.9	+1,725	634	2,049	17
2nd qtr.	-1.5	10.7	23.3	+3,472	697	1,964	17
3rd qtr.	-11.8	36.1	45.2	+6,325	1,090	1,933	16
4th qtr.	-8.8	20.0	11.2	+3,207	1,253	1,793	14
Oct	-4.3	21.4	19.3	+1,338	520	289	16
Nov	6.7	18.6	7.7	+964	285	359	14
Dec	15.6	20.0	7.0	+905	448	605	14
1981							
1st qtr.	7.0	9.5	12.4	+1,596	1,081	1,884	12
Jan	5.9	11.9	10.1	+420	446	620	14
Feb	13.7	8.6	12.9	+201	366	638	14
March	16.4	8.1	14.3	+975	269	626	12
April	25.5	13.9	3.9	+1,564	296	657	12
May							

INFLATION—Indices of earnings (Jan 1976=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (July 1952=100); trade weighted value of sterling (1975=100).

	Earnings*	Basic mats.*	Whsale. mfrg.*	RPI*	Foodst*	FT* comdty.	Strg.
1980							
1st qtr.	167.7	197.2	191.4	248.6	247.5	284.47	93.0
2nd qtr.	178.9	201.3	199.0	263.2	255.9	267.45	94.5
3rd qtr.	188.4	201.9	203.6	268.9	259.3	275.13	96.7
4th qtr.	193.3	203.3	206.1	273.9	260.7	269.92	100.2
Oct	189.9	201.4	205.3	271.9	259.3	274.65	99.2
Nov	192.6	203.4	206.2	274.1	260.0	270.56	101.1
Dec	197.3	205.1	206.7	275.6	262.7	282.53	100.2
1981							
1st qtr.		213.8	212.2	280.4	268.7	257.79	101.2
Jan	193.3	209.7	209.9	277.3	266.7	251.88	102.0
Feb	194.7	214.0*	212.0	279.8	268.9	259.93	102.5
March	197.7	212.8	214.7	284.0	270.6	261.56	99.7
April		221.2	217.8	292.2	274.2	258.61	99.2
May		226.0	219.0			255.14	98.8

\* Not seasonally adjusted.



## FINANCIAL TIMES

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Thursday June 11 1981

## Nuclear power commitment

EVER SINCE the ill-fated choice of the Advanced Gas-cooled Reactor (AGR) in 1965, Britain's nuclear programme has been plagued by bickering and uncertainty over reactor system, organisation and the number of nuclear power stations to be built. While the UK has struggled on with the AGR, other industrial countries have tended to standardise on light water reactors. Some of them, such as France and West Germany, have used their domestic nuclear experience as a springboard for entering the export market: the AGR has proved unsaleable outside the UK.

## Mainstream

For several years it has seemed inevitable that the UK would have to join the mainstream and adopt light water reactors. This was confirmed in December 1979, when the Thatcher Government gave the go-ahead for a programme based on the Westinghouse-designed Pressurised Water Reactor (PWR), subject to the usual safety investigations. The subsequent decision to continue the order for two more AGR stations was controversial, but was seen by the Government as necessary to keep the nuclear industry in business until the PWR programme got under way.

In the meantime the five consortia for building nuclear power stations, set up in the early 1960s by equipment suppliers and civil engineering companies, had after many vicissitudes and lurches of policy been whittled down to a single company, the National Nuclear Corporation. In its present form ownership of the NNC is shared between the Atomic Energy Authority (35 per cent), General Electric Company (30 per cent) and a group of other suppliers (35 per cent). Like the AGR, the NNC is a one-product company confined to the home market and almost totally dependent on a single customer, the Central Electricity Generating Board. But it exists and there is no other organisation in the UK capable of building nuclear power stations. At this stage no-one would contemplate tearing it up and starting again.

In recent months, however, new problems have arisen. First, the initial re-design of the PWR to suit British requirements produced a system that was so expensive—at least 50 per cent

higher than a comparable American AGR—as to undermine the arguments for proceeding with it. Second, the executive chairman of the NNC resigned after less than a year in the job. An acting chairman has been appointed from one of the shareholding companies, but some shareholders apparently feel that another outsider should be brought in to take charge of the NNC. At the same time there is pressure from the smaller shareholders for a re-arrangement of the ownership structure to reduce the role of GEC.

These arguments are depressingly familiar. There is a danger of losing sight of the central objective, which is to ensure that nuclear power at a cost competitive with best international practice. This almost certainly involves going for the PWR and buying it as nearly as possible "off the shelf", taking an established American design and making the fewest possible modifications to it to suit British conditions. In the interests of cost reduction a substantial amount of the hardware may have to be imported at least for the first few stations.

## Lop-sided

To achieve the objective, the management of the NNC needs to be strong and united, with appropriate support from American PWR experts. Since the shareholding structure is illogical and a source of dissension, the Government should take steps to correct it; the need for the Atomic Energy Authority shareholding should in any case be looked at. The relationship between the NNC and the Central Electricity Generating Board needs to be clarified. The dominant size of the CEGB makes this relationship a lop-sided one, but it is hard to see how the programme can work unless the independence of the NNC vis-à-vis its principal customer is securely established; it has to take a fair share of the commercial risk.

It is arguable that if the PWR is to be successfully introduced into the UK, a "Mr PWR" needs to be appointed with specific responsibility for driving the programme along and ensuring that the conflicting interests of the various participants do not create unnecessary obstacles. The nuclear programme badly needs what has been lacking for many years—clear commitment and unity of purpose.

## Mexico's success in Washington

THE VISIT to the U.S. this week of President José López Portillo of Mexico marked an upgrading of Washington's relations with its populous and increasingly important neighbour. The fact that the Mexican leader was received with much ceremonial in the capital itself and subsequently was invited to private meetings with President Reagan at Camp David underlined the importance of the U.S. administration is giving to Mexico's views. It also signalled an end to that period of unease between the two countries born of a difficult personal relationship between President Jimmy Carter and President López Portillo.

## Oil supplier

The reasons for the U.S. to devote the attention to Mexico today that successive Mexican Presidents have been seeking from Washington for years are not difficult to see. Nearly half of Mexico's total oil exports of 1.1m barrels a day go to the U.S.; the Americans are very conscious of the usefulness of having a friendly oil supplier at hand. Mexico has decided not to become a member of Opec (though it has pledged that it will not undercut Opec prices) and its oil exploration programme makes it likely that it will become even more important as a seller of energy.

The thirst that the U.S. has for Mexican oil has led to some greater flexibility by Washington on those bilateral economic problems which are of importance to Mexico. Officials in Washington are more sensitive than they were ten years ago on issues such as the migration of Mexican labour north of the border and the need to give fair opportunities to Mexico's manufactured exports.

The long-term importance of Mexico to the U.S. is hardly likely to be affected by the softening of the oil market which last week obliged Pemex, the Mexican state oil concern, to cut \$4 off the export prices of its crudes.

President López Portillo's visit to the U.S. was however of importance not just for the two countries' bilateral relationship. As Washington grapples with the increasingly serious political situation in Central America it is important for

policy-makers in the U.S. capital to co-ordinate their approach as far as possible with the largest Spanish-speaking country in the area.

In this context, Mexico's view that the troubles in El Salvador, the tensions in Nicaragua and the gloomy outlook in Guatemala are the result of decades of local misgovernment rather than of Soviet or Cuban meddling, have had their impact in Washington.

No one in the U.S. capital could accuse the Mexican Government of pro-Communism. Their diplomatic strategies, born of a century of foreign interventions in Mexico, are based on an opposition to any outside force of whatever political stripe making an impact in the area.

The effect of President López Portillo's arguments in Washington is perhaps to be seen in the greater emphasis being given by the U.S. Government to the principle of economic assistance to Central America and the Caribbean and a playing down of the military aspect of the region's problems which had been emphasised when President Reagan first came into the White House in January.

**Breakthrough**  
One final result of the Mexican leader's visit to Washington appears to be Mr Reagan's agreement to attend the North-South summit which is scheduled to be held in Mexico in late October at the invitation of Chancellor Bruno Kreisky of Austria and President López Portillo himself.

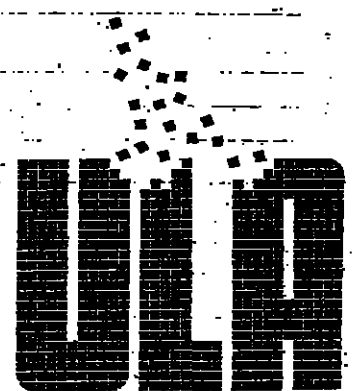
The achievements of the visit do not therefore seem limited to bilateral or regional questions, important though these are. President López Portillo could have achieved something like a breakthrough in persuading the U.S. leader of the need for him to give a higher priority to the needs of the developing world.

The Reagan Administration's attitude to developing countries has often seemed insensitive or narrow-minded, particularly on the subject of aid. If Mexico provides something of a bridge between the U.S. and the third world, many countries will be in its debt.

## Outsmarting the silicon giants

By Alan Cane, Technology Editor

Ferranti is beginning to enjoy the pay off for years of work on uncommitted logic arrays, or ulas—a technology ignored by the microchip industry's leaders—which can be tailored directly to the needs of customers.



new and savage silicon war with Ferranti Electronics a small (turnover £16.5m in 1980) part of the £214m Ferranti group. It is now the undisputed market leader with about 30 per cent of world sales but also the prime target for all the newcomers to shoot at.

Ferranti, undismayed, yesterday announced a new generation of uncommitted logic arrays manufactured by a new and advanced technology which it hopes will keep it at the forefront of a market which should be worth \$20bn by the late 1980s.

What are these curiously named chips and why have they assumed such sudden importance? They are, after all, neither microprocessors nor solid state memories—what the public has been taught to regard as the key elements in the microchip revolution.

They are standard microcircuits which can be manufactured in bulk and then turned into whatever the customer wants—the controls for a camera or drill, for example, or the brains inside a digital thermometer or "smart" radio receiver.

Each standard chip is designed and manufactured with a set, or array, of electronic components, resistors, transistors, logic gates and the like already present, but unconnected. When the customer has decided what the chip is to do, the appropriate connections are drawn up and printed in metal on the chip surface to complete the circuit.

The principal advantages are speed and economy in chip design. As semiconductor manufacturers cram ever more compo-



David Grundy, technical director, Dr Alan Shepherd, managing director, and Bryan Dewa, marketing manager with part of Ferranti's advanced computer aided chip design facility. They plan to combat the mighty U.S. silicon houses with ingenuity and the personal touch.

nents onto silicon chips to try to meet an apparently insatiable demand for greater complexity, design costs have soared and lead times extended.

To design a custom chip from scratch these days can cost \$250,000 and take more than 12 months. Using uncommitted logic, Ferranti and its competitors reckon to bring the same chip to the testing stage in as little as 14 weeks for \$30,000. They also argue the chances of it working first time are greatly improved.

Ulas are not used to replace microprocessors or memories. They are used to replace and compress traditional electronic control circuitry to give advantages of cheapness and compactness.

So for any manufacturer with a product which could benefit

from the addition of electronic "brains" or which incorporates outmoded controls, uncommitted logic arrays would seem a fast and economic way of getting into new technology with the minimum risk.

Hence all the excitement. What is harder to believe is that in Ferranti, the U.K. actually has a leader in at least one area of microelectronics and an important one at that.

Ferranti did not invent the idea; Texas Instruments, in fact, holds patents for gate arrays stretching back to the 1960s. But it was probably the first company to produce a practical commercial product and it believed stubbornly, against the trend, that ulas were the way the world would go, eventually.

Dr Alan Shepherd, managing director of Ferranti Electronics,

says: "We were looking for a niche in the market to survive. We could not hope to compete against the large semiconductor houses selling standard products—memories and microprocessors—to the mass market, so we tried to sell solutions to problems."

The breakthrough came in marrying the concept of the uncommitted array to a fabrication technology called bipolar CML; jargon aside, it means Ferranti can complete the manufacturing process by laying down only one layer of metal to complete the interconnections on the chip surface.

Other manufacturers are talking about two or more layers—and with each extra layer it becomes more difficult to keep the yield of working chips up to scratch.

Ferranti's first customer for the new superchips was another German camera company, Rollei, which needed a device to control the workings of its Rolleiflex single-lens reflex and take less space than the 25 individual electronic components such an operation required.

That was in 1973. Dr Shepherd recalls: "We did not know if what we had was valuable or not, but we felt it was right for us." It has taken a further eight years for the full value of Ferranti's efforts to become clear and in those years it refined its techniques, developing a family of 16 different kinds of ulas and attracting some 300 customers world-wide.

It also took over Interdesign of Sunnyvale, California, an entrepreneurial Silicon Valley company with a comparable market position in linear gate arrays in the U.S. to Ferranti's position in digital gate arrays.

All of this took place free from the attentions of the giants of the industry, too busy producing their jelly beans in bloody large numbers," as Dr Shepherd puts it.

Why did they not catch on to the potential of ulas sooner? It was partly the technology—Ferranti successfully fabricated ulas in a technology which had been bypassed by the big semiconductor houses—and it was partly market orientation. U.S. companies are geared, because of the economies of scale which can be obtained in the U.S. to making and selling cheap standard chips in vast quantities. Even now that Texas Instruments has declared its commitment to uncommitted logic, its first gate arrays are devices which it hopes to sell in millions chiefly to the computer and related industries. They are relatively cumbersome of very large-scale integrated silicon products, but Ferranti is offering a "personal" service for more down-to-earth manufacturers.

The other reason is, inevitably, partly fashion. Now that Texas Instruments and IBM have given ulas their blessing, it has become a respectable technology.

The hard fact is that Ferranti of Sunnyvale, California, would sound a more likely appellant for a microelectronics world-beater than Ferranti of Fields New Road, Chadderton, Oldham.

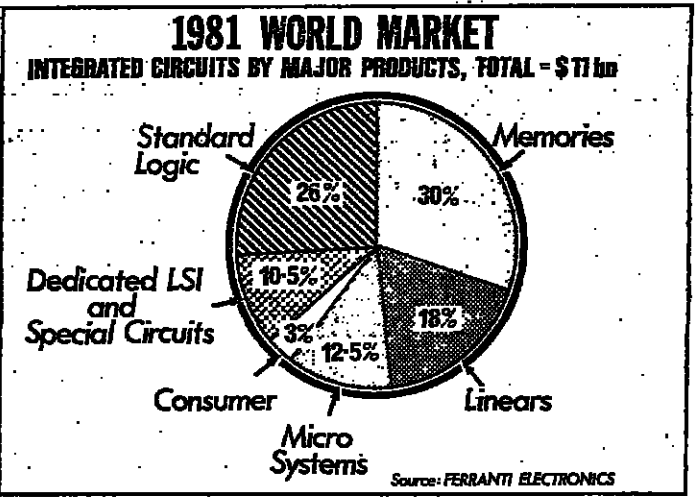
But no one disputes the quality of Ferranti's technology, nor the undoubted brilliance of its chief ulas specialist, Mr David Grundy. The question, rather, is whether Ferranti's ulas story will be one more example of a British lead in high technology thrown away as the Americans and the Japanese move in. Would it not be a good idea for Ferranti to seek a partner in one of the large U.S. semiconductor companies to push the technology jointly? Texas, for example, makes no bones about its intention of pushing Ferranti off the top rung, and the British company has no doubt it could do it.

Dr Shepherd discounts the need for a joint operation, however, arguing that the large U.S. silicon chip houses have different aims and have not thought the array business—which is really a service industry rather than a wholesale operation—through properly.

Acquisition, rather than co-operation was a better bet, Dr Shepherd claimed, pointing to the success of the Interdesign takeover.

He accepts that the company must lose market share as his competitors' efforts gather pace but believes the new popularity of gate arrays wholly beneficial—Ferranti should end up with a smaller share of a significantly larger market.

The new technology (which after weeks of heart-searching, the company has decided to call FAB-2) and new products announced yesterday should help to keep the company's nose in front for a little while. Ferranti has done well to export silicon to Silicon Valley, but it may have to look for more than superb technology to stay in front in the much rougher marketing conditions ahead.



The chart shows the market for all integrated circuits (excluding discrete components such as single transistors and resistances). All the segments except memories and micro systems are susceptible to replacement by ulas.

## MEN AND MATTERS

## Crime and punishment

Two high ranking Soviet officials have received long prison sentences for accepting bribes to protect a sophisticated underground business network in the Caucasus which produced and marketed millions of rubles worth of linen and knitted goods, currently in short supply.

According to reports in Soviet newspapers, Andrei Makarov, Deputy Minister of Local Industry in the Russian Republic, was sentenced to ten years "loss of freedom," and a Mr Burzhanov, the Minister of Local Industry of Chechen-Ingush, an autonomous republic in the Caucasus, was given 15 years in connection with the case.

Makarov was said to have promised that in return for 400 rubles a month and assorted gifts, the underground business, based in a fabric plant in a small integrated industrial plant in the Nazranov region of Chechen-Ingush, would have

no problems with equipment or supplies.

Burzhanov received 1,500 rubles a month to protect the network which eventually produced imitation leather, knitwear and sewn items and marketed them in southern Russian cities, all the way to the outskirts of Moscow.

According to Soviet press accounts, the syndicate was born when Veniko Shengelaya, a business-minded man from the area, decided with several associates to take advantage of the traditional lethargy of workers in the Chechen-Ingush Republic and set up his own enterprise in a decrepit plant which produced linen for four bags.

With the help of the plant's director, the group was able to falsify documents and recruit workers to manufacture highly profitable shopping bags. Output rose dramatically and, with the help of specialists in other towns, shoes were set up to produce knitwear shawls and netting.

Under-the-counter marketing was organised for the sale of the illegally-produced goods and over five years the syndicate is reckoned to have earned rubles 5m.

The whole business might have gone unnoticed for many years had not one of the Chechen-Ingush businessmen been caught sending money to his brother in Italy, in the hope of eventually joining him there.

## Perilous

The Old Pauline Club—not, as you might think, an establishment in Shepherd Market, but the association for alumni of St. Paul's School—is evidently engaged by a murky sense of self-doubt about its choice of speaker for next week's annual dinner.

"The Club is delighted to welcome John Weitz as its chief guest," says the OP circular letter. "John has been the leading designer of men-(sic) and women-(sic) fashions in

America for many years and his designs command the highest respect in the foremost haute couture houses in the world. His appearance suggests his occupation, but he is a most amusing and entertaining conversationalist."

I can only wonder that the OPs did not see fit to enclose a photograph to help acclimate members to this evidently intriguing gentleman.

## Played out

It is like trying to imagine Swann leaving Edgar, or Mr Turnbull letting Mr Asser fend for himself. But there you are, the last Ivories are cutting their ties with Ivory and Sime.

James Ivory and his brother Ian, who manage private clients' money for the Edinburgh firm, are packing their bags at 1, Charlotte Square and as of September will be setting up on their own. With them goes some £10m of managed private funds.

The move ends an 86-year tradition of Ivories looking after private money at Ivory and Sime. While the amounts have not shrunk since 1895, they have become minute in comparison with the £750m of institutional and trust funds now in the company's careful hands.

## Data banked

The apex of sexual fantasy for 3 per cent of the British population is a flashing light in the bedroom. Nine per cent go hot and cold all over at the thought of real fur bed covers. 11 per cent yearn for colting mirrors, while no fewer than 17 in every 100 shiver their little timbers at the thought of disporting themselves on a water-bed.

Five per cent of Labour Party supporters consider the Conservatives to be "Far/substantially Left," while only 2 per cent of Conservative supporters have succeeded in acquiring the be-

lief that the Labour Party is an organ of a "Far/substantially Right" tendency.

Such are the fragmented glimpses of British society in 1980, to be seen in the mirror held up to it by the British Gallup Poll, a compilation of whose surveys is to be published later this month by Sphere.

A pretty gloomy bunch the British seem to be. In September 1980, 54 per cent pronounced themselves "Not very hopeful" about the future of the country, against a "Hopeful" 42 per cent. But when it came to feelings about one's own personal future, 61 per cent were "Hopeful" while only 32 per cent wearing the baleful countenance of the "Not very hopeful."

The Gallup pollsters also induced a broad spectrum of Europeans to reveal their true feelings about their fellow men. How trustworthy, they asked, do you rate your own and other nationalities?

No contract is as solemn and binding, it seems, as one made between German and German, with 90 per cent of Germans reckoning their compatriots "Very or fairly trustworthy." Italians eye one another rather more nervously, with a marginal trust figure of 60 per cent, the lowest of the Common Market countries.

The word of the French, however, gets a fairly cool reception in perilous Abillon, commanding the confidence of only 32 per cent. The French, in contrast, rate the British 53 per cent sound.

And so to bed—in pink sheets (29 per cent), nude (41 per cent), and with the window open (89 per cent).

**Ring of truth**  
"His wife was an absolute gem—but then she left him for a better setting."

Observer

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# In praise of older virtues

THE HARD line on fiscal policy, which was until recently regarded as deflationism run mad, has suddenly become quite popular. The general fury—not shared in these pages—at our own March Budget has died down remarkably quickly; the novel experience of interest rates which are quite low by international standards, and an exchange rate getting back into touch with reality, is not so bad after all. Herr Karl-Otto Poehl, the Bundesbank president, urges a tighter policy on his own Government, and everyone, including Wall Street, would be comforted by a tighter U.S. budget. Quite a change.

Intellectually, too, fashions are changing. In the academic world, there is a sudden revival of interest in two quite old ideas—the “equivalence theorem,” which asserts that persistent Government borrowing is just as costly to the citizen as raising the same sums in taxation; and structural explanations on inflation, looking to bargaining theory and monopoly power in the labour and goods markets rather than to fiscal or monetary management.

These notions may look to the layman and to me like a rebirth of common sense, but they are deeply threatening to those whose intellectual capital is invested in either of the warring schools of macro-economic curia. They suggest that we can neither procure growth by borrowing nor fight inflation through funding. The great issues, Keynesianism and monetarism, begin to look discredited.

On the intellectual side, I find these developments profoundly encouraging. If economists are beginning to realise that the remarkable equipment inside their own skulls is capable of insights which no computer model can capture, they are

bound to start saying something more useful and interesting. The texts of Hayek and Kalecki are far more rewarding than the equations of Friedman or the neo-Keynesians. However, this is a promise for the future. Intellectual fashions take a long time to filter through to the practical world, and Mr Beryl Sprinkel, President Reagan's monetary storm-trooper, will hardly be diverted from his path of cheery devastation by the news that students are now beginning to read some different books.

Back in the real world, the argument is on a different subject. What Herr Poehl, Dr Baffi in Italy, and our own Governor much more mutedly are pointing out is simply the dangers of contradictory fiscal and monetary policies, and especially the danger that when the biggest economy in the free world falls into this trap and bids up interest rates, the result may be simply an interest rate “war” in which everyone is the loser.

This is all painfully true as far as it goes, but it does not seem to me to go far enough. The outside world may complain that the U.S. is simply exporting its own inflation when the dollar, and oil prices, rise; however Mr Sprinkel could claim that the U.S. is exporting deflation when the cost of credit rises in response to U.S. moves.

Indeed, the “war” itself is distinctly one-sided. The Americans are not fighting an international war, as they see it, but a domestic one. They do not appear particularly interested in the rise of the dollar either as a threat—exporting remains a marginal activity for most U.S. businesses—or as a promise. On the contrary, their reaction to cheaper imports, which might help to check inflation, is largely protectionist.



KARL-OTTO POEHL  
The hard line

What we are faced with is not an interest-rate war, but simple-minded monetarism on the rampage—what one may hope will be the last great trial and failure of the idea that technical actions by the central bank can banish the consequences of fiscal profligacy or feather-bedding. Monetarists are never much impressed by complaints that it hurts the pain is meant to be the cure. They are especially unimpressed when the pain is mainly overseas.

What arguments can be addressed to people who think like this? What ideas, for example, could be urged at this summer's economic summit? Beggar-my-neighbour arguments are hardly likely to be persuasive; they are essentially angry and sterile. However, when one tries to analyse the problem on a world scale, looking at the interests of a group, some new themes emerge which could be persuasive.

On the positive side, it can

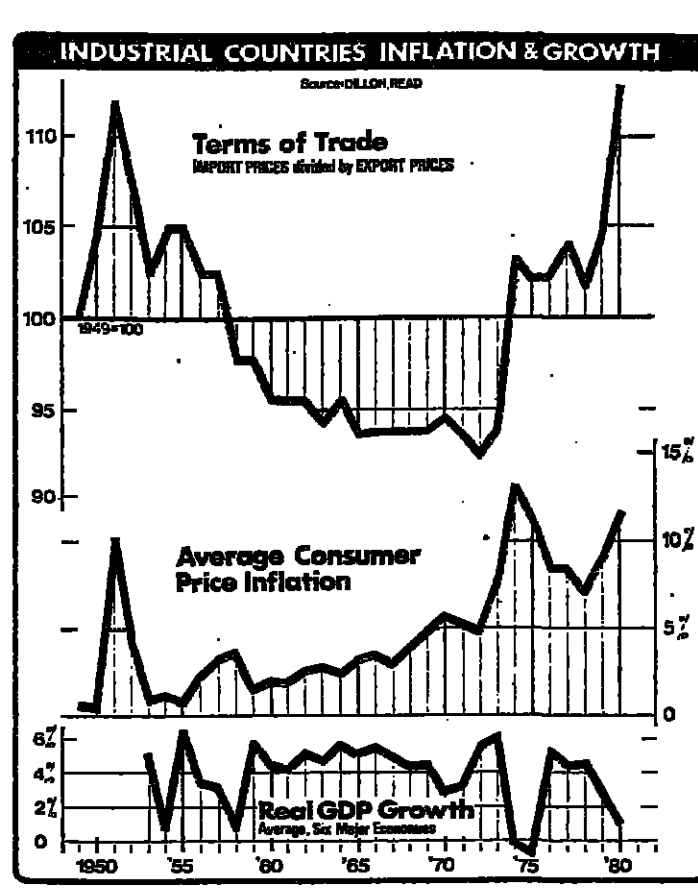
be argued that a shift of balance is essential to leave room for investment and growth. On the negative side, there is a danger that a persistence with present policies will lead to a general financial collapse. As a small relish to a possibly unpalatable case, it can be added that fiscal rather than monetary deflation would, in a sense, dish Opec.

Before we get to the questionable technicalities, it may be helpful to get a grip on the fundamentals. Suppose that in 1973 and again in 1979 we had faced the results not of an Opec decision, but of a rather arbitrary war, which had wiped out much of our Middle East oil supply, together with the U.S. motor industry, and done extensive damage to other oil-dependent industries.

The results would have been rather similar to what actually happened in real terms, though not in financial terms. We would have faced steep price rises and an urgent need to explore for new energy sources and to re-equip industries; but we would have heard nothing about Opec surpluses, and their attendant “problems”—recycling, and the supposed rise in world savings.

In these circumstances there would have been very little agonising over the appropriate policy response, unpalatable though it might have been. In the 20th century, we understand the economics of reconstruction. You have to divert resources from consumption to repairing the damage. Whether you do this inefficiently through repression and direction, like Stalin, or efficiently through tight budgets and low interest rates, like Ludwig Erhard, or fall between two stools, like Hugh Dalton, the aim is the same.

Why did we get it wrong in the 1970s? Both the main



schools of thought contributed their characteristic errors. The Keynesians in the treasuries and the OECD regarded the Opec surplus as a demand problem rather than as a source of reconstruction capital; monetarists sought to fight the price adjustment with high interest rates. Push-me-pull-you policy resulted.

We do learn something from experience. By 1980, we had learned scepticism; almost every government responded to the 1979 oil price rise by tightening fiscal policies rather than

“offsetting” the Opec surplus, and the result was less bad than the first time round, whether measured by output or inflation, as Mr. Gordon Richardson pointed out recently. Now, however, President Reagan has come to office, apparently determined to repeat the errors of Mrs Thatcher and of 1974. The markets have understandably panicked.

This market reaction is of profound importance, for it is a solid fact. It is sometimes argued that the whole case for fiscal restraint—or honest bud-

geting, as I prefer to call it—is based on a naive notion of “crowding out” which is a myth.

However, this is not really an issue of the theory of the flow of funds; it is a fact of market life. The prospect of a large increase in official borrowing drives up the cost of capital, and inhibits investment, even if the market is awash with funds. It is often said that the bond markets are expressing a view of future inflation, and a sceptical one: they do not seem to have the rational expectations which monetarists expect of them.

I suspect that they are rather expressing a view of future interest rates, and of the quality of the paper on offer. An endless build-up of debt with no counterpart in real assets is a disquieting spectacle, whether the borrower is the UK Government paying the debt, the U.S. Government buying arms, or a nameless developing country paying bribes.

It is here, of course, that the danger of a financial collapse is seen to yawn. A reliance on high interest rates in nominal terms poses a Catch 22 for investors. Should they succeed in reducing inflation, they will prove insupportable for many borrowers; should they fail, they are no compensation for possible inflation. Hence the growing addition to floating interest rates, which make the system ever less responsive to discipline, and the flight out of bonds into equity and real property. Monetarism has so far notably failed to restore confidence in money.

The call for tighter fiscal policy, lower interest rates and borrowing restricted to the creation of real assets is thus essentially a wordless cry from the markets.

We are now back where we came in; the disillusion with

recently fashionable policies, and the revival of much older virtues, have arisen because markets, often wiser than their participants realise, seem to have begun to look past the numbers for money creation and official borrowing to the frightening realities beneath them. However, newly-converted enthusiasts should be aware that while sound budgeting may be commonsense, it is in no way a panacea.

What are we to do about growth, if discretionary fiscal stimulus is ruled out? How do we address inflation, if as a result of reduced official borrowing, credit becomes cheap? The negative answer—that we still need fiscal stabilisers to avoid deepening the trade cycle, and monetary guidelines to avoid fuelling inflation, is oddly unsatisfactory.

The answer is that we do not know—which is at least, like the proposed budgeting policy, an honest one. The students of market structure may tell us some uncomfortable truths about inflation; the study of real resources and innovation will give some account of how growth happened, if not how to create it.

Simply to provoke thought, I append a fascinating chart constructed by Brian Reading of Dillon Read, which traces inflation, growth and the terms of trade over the last three decades. For much of that period we seem to have grown partly because of large trading advantages for the industrialised countries, and to have inflated in spite of this help. When we fully understand why things happened as they did, we will begin to achieve real understanding, in place of the oversimplifications which are at last going out of fashion.

Anthony Harris

## Letters to the Editor

### Bring back Bank Rate

From Mr T. Congdon.  
Sir,—In his Lombard column (June 6) Samuel Brittan urges that the Bank of England be instructed to abandon control over interest rates and conduct its open market operations to make the banks “short of funds.” He does not, however, explain how the shortage is to be created. If he had done so, he might come to understand that the Bank of England cannot avoid controlling interest rates when it carries out an instruction of the kind he mentions.

The only way in which the Bank can cause a shortage is by selling assets to the banking system. The system pays for the assets (normally Treasury or commercial bills) with cash. If its cash holdings had previously been adequate, it is now “short of funds” and the official operations have had the desired effect. Obviously, the assets sold to the banks must have a price and associated with any particular price is a rate of discount or interest. Since the Bank of England sets this price, it must willingly also set interest rates. To order the Bank of England to drain the money markets of cash, while letting interest rates be determined by “the market,” is like asking a harrow-boy to sell apples and oranges without allowing him to change his prices.

Ironically, the Bank of England does not need an instruction to make the banks “short of funds.” That has been its prime operational goal in the money markets for over a century. When the system is short, it is forced to borrow from the Bank at a rate which the Bank decides. In that way the authorities accomplish their interest rate objectives.

Mr Brittan also recommends that interest rates “take the strain” of the civil service dispute. It is difficult to know what to make of this advice. The dispute is holding up tax payments and thereby enlarging the excess of the Government's cash disbursements over its receipts. This excess is injecting cash into the banking system, easing conditions in the money markets and putting downward pressure on interest rates. No upward interest rate “strain” whatever arises from these events.

Like Mr Brittan, I am in favour of abolishing M.R. It is a silly name for a rate of interest which will always exist while there is a central bank in Britain. This is the lowest rate of interest at which the central bank lends cash to the banks. May I suggest that it be called Bank Rate?

Tim Congdon.  
(L. Messel and Co.),  
Winchester House,  
100, Old Broad Street, EC2.

### Payment by results

From the Chairman, British Steel Corporation.  
Sir,—I read with interest the article by Mr John Elliott (June 6) in regard to state industry chairman's pay. In the interests of accuracy, I would like to comment on the reference to my own pay. In the footnote the statement “has substantial extra payments geared to performance” is not quite correct. The actual terms of my arrangements with the Minister of Industry is that a partnership,

Lazard Freres of New York, will receive payments if certain performance conditions are met. As a limited partner with a very small participation in that partnership I may, if the partnership is otherwise profitable during the particular year of such payments, receive a small portion of the payments, which are geared to the performance of the British Steel Corporation. Ian MacGregor,  
33, Grosvenor Place, SW1.

### The effects of rate increases

From the Finance Director, Tesco Stores (Holdings).  
Sir,—Surely the present controversy surrounding the new rating system turns on a contradiction implicit in the policies of the present administration. While, on the one hand, the Government has frequently emphasised its concern to regenerate Britain's inner urban areas, on the other, the new allocation of resources under the block grant system, now shifted in favour of the shire counties, runs counter to the achievement of this ambition.

This is not to deny the need for an equitable distribution of central government funds or for urban authorities to maintain tight control of their expenditure. Obviously, both objectives are of paramount importance. Nevertheless, the present balance of resources can only serve as a disincentive to effective inner urban renewal.

This is doubly so, at a time when industry and commerce are working to unprecedentedly low profit margins. Of course, rates are only one element of a company's total costs and, equally, they are generally regarded as a fixed expense. When a group such as my own is faced with increases of 30 per cent or more—amounting to a liability of £17m for the current year—then rating can no longer be considered a marginal cost; the more so when it is remembered that non-domestic ratepayers (who account for almost 60 per cent of the total rate take) are effectively disenfranchised; having no say whatsoever either in the levying or disbursement of such funds.

But this is not all. It is now almost inevitable that certain authorities may have to levy a supplementary rate later in the year. Such “catch as catch can” finance makes nonsense of an attempt at forward budgeting beyond the inflationary implications of a situation at a time when it is believed that the government's counter inflationary strategy may be slowing down.

Thus, while not arguing for a preferential structure for non-domestic ratepayers, it is to be pleaded for a consistency of economic approach to the problems of inner urban redevelopment. In practice, what investor is going to be attracted to highly rated central areas where, coincidentally, land development costs are high when there is always the possibility of achieving a comparable development on a lowly rated edge-of-town or out-of-town site?

Yet this is exactly the situation that is emerging: a situation where companies are facing punitive rate increases in certain of our major conurbations, as against more acceptable rises in less densely populated districts. Certainly, this is not an apology for the “big spenders” amongst councils, or a justification for authorities living with expecta-

tions well beyond their means. This said, however, and against the fact that during an intensely inflationary period local government expenditure has fallen for half a decade, there is surely a case for the Government to rationalise the historical anachronism that is the rating system—in the interests of all concerned.

The alternative is a continuation of the present “Catch 22” world—a world in which the already reduced services supplied by many councils will deteriorate still further and with them the prospects of effective urban renewal, without any increase in their rate base. If rates did continue to rise, it must discourage effective investment to the ultimate cost of the authorities themselves. No-one questions the complexity of the problems or that it is one demanding a sympathetic solution.

R. Temple,  
Tesco House, P.O. Box 18,  
Delamare Road, Cheshunt,  
Waltham Cross, Herts.

### Strength of sterling

From Mr L. Jackson.  
Sir,—Like many others, I was fooled by the suddenness and scale of the wave of selling which hit sterling. I would like to update my letter of June 4. It has been vigorously demonstrated that the exchange rate is a market rate and that the interest differential theory is alive and well.

The oil glut and the forthcoming reduction in UK oil prices presumably means that the UK henceforth will sell less of its surplus at a lower dollar price. Ray Daft's report (June 6) contains the welcome news that the potential loss in revenue from the \$2 reduction would be offset by the strong dollars earned. But if cuts in production result from the wrangle over prices between BNOG and the other companies, this would further erode the UK's surplus.

These factors and the fact that our non-oil-producing EEC partners will pay less for their oil must reduce the margin of the UK's export advantage from oil but it does not remove it. Foreign dealers and their clients who understandably sold sterling because they did not want to be caught long in a falling currency will eventually need sterling. Then the rate should start to move up. How far—with the very high American interest rates continuing—is anyone's guess. Leonard Jackson,  
Caritas, Heathside Lane,  
Hindhead, Surrey.

### The advent of channel four

From the Managing Director, Eastern England TV.  
Sir,—The ITV managing director quoted by your correspondent Arthur Sandles (May 28) may not admit that there is any campaign to stop the fourth channel but that is certainly how it appears to those on the outside.

It is important to remember that all the costs and conditions relating to the establishment of this new service were known to the applicants for ITV contracts and were built into the financial projections upon which they were judged. It is deceitful now to talk of costs based on 1980 figures and new burdens brought on by indexation. Our

own projections assumed a steady inflation factor and we loaded our mandatory subscription to the fourth channel accordingly. Presumably others—including the successful applicants—did likewise.

I am not surprised that the companies are unwilling to air their complaints openly. There is still six months to go before they need take up their new onerous responsibilities and if any of them are now having second thoughts this company is ready and willing, even at this late date, to step in and take its place.

In considering such a possibility perhaps the Independent Broadcasting Authority might lift its eyes from the balance sheets for a moment and look at what is happening in ITV. A 47 per cent share of the audience, in competition with a revenue-starved BBC, is surely hardly satisfactory. The reason for this, as any viewer knows, is obvious. The competition provided by the franchise exercise appears to have produced nothing and the general standards of service, choice of content and level of presentation in regional ITV is not one jot better than it was prior to 1980.

With the competition that is about to result from satellite broadcasting and videogram distribution they probably do not have the ability to survive anyway. The more reason, therefore, why they and their political friends should not be allowed to keep out new talent by stopping the fourth channel. Forbes Taylor,  
1 Louther Gardens, Prince Consort Road, SW7.

### Car park charges

From the Chairman, Devereux Rogers.  
Sir,—I wonder if any of your readers feel, like me, that National Car Parks (in association with British Rail) is overdoing things by raising charges once again for parking in its Broad Street open-air swamp? The May rise, the fourth in the last 23 months, is an increase of 118 per cent in the period, and now represents £144 per quarter or £3.50 per day. Roderick Dewe,  
4 Broad Street Place,  
Blomfield Street, EC2.

### Civil service pay

From Mr D. Lindsay.  
Sir,—Mr Wright, of the Institution of Professional Civil Servants, seems to be saying (June 5) that civil service pay has fallen behind pay for comparable work outside the service, but that simply is not the case.

Take the lawyers, for example. In 1971 a senior legal assistant in the Civil Service fell in the range £3,461 to £4,565; in the competitive industry in which I am employed, the comparable grade range was then £3,488 to £4,674. Today that comparable falls in the range £9,025 to £11,325, with an 8 per cent increase from April 1, while the range for the Senior Legal Assistant in the Civil Service today is £13,340 to £17,265, with 7 per cent more to come. David G. Lindsay,  
36, Orchard Coombe,  
Whitchurch Hill, Reading,  
Berks.

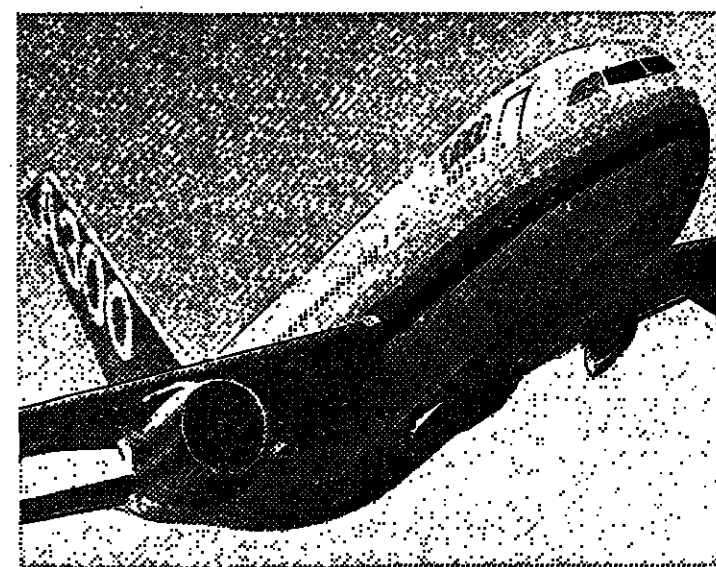
## Today's Events

GENERAL  
UK: King Khalid gives State banquet for the Queen and Prince Philip, Claridge's, W1.  
The Queen opens National Westminster Bank Tower in the City.  
Prince Philip, as Chancellor, confers Cambridge University doctorates on Dr Robert Runcie, Archbishop of Canterbury, and Lord Carrington, Foreign Secretary.  
Mr Roy Jenkins, member of Social Democrat Party leadership, attends Parliamentary candidate selection meeting, Warrington.  
Mrs Shirley Williams, member of SDP leadership, addresses

Royal Institute of British Architects conference, London.  
Overseas: EEC Finance and Social Affairs Ministers meet to discuss unemployment, Luxembourg.  
Arab League Foreign Ministers meet in Baghdad to discuss Israeli raid.  
General election in Republic of Ireland.  
Herr Hans-Dietrich Genscher, West German Foreign Minister, starts two-day official visit to Spain.  
EEC Environment Ministers meet, Luxembourg.

Mr James L. Buckley, U.S. Undersecretary of State, starts visit to Pakistan to discuss economic and military assistance.  
PARLIAMENTARY BUSINESS  
House of Commons: Debate on Opposition motion on damaging effects of Government policy on the rights, status and opportunities of women.  
House of Lords: Foods and Drugs (Amendment) Bill, third reading. Transport Bill, committee. Insurance Companies Bill, third reading.  
Select Committees: Agriculture, on Supply Estimates.

Witnesses: Ministry of Agriculture: Intervention Board for Agricultural Produce, Room 16, 11.15 am. Treasury, on effectiveness and efficiency in Civil Service. Witnesses: Sir Douglas Hensley, Comptroller and Auditor General, Room 15, 4.0 pm.  
COMPANY MEETINGS  
See Company News on page 23.  
COMPANY RESULTS  
Final dividends: Ariel Industries, Brown Shipley Holdings, Continuous Stationery, James Finlay, Hill Samuel Group, Plysol, 600 Group, Staveley Industries, Valor, Henry Wigfall and Son, Interim dividends: Burco Dean, Fairline Boats, Sidlaw Industries.



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# £4.4m downturn at H. Samuel

FOLLOWING a £400,000 decline to £2.82m at midday, taxable profits of H. Samuel, multiple retail jeweller, fell faster in the second half, dropping by £4m to £7.72m and leaving the surplus for the full year at £10.54 against £14.94m.

Turnover was also reduced, from £75.36m to £68.52m. Earnings per 26p share are shown down from 18.2p to 14.04p after tax of £3.24m (£5.5m), but the dividend total is maintained at 6.28p net with a final of 4.75p. Extraordinary credits of £288,000 (£650,000) leave the attributable surplus at £7.58m, compared with £10.09m.

The directors say the group is in a very strong position and in addition to five new branches already planned, is seeking to acquire established retail businesses which could be merged into its operation. They are confident the growth pattern will continue when the UK begins to move out of the present recession.

The CCA pre-tax profit for the year is £4.07m after charges including a cost of sales adjustment of £3.1m, the magnitude of which, the directors say, results from the slow stock turn traditional in the jewellery business. In contrast, they say, stock at

January 31 last, which had an historic book value of £27.56m, had a current cost value of £34.03m and the implied surplus of £8.46m is not reflected in the current cost accounts.

## comment

H. Samuel's 30 per cent slide in pre-tax profits reflects a sharp decline in second half sales and lower margins in the face of higher costs. Christmas sales were flat and Watches of Switzerland suffered from the lack of tourist trade. Over the year wages rose by £1.5m and rates by £1m. Staff numbers have been cut by about 10 per cent and advertising in the first half of this year will be cutback. The £288,000 extraordinary item is the net profit after property sales minus the goodwill written off after the acquisition of Cooper's. Sales are now said to be running at about the same level as last year despite quite a sharp fall in the official figures for jewellery sales. The balance sheet has been further strengthened with net assets £15m higher than a year ago. An unchanged final, covered more than twice an historic basis, the shares at 184p yield 6 per cent.

# Half-time loss for Utd. Spring: interim omitted

SALES OF the United Spring and Steel Group fell from £15.12m to £9.79m in the half year to end-March, 1981 and the company plunged into the red, incurring a pre-tax loss of £179,000, compared with a profit of £1.03m.

In his last annual statement Mr David Westwood, the chairman, warned that prospects of achieving profits of any appreciable figure in the first six months were remote. In view of the loss, together with an extraordinary debit of £70,000 (nil) which included redundancy and closure costs of Diens Engineering, the directors have decided to omit the interim 10.85p net last year a final of 1.1075p was paid when pre-tax profits totalled £1.34m.

Mr Westwood says the outlook for the remainder of the current year "shows little, if any, signs of improvement." This situation, he warns, must be reflected in

the final results. After extraordinary expenditure and a tax credit of £30,000 (£476,000 charge) the net loss came through at £219,000 (£553,000 profit).

There was a stated loss per 10p share for the half year of 1.62p, compared with earnings £14.94m.

Commenting on the results Mr Westwood says that although the steel division's profits were down on last year, it performed better than was originally anticipated.

However, the spring sector, with a heavy reliance on the motor industry, was badly affected—the better results from other companies in the division not compensating for the losses incurred.

Action is continuing to be taken to eliminate the losses and to adjust the division's manufacturing capacity to match the requirements of the market, the chairman adds.

# Perry lower so far

Profits of Harold Perry Motors in the current year were running at below the 1980 level, Mr J. F. MacGregor, chairman, told shareholders at the annual meeting.

The higher-than-forecast number of new cars sold in the UK in the past two months was the only basis for hopes that the second half would see some recovery in demand, he added. In general, new car business was providing healthier profit margins although sales volume was down on last year.

Commercial vehicle sales and service were badly depressed by the retrenchment of commercial and industrial customers.

# Yearlings total £7.5m

Yearling bonds totalling £7.5m at 13 1/2 per cent redeemable on June 16 1982 have been issued this week by the following local authorities:

Dudley Metropolitan BC (£0.5m); Ashfield DC (£0.5m); East Staffordshire DC (£0.5m); Mole Valley DC (£0.25m); Lambeth (London Borough of) (£1m); Angus DC (£0.5m); Darlington BC (£0.5m); Grampian Regional Council (£1m); Ashford BC (£0.5m); Enfield (London Borough of) (£1m); Trafford BC (£0.5m); Cleethorpes BC (£0.5m); South Bedfordshire DC (£0.25m).

Sedgemoor DC has issued £0.5m of 14 1/2 per cent bonds redeemable on June 4 1982.

# Trident Computer into USM with £0.34m placing

BY ALAN FRIEDMAN

Trident Computer Services, a company which provides computer maintenance staff on a contract basis, is to enter the Unlisted Securities Market with a placing of 375,000 ordinary 10p shares at 90p each. The placing will raise £337,500 and represents 15 per cent of the capital of the company.

Trident was formed in 1971 by Mr Michael Bull, now joint managing director. The company started trading in 1973 as a Birmingham-based computer maintenance and reconditioning business. Group sales for 1978 were £290,000 with a pre-tax profit of £12,000. For the year to July 30 1980 Trident made a pre-tax profit of £286,000 on sales of £2.3m.

The provision of computer staff currently generates 85 per cent of group turnover and profits.

Other activities include a permanent staff recruitment consultancy and the provision of advice on mini and micro computer systems and associated software.

Mr John O'Sullivan, chairman and joint managing director of Trident, yesterday explained the reasons for the USM placing: "We are thinking about making acquisitions and a quote on the Stock Exchange means we can pay for acquisitions with paper."

Secondly, the directors were being given an opportunity to "get some money out of the company," Mr O'Sullivan said. All of the money raised through the placing will go to the directors, who previously owned the capital of Trident.

The issue expenses are expected to total £31,000, which will be paid from the company's

funds. The placing has been made by Laurence Prust, the company's stockbroker. The issue has been arranged by Singer and Friedlander, the merchant bank.

The company is forecasting a pre-tax profit of £210,000 for the year to July 31, including interest receivable of £80,000. Based on this forecast, the directors intend to recommend a dividend for the year of 1p per share, payable next January.

Trident does not have any borrowings and its balance sheet as at January 31 shows bank balances of £509,000.

According to the company's broker, the shares have been placed mainly with individual investors, although two institutions have also bought shares. The average shareholding is about £2,000.

# N. Goldsmiths tumble to £0.38m

PRE-TAX profit of Northern Goldsmiths, retail jeweller, book-maker and finance company, fell from £648,330 to £382,735 in the year ended February 28 1981, on increased turnover of £16m compared with £13.2m.

The final dividend is increased to 2.66p net (2.4p) per 25p share making a total of 3.51p (3.25p). The directors say trading in the jewellery division was very difficult throughout the year resulting in turnover being down by 2.8 per cent and profit by 60 per cent.

The company has had an extremely active year implementing a reorganisation programme. This is already showing some success they say, particularly in the reduction of running costs over which the company has no control and by having to cut its prices in some areas to compete

in high streets. Turnover for the bookmaking division increased by 23 per cent over the previous 12 months. Gross profit performance was slightly less favourable, in spite of an increase in productivity, only a marginal increase in pre-tax profit was achieved which was due to less favourable racing results in the second half of the year.

Looking to the current year they say sales are still hard to come by and are likely to remain so until the public is convinced the recession is over.

Profit before tax was struck after interest charges of £103,523 (£45,506) and tax took £103,685 (£142,513). The attributable profit emerged at £277,035 (£502,115), while current cost adjustments reduced the pre-tax profit to £18,000.

## TODAY'S COMPANY MEETINGS

Atlas Elec. and Gen. Tr., Mermaid House, 2, Puddle Dock, EC. Black and Edgington, 103, New Oxford Street, WC, 12.00. Blenye Tea, Plazaton House, 10-15, Mincing Lane, EC, 12.30. Camrex, Seaburn Hotel, Sunderland, Tyne and Wear, 12.00. Control and Shearwood, Hyde Park Hotel, Knightsbridge, SW, 12.00. Croyde Intnl. Park Works, Park Lane, Harefield, Middx., 11.15. East Rand Conad., 25-35, City Road, EC, 12.00. Heal and Son, 186, Tottenham Court Road, W, 3.00. Hecolur, Hyde Park Hotel, Knightsbridge, SW, 12.00. Howden Stuart Plant, 135, Buchanan Street, Glasgow, 12.00. Higgs and Hill, Waldorf Hotel, Aldwych, WC, 12.15. King and Shaxson, 52, Cornhill, EC, 12.00. Lovell (G. F.), 6, Albemarle Street, W, 12.00. Owen Owen, Clayton Square, Liverpool, 11.30. Peninsular and Oriental Steam Navigation, Baltic Exchange, 14-20, St. Mary Axe, EC, 12.00. Rowan and Boden, Central Hotel, Gordon Street, Glasgow, 10.30. Rush and Tompkins, Charing Cross Hotel, WC, 2.30. Smith (W. H.) and Son, 76, Shoe Lane, EC, 11.30. Stephen (Alexander), Linthouse, Govan, Glasgow, 12.30. Ward White, Hilton Hotel, Park Lane, W, 12.00. Wire and Plastic Products, Southcliff Hotel, The Lees, Folkestone, 3.00.

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Series	Vol.	Aug. Last	Nov. Last	Vol.	Feb. Last	Stock			
GOLD C	6450	—	—	—	—	78	\$466.50		
GOLD C	5475	2	22.50	—	—	60	—		
GOLD C	6800	50	1	5	31	46	—		
GOLD C	8525	1	10	2	21	—	—		
GOLD C	8580	25	5	10	16	—	—		
GOLD P	8450	109	—	1	11	—	—		
GOLD P	8500	1	32	—	—	2	41		
July									
ABM C	F.300	—	—	10	5.50	—	F.280		
AKZO C	F.20	148	5.80	51	6.80	—	F.25.10		
AKZO C	F.22.50	217	3	56	—	—	—		
AKZO C	F.25	395	1.20	88	2.70	114	3.50		
AKZO P	F.20	—	—	30	0.50	—	—		
AKZO P	F.22.50	80	0.80	60	1.10	—	—		
HOOG C	F.17.50	6	0.80	8	2.50	—	F.17.70		
HOOG C	F.20	—	—	61	1.20 B	10	1.90		
IBM C	860	12	1 1/2 A	—	—	—	\$87 1/2		
KLM C	F.20	7	1 1/2 A	—	—	—	F.15 1/2		
KLM C	F.100	30	33.50	—	—	—	—		
KLM C	F.110	9	24	—	—	—	—		
KLM C	F.120	135	17.50	23	18 A	—	—		
KLM C	F.140	280	5.50	14	13 A	—	—		
KLM C	F.150	412	5.10	55	1.50	—	—		
KLM C	F.20	—	—	38	3.40	—	—		
KLM P	F.100	37	0.60	17	5.40	—	—		
KLM P	F.110	133	1.80 B	13	1.50	—	—		
KLM P	F.120	899	4	—	—	—	—		
KLM P	F.150	59	6	53	15.50	—	—		
KLM P	F.140	44	13.80	6	20	—	—		
NATN C	F.110	—	—	15	1.90	10	9.20	F.110.80	
NATN C	F.125	—	—	15	1.20	—	—	—	
NATN C	F.130	—	—	11	5	—	—	—	
NATN P	F.110	—	—	7	—	—	F.24.10		
PHIL C	F.17.50	—	—	—	—	—	—		
PHIL C	F.20	55	4.30	146	5.30	57	6.50	—	
PHIL C	F.22.50	86	2	201	2.30	28	4	—	
PHIL C	F.25	199	1	234	1.30	121	2.20	—	
PHIL C	F.27.50	86	0.30	439	1	227	1.70	—	
PHIL P	F.22.50	—	—	13	0.60	—	—	—	
PHIL P	F.25	—	—	11	1.50	20	1.90	—	
RD C	F.20	—	—	10	8.40	—	F.85.10		
RD C	F.30	121	1.70	15	5.60	—	—		
RD C	F.35	178	0.50	10	1.50	—	—		
RD P	F.100	14	0.20	10	1.50	—	—		
RD P	F.30	22	1.80	8	4	—	—		
RD P	F.30	78	7.30	52	10	26	10		
RD P	F.35	20	11.60	—	—	—	—		
RD P	F.100	—	—	—	—	21	10.50		
Aug. 7									
MANN C DM.140	50	—	—	—	—	—	IDM145.80		
TOTAL VOLUME IN CONTRACTS									
A=Ask B=Bid C=Call P=Put									

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

# TRIDENT COMPUTER SERVICES

public limited company  
(Incorporated in England under the Companies Act 1948 to 1980 No. 1021750)

## SHARE CAPITAL

Authorized	Issued fully paid
£	£
300,000	3,000,000 Ordinary shares of 10p
	250,000

In connection with a placing by Singer & Friedlander Limited of 375,000 Ordinary Shares of 10p each at 90p per share, application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Trident Computer Services public limited company in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to official listing. Shares have been offered to and are available through the market. Particulars relating to the Company are available in the Extel Unlisted Securities Market Service and copies of the prospectus may be obtained during normal business hours on any week day (Bank Holidays and Saturdays excepted) from:

Singer & Friedlander Limited,  
20 Cannon Street, 123 Hagley Road,  
London, EC4M 6XE Birmingham, B16 8LP  
Laurence, Prust & Co.,  
Basildon House, 7-11, Moorgate, London, EC2R 6AH

Put two mis-matched companies together and you have a recipe for industrial muddle. And that is the risk if Berisford takes over British Sugar.

British Sugar as an independent company has a first-class track record. Pre-tax profits have been increased six-fold since 1975; market share has been doubled. The £150 million investment programme to make key factories bigger and more efficient has been completed in time and to budget. British Sugar now has factories as good as the best in Europe.

Forecast pre-tax profits for 1981 are up by 43 per cent on 1980.

Forecast dividends for 1981 are up by 43 per cent on 1980.

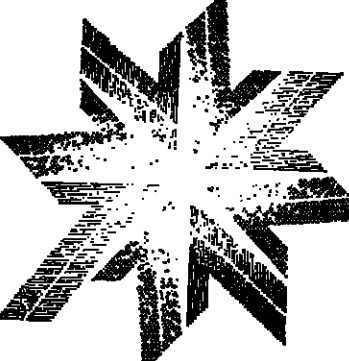
British Sugar is united against the bid. Senior management, the other employees and Trade Unions which represent them have expressed vigorous opposition.

Why? Simply because they recognise that Berisford are primarily commodity traders, and ill-equipped to manage a capital-intensive industrial company.

And Britain is hardly so full of industrial success stories like British Sugar's, that it makes sense for shareholders to gamble on a merger between two fundamentally mis-matched companies.

British Sugar should remain successful and independent — through shareholders rejecting this risky bid.

REJECT THE BID.



BRITISH SUGAR  
CORPORATION LIMITED  
THE RECORD SPEAKS FOR ITSELF

The publication of this advertisement has been approved by a duly authorised committee of the Board of British Sugar Corporation Limited. Each Director has taken all reasonable care to ensure that both the facts stated and the opinions expressed herein are fair and accurate. Each Director of British Sugar Corporation Limited accepts responsibility accordingly.



## BIDS AND DEALS

## Allianz has no plans to buy more Eagle Star

Allianz Versicherungs, the largest insurance group in West Germany, said yesterday that it did not intend to purchase further shares in Eagle Star Holdings, the UK insurer, following its build-up of a 26 per cent stake in deals worth £110m.

Eagle Star is still openly hostile to Allianz's purchase of a substantial share stake in the group. It said yesterday that the board continues to be opposed to the acquisition by Allianz of a significant shareholding in the company. Accordingly, it is proposing to make its views known to the appropriate regulatory authorities in London, Berlin and Brussels.

"We will be seeking their views on what has happened," said Mr Antony Ratcliffe, chief general manager of Eagle Star. The Office of Fair Trading in London is expected to examine the position and will advise the Secretary of State at the Department of Trade on whether a monopoly reference is necessary. Mr Ratcliffe said the Allianz moves were "on the way to creating a monopoly situation".

Eagle Star is contacting the cartel office in Berlin and the EEC in Brussels expressing its concern over the Allianz share

stake. "We are under an obligation to notify them formally on the acquisition by Allianz of its shareholding," said Mr Ratcliffe. "Our main concern is to ensure that we are in a situation where our commercial independence cannot be influenced by a minority shareholder."

"If they do feel it is a worry, the situation there are a number of things they can do to neutralise it. He said no further meetings had been held with Allianz."

"If Allianz come to us with proposals that are in the best interests of all shareholders then the board will study them carefully. But we cannot favour one shareholder at the expense of another. At this stage we are still trying to assess the situation."

Allianz said yesterday that it believed it had successfully achieved its immediate objective of developing a closer shareholding link with Eagle Star. Allianz added: "There should be considerable opportunity over the course of the coming months to stimulate active discussions in which our plans for closer co-operation between the two groups in the insurance and investment fields can be fully considered."

Allianz acquired through a

tender offer a further 17,833,615 ordinary shares in Eagle Star in a deal worth £51.7m on Tuesday. After the "dawn raid" of last week, which gave Allianz a 14.9 per cent stake in the British company, it now holds a total of 38,248,615 shares representing 28.1 per cent of the equity.

Under its tender offer deal Allianz paid a maximum price of 290p per share, which Eagle Star had described as "day-light robbery."

Eagle Star was equally cool towards its German minority shareholder after the deal. The group issued a statement which assured "its business friends and connections that its commercial independence will not be influenced in any way by this minority shareholding."

Eagle Star's share listing was suspended yesterday. The shares had been suspended since the results of Allianz's tender offer on Tuesday. At the close of yesterday's trading they were down to 282p.

It was confirmed yesterday that one of the major sellers to the German group at the time of the dawn raid was a week ago was the Kuwait Investment Office. A statement from the Kuwait Investment Office said that it had sold 7.1m shares bringing its Eagle Star stake down to below 5 per cent.

## News Int. may settle for largest stake in Collins

Mr Rupert Murdoch, chairman of News International, appears to have accepted the possibility that his £22.75m bid for William Collins, the Glasgow-based publishing group, may not succeed.

In the formal offer sent to shareholders yesterday Mr Murdoch says that the Collins share price above the value of the offer "we recognise that we may well not receive sufficient acceptances for the offer to become unconditional."

"In that event," he goes on, "News would be your company's largest shareholder, an outcome with which we could be content."

The bid, which has revealed a split in the Collins family, was made in a surprise move on May 13 after News had already purchased a 30 per cent voting stake in the company from trusts of the chairman, Mr Jan Collins, and his family. Mr Collins resigned from the board when the bid was announced at the AGM. His younger brother Mr Mark Collins remains on the board.

By the end of the day the bid was made the price of the Collins ordinary shares had risen by 38p to 213p, compared with 200p

offered by News. Since then the share have stayed above the bid price, preventing News (under takeover code rules) from buying shares in the market. The ordinary shares closed unchanged at 253p yesterday with the non-voting "A" at 155p-5p over the bid price.

Mr Ian Chapman, the new chairman of Collins, said last month, "Your board did not seek this takeover bid" and he advised shareholders to take no action. Mr Chapman said he had received the strongest encouragement from employees, authors and customers to have the company remain independent.

On the day of the bid Mr Robert Maxwell, the head of Pergamon Press, raised his stake in Collins from 8 to 10 per cent through purchases in the market. He is understood to be much opposed to the News bid.

Mr Murdoch says in the formal offer that some time before the bid announcement, News became aware that Mr Jan Collins and certain members of the Collins family were interested in finding someone who would be prepared to become a shareholder in Collins "and who would share

their concern with maintaining the Collins ethos and standards. We at News were acceptable to them in that context."

News group publishes the News of the World and the Sun newspaper and recently acquired the Times and Sunday Times. Collins publications include the Bible, Fontana paperbacks and such hardback bestsellers as Life on Earth.

Mr Murdoch points out that before the Collins family shares were purchased and the offer announced, the market price of the Collins shares was substantially lower than the prices News paid. He says that the prices paid for the shares represented fair value.

He adds that the major factor behind the acquisition of an interest in Collins is the mutual benefits that he believes can accrue from the association of the News group's newspapers with an eminent book publishing group. He also refers to the "potential assistance" News would be able to offer Collins' management from its experience in the communications industry.

The first closing date of the offer is July 2.

## Treasury examines forecasting errors

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE TREASURY'S forecasts of the economy have seldom been precisely accurate but the variation has usually been within the previously stated margin of error. The Treasury has candidly examined its own forecasting record, particularly over the 1976-79 period, in the latest issue of its Economic Progress Report.

The article describes how the forecasts are prepared and looks at the differences between projections and outcomes after adjustment for the impact of policy changes.

The Treasury concludes that the errors show some tendency to get bigger the further ahead the forecast looks.

Moreover, there is no very clear evidence of bias, though there is some tendency to overstate the growth of exports, to understate the growth of consumer spending and, when forecasting 12 months or more ahead, to underestimate

the rise in prices. The published forecasts have always been accompanied by indications of forecasting errors (based on the average errors in previous forecasts), as required under the Industry Act.

The article points out that there is no presumption that the average size of the errors will remain constant. The experience of the 1970s, with larger fluctuations in output and inflation, is that forecasting errors have been larger than in the 1960s.

The Treasury notes that "it has become recognised, perhaps belatedly, that no forecast is complete without its margin of error."

Research is also being aimed at "the company sector and its reaction to actual or potential financial difficulties, an area which is treated inadequately in many models."

## LONDON TRADED OPTIONS

June 10 Total Contracts 951; Calls 517, Puts 114

Option	Ex-ercise price	Closing offer	Vol.	Closing offer	Vol.	Closing offer	Vol.	Equity class
BP (c)	360	14	41	28	8	44	—	358p
BP (p)	360	41a	34	15	4	15	—	—
BP (c)	380	13	2	—	—	—	—	—
BP (p)	380	13	2	—	—	—	—	—
BP (c)	420	68	7	64	—	64	—	167p
BP (p)	420	150	2	2	—	—	—	—
Com. Int. (c)	180	6	1	8	15	—	—	—
Com. Int. (p)	180	6	1	8	15	—	—	—
Com. Int. (c)	450	58	1	55	—	55	—	478p
Com. Int. (p)	450	58	1	55	—	55	—	—
Courtside (c)	60	61a	—	—	—	—	—	64p
Courtside (p)	60	61a	—	—	—	—	—	—
Courtside (c)	70	2	10	6	10	—	—	—
Courtside (p)	70	2	10	6	10	—	—	—
GEC (c)	700	15	4	45	—	45	—	655p
GEC (p)	700	15	4	45	—	45	—	—
GEC (c)	180	28	7	31	8	39	—	203p
GEC (p)	180	28	7	31	8	39	—	—
GEC (c)	220	21a	—	10	100	17	10	—
GEC (p)	220	21a	—	10	100	17	10	—
ICI (c)	280	18	37	32	10	—	—	276p
ICI (p)	280	18	37	32	10	—	—	—
ICI (c)	300	4	8	11	10	39	—	—
ICI (p)	300	4	8	11	10	39	—	—
ICI (c)	330	1	1	5	—	—	—	—
ICI (p)	330	1	1	5	—	—	—	—
Land Sec. (c)	360	20	3	46	—	46	—	280p
Land Sec. (p)	360	20	3	46	—	46	—	—
Land Sec. (c)	130	3	5	10a	—	10a	—	184p
Land Sec. (p)	130	3	5	10a	—	10a	—	—
Land Sec. (c)	140	1	7	2	—	—	—	348p
Land Sec. (p)	140	1	7	2	—	—	—	—
Shell (c)	360	5	—	15	—	15	—	—
Shell (p)	360	5	—	15	—	15	—	—
Shell (c)	480	4	—	1	—	—	—	—
Shell (p)	480	4	—	1	—	—	—	—

C=Call P=Put

## Valor buys meter repair specialist for £0.56m

IN THE first of several planned expansion moves, Valor, the gas appliance manufacturer, has paid £560,000 for Wilson Industries, a gas meter repair and conversion concern.

Wilson, whose main customer is the British Gas Corporation, employs 50 people, mainly on meter repairs, and is preparing a conversion in anticipation of the introduction of the £1 coin in 1983.

The company occupies an 18,000 square foot factory on a 28,000 square foot freehold site in the West Midlands.

**AIDS ACQUISITION**  
AIDS (Accounting Information Development Service) has acquired Computerised Payroll Services.

Mr Mike Salinger, managing director of AIDS, said the company would be looking to acquire other businesses—in particular, small computer bureaux and accounting services companies.

**ESPLEY-TYAS**  
Shareholders in Espley-Tyas Property Group have approved the acquisition of a further 20 per cent of the shares of Espley-Manston which takes the group's stake up to 71 per cent.

**ASSOCIATE DEAL**  
ROWE AND PITMAN, associate of the British Sugar Corporation, has bought for an associate 50,000 shares at 316p. J. Henry Schroder Wagg and Co., which is advising British Sugar, has bought 50,000 British Sugar shares at 316p on behalf of itself.

## THF BUYS MORE SAVOY SHARES

Trusthouse Forte purchased more Savoy Hotel shares in the market on Tuesday. As brokers to THF, W. Greenwell and Co., confirmed that 50,000 "A" ordinary shares had been acquired at 190p and 100 "B" shares at £11.22. This follows the purchase of 118,000 "A" shares on Monday. The Savoy "A" shares closed unchanged at 191p yesterday after being steady at that price all day while the "B" gained 1 to £11. The offer closes on June 19.

## DARES ESTATES

Dares Estates has completed the contract for the acquisition of 0.26 acres of land at Washway Road, Sale, Greater Manchester, with planning permission for office development. The total consideration for this acquisition is £125,000 which was satisfied by the issue of 544,955 ordinary shares of Dares.

Vaux Breweries, the Sunderland-based brewery group with interests in bottling, wholesaling, retailing and hotel operations, is to acquire Fred Koch Brewery Inc., a small New York-based brewing company, for a consideration of \$1.4m (£718,000).

Mr Paul Nicholson, chairman of Vaux, yesterday said that his company had been expecting to acquire the company for some time and had concluded that the prospects for a small brewery, such as Koch, in that country were good. Vaux said the Koch brewery is about the same size as its existing S. H. Ward plant in Sheffield.

Vaux added that further acquisitions in the U.S. were possible, though it would probably take some time to incorporate this acquisition. Koch is operating profitably at present, the company said.

## SHARE STAKES

Globe Invest Trust—National Coal Pension Funds have bought 3.5m shares making holding 17.5 per cent.

Padang Senang Rubber—Wan Hin Investments Sdn Berhad has increased holdings to 496,500 shares.

Ruo Estates—Eastern Produce (Holdings) has acquired 108,771 shares (8.02 per cent) and now holds 891,691 (51 per cent).

Lawrie Plantations Holdings has acquired 38,564 shares (2.54 per cent) and now holds 108,064 (7.75 per cent).

Hugh Dundas, director, has disposed of 13,600 deferred ordinary shares at 136p.

Mobon Group—London Trust holds 6.4 per cent of shares.

Lowland Drapery—St Vincent Trust has sold its entire holding of 120,000 ordinary shares.

Reliant Motor—Sinjui nominees no longer holds 5 per cent or more of the ordinary capital.

TSS Gilt Fund—Midland Bank Trust Corporation (Jersey) (700,316 account) holds 5.5m shares (17.66 per cent).

**PROTECH PURCHASE**  
Protech has acquired certain of the assets of Racial-BPL for an undisclosed sum.

Protech subsidiary, Protech-BPL, will be formed to continue the design, manufacture, distribution and sales of the bulk of the BPL range of meters and indicators as well as providing warranty support for BPL's products. The new company will

transfer the operations of BPL from its existing factory in Radlett, Herts to Luton Beds.

Commenting on the agreement, Arthur Mead, a director of Protech Instruments and Systems said: "This agreement gives us a broader base in the OEM industry to augment our instrument and computer systems capability. It is our intention to expand Protech-BPL within the scientific instrument industry."

## GLANFIELD STARTS NEW DEALERSHIP

Glanfield Lawrence has purchased from the receiver of J. Davy (Gravesend) freehold and leasehold land and buildings situated in Pelham Road, Gravesend, with certain items of plant, furniture, fixtures and fittings. Total consideration for these assets was £288,000 cash.

Subsequently Glanfield has negotiated with Ford Motor a main dealer agreement in the name of its subsidiary company, Glanfield Lawrence (Gravesend), under which it will have the exclusive Ford dealership rights for the Gravesend area.

Trading will begin on August 3. Glanfield believes this operation can contribute substantially to the group's profitability.

## Wolverhampton Steam price rise mystery

Mr John Nash, chairman of Wolverhampton Steam Laundries, said yesterday that he knew of no reason for the recent strength of his company's share price, which now stands at its year's high of 49p. Although the company was in the middle of a rationalisation programme, the recent rise was "out of all proportion," he said.

The company said it expected its preliminary results for the year ended March 31 to be published towards the end of June. Mr Nash said he had nothing to add to his interim statement, which he anticipated a profit for the year and a maintained dividend of around 0.5p net a share.

## HADEN CARRIER

Haden Carrier is changing its name to Haden Limited. An appropriate resolution was approved by shareholders at the company's annual meeting.

## Guthrie BHD share trading resumes

Trading in the shares of Guthrie BHD, the Singapore-based holding company with interests in property, communications, engineering and chemicals, resumed on the Singapore Stock Exchange yesterday.

Guthrie BHD was the 73 per cent-owned subsidiary of the British Guthrie Corporation, a holding company with interests in rubber, rubber-related products and diversified industrial manufacture.

The shares were suspended earlier this week when Guthrie Corporation said it would sell its stake in the company to Multi Purpose Holdings BHD of Singapore, for \$4.174 (£99.6p) in cash per share.

The shares resumed trading at \$4.40 a share, having been suspended at \$4.24. Multi Purpose is to make a bid for the outstanding shares in Guthrie BHD at \$4.175 a share.

## Bass Limited Interim Statement

For 28 weeks ended 11th April, 1981

	28 weeks to 11.4.81	28 weeks to 12.4.80	Year to 30.9.80
	£ millions	£ millions	£ millions
Sales to customers (Note 1 & 2(a))	840.6	662.8	1,262.8
Net revenue—			
Bass activities	89.0	75.1	162.2
Former Coral activities (Note 2(b))	(3.2)	—	—
Surplus on disposal of Fixed Assets and Investments	0.9	3.2	7.3
Less Depreciation	(24.6)	(19.6)	(37.0)
Trading Profit	62.1	58.7	132.5
Cost of Borrowing	11.0	8.6	19.0
Profit before taxation	51.1	50.1	113.5
United Kingdom and Overseas taxation (Note 4)	14.0	16.2	36.6
Profit after taxation	37.1	33.9	76.9
Attributable to outside shareholders	0.5	0.4	0.7
Preference Dividends	0.2	0.2	0.3
Earnings available for ordinary shareholders	36.4	33.3	75.9
Ordinary dividends paid and proposed	8.1	6.4	24.0
	28.3	26.9	51.9
Ordinary dividends paid and proposed—p/share	2.53p	2.3p	8.6p
Earnings per ordinary share (Note 6)	12.1p	11.9p	27.2p

## NOTES:

- Sales by volume were below expectation reflecting the serious effect of the economic recession and consequent pressure on consumer spending.
- Coral Acquisition**  
(a) The sales attributable to Coral for the period 2nd January, 1981 to 11th April, 1981 were £70.6m.  
(b) The loss from former Coral trading activities during the period 2nd January, 1981 to 11th April, 1981 is attributable to the seasonal nature of these activities.  
(c) It is not intended to publish Coral consolidated accounts for 1980 as this would have meant deferring integration and the cost of this delay could not be justified. Since acquisition the main Coral activities other than racing and holidays have been integrated with existing management companies of Bass.
- A provision of £1.9m (1980: £1.9m) for the Bass Employee Share Ownership Scheme has been made against the net revenue from Bass activities.
- Taxation has been provided at 27.5% (1980: adjusted to 32.5%) of profits before taxation.
- An interim dividend of 2.53p per share (2.3p) on the ordinary shares will be paid on 24th July, 1981.
- Earnings per ordinary share are calculated by dividing the earnings available for ordinary shareholders £36.4m (£33.3m) by 300.6m (279.4m) being the average number of ordinary shares of 25p in issue during the period. The number of shares ranking for dividend is 320.1m.
- During the 28 week period ended 11th April, 1981 capital expenditure was £61.6m (1980: £54.8m).
- The above figures have not been audited.

This advertisement complies with the requirements of the Council of The Stock Exchange

U.S. \$40,000,000

## NATIONAL BANK OF CANADA

(a Canadian chartered bank)

15 1/4% Deposit Notes due June 18, 1984

The following have agreed to subscribe for the Notes:

Merrill Lynch International &amp; Co.

Amro International Limited  
Chemical Bank International Group  
Kreditbank International Group  
Manufacturers Hanover Limited

The Nikko Securities Co., (Europe) Ltd.

Union Bank of Switzerland (Securities) Limited

Wood Gundy Limited

Bank Brussel Lambert N.V.  
Crédit Lyonnais  
Kuwait Foreign Trading Contracting & Investment Co., (S.A.K.)  
McLeod Young Weir International Limited

Swiss Bank Corporation International Limited

S. G. Warburg &amp; Co. Ltd.

The issue price of the Notes is 99 1/4 per cent. The Notes have been admitted to the Official List by the Council of The Stock Exchange, subject only to their issue.

Full particulars of the Notes are available in the Extel Statistical Service and may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 25th June, 1981 from the brokers to the issue:

Cazenove & Co.,  
12 Tokenhouse Yard,  
London EC2R 7AN

11th June, 1981

مكتبة النور



## £8m water stock issue by tender

Mid Southern Water Company is offering £8m of redeemable preference stock for sale by tender.

The stock carries a coupon of 8 per cent, and the minimum tender price of £100 produces a conventional gross flat and redemption yield of 12.85 per cent. The fully grossed-up yield available to those liable for corporate tax is 18.75 per cent.

The stock is redeemable at par on June 30, 1986. It is denominated in multiples of £100, and applications, accompanied by a deposit of £10 per £100 nominal must be received before 11 am on June 17 1981.

The first dividend, amounting to £4.347 net, will be payable on January 2, 1982, and dividends will thereafter be paid half-yearly on July 1 and January 2 in each year.

Brokers to the issue are Seymour, Pierce and Co.

### comment

The upward shifts in world interest rates over the last few weeks have made it difficult to price recent water issues. All but 2 per cent of the Sunderland issue two weeks ago was left with the underwriters, and the Newcastle issue two weeks before that gained only 13 per cent acceptance. Both are trading at significant discounts to the tender price. The present Mid Southern stock is issued at par, with a coupon pitched a full point higher than Sunderland. Since gilt-edged have firmed in the past day or two, this issue should go better than the last two. The redemption yield on Treasury 12 per cent 1986 was yesterday nearly 4½ points below the franked investment yield on this issue, which ought to be a big enough differential to attract corporate lenders. But the gilt-edged market nowadays can move a long way in the week before tenders are due.

## Order position at Norvic still uncomfortably low

THE current level of orders at Norvic Securities is still uncomfortably low, says Mr C. L. Metcalfe, chairman, in his annual statement. However, in view of drastic cut backs in production capacity, orders are now sufficient to enable a return to full-time working, and providing this can continue with the right sales mix, he reiterates his forecast that the company should return to profit in the second half of this year.

Nevertheless, he still expects there to be a loss of some £400,000 in the first half which is not likely to be reduced substantially in the second six months.

As reported on May 15, this Norwich-based shoe manufacturer suffered a turnaround from a profit of £143,900 to a loss of £1.82m for 1980, with some £1.28m of the deficit falling in the second half.

Planned stock reductions which were supposed to have reduced bank borrowings, as well as financing extraordinary expenses, went instead in supporting an ever rising level of trading losses.

Consequently, the company ran into severe cash flow problems early in the current year and was finally rescued by an additional facility of £750,000 from its bankers. The balance sheet at December 31, 1980 shows secured bank overdrafts at £2.95m (£2,865,441). This puts borrowings, including convertible unsecured loan stock of £800,000, at more than double shareholders' funds of £1.74m (£3.45m).

The company's bankers were reluctant to put up extra funds and at present, while the company is working within its current facilities, it remains dependent upon their support.

For the immediate future the main goal, says Mr Metcalfe, has to be one of survival. On the assumption that the company can overcome its present problems

he says the future looks promising.

All operatives and staff have accepted a year's pay freeze and together with drastic reorganisations this has meant that the company is now highly competitive in the market place. Anything remotely approaching a normal level of business will mean the company can turn in very good operating profits, the chairman states.

The auditors have qualified the accounts inasmuch as the group's activities are dependent upon adequate finance continuing to be made available. On the assumption that present financial support will be continued, the accounts have been prepared on a going concern basis.

A statement of source and application of funds shows a £1.75m (£59,206) decrease in net liquid funds.

On a current cost basis the loss before tax for 1980 is shown at £2.13m. Meeting, Norwich, on July 2, at 3 pm.

## Profit slips to £3.3m at Barlow

TAXABLE PROFITS of plantation owner Barlow Holdings for the year ended December 31 1980 fell from £3.98 to £3.3m, after the mid-way figure had been up from £1.56m to £1.91m.

Turnover dropped from £7.73m to £7.27m. The attributable profit was £1.46m compared with £1.75m, after minority interest of £74,000 (£33,000) and an extraordinary debit of £51,000 (£58,000 credit). Tax took £1.72m against £2.28m.

The board has announced a final dividend of 2p plus a special dividend of 1p making a total of 3p, up from last year's 3p. These dividends will be paid out of realised profits on the sale of Klabang Rubber estate, Malaysia, which netted £3.64m.

## Yorkshire Fine Woollen adds to provisions

Audited pre-tax losses of Yorkshire Fine Woollen Spinnery in 1980, amounted to £233,025, and not £201,000, as the company reported in its February preliminary announcement.

Mr. A. Haigh, chairman, explains in the annual report that the variation stems mainly from further provisions for stock and doubtful debts of £31,800. Interest charges are also higher than previously stated, at £242,620 against £214,000.

After a tax credit of £70,081—previously announced as £45,000—the loss per share is revised from 25.08p to 17.09p. Mr. Haigh says the group has returned to profitability in the first quarter of the current year, and there are indications that business conditions will improve in the second half.

The year-end balance sheet shows fixed assets of £993,374 (£964,553) and net current liabilities of £278,861 (£138,750 assets). Shareholders' funds stood at £708,717 (£908,725) and amounts due to bankers were up from £632,200 to £915,233.

On a current cost basis, the pre-tax loss is £406,000. Meeting, Huddersfield, June 30 at noon.

### EBC PLACEMENT

London brokers Savory Millin, and Milton Mortimer of Exeter, has completed the placement of 150,000 shares in Exeter Building and Construction Group on behalf of existing shareholders—the bulk of the placement being new 50p shares arising from the recent scrip issue. The placing price was 140p.

The placement represented 15 per cent of the total of the new shares issued in May and 6 per cent of the overall capital. Directors and family holdings still retain firm control of the company's equity.

The group intends to move towards an Unlisted Securities Market introduction "this summer."

### RECEIVERS

Mr. Alastair Jones and Mr. Philip Ramsbottom of chartered accountants Peat Marwick Mitchell (Birmingham and Manchester offices respectively) have been appointed joint receivers and managers by the debenture holders of Bank and Home and Sullivan and Brown. Both companies are situated in Nelson, Lancashire, and manufacture coloured woven fabrics.

## Slack start for Pearl Assurance

DURING THE first four months of 1981 industrial branch new business had been slack and the amount of new business written had risen by only a small amount over the corresponding months of last year, Mr F. L. Garner, the chairman of Pearl Assurance told the annual general meeting.

He said ordinary branch new business for the period had been lower, partly because of the absence of any major advertising campaign. The chairman pointed out, however, that a campaign was started at the beginning of May which had resulted in a record number of policies in the

first week. Sales were continuing at a higher level than previously, he added.

Turning to the general branch the chairman said first quarter results were not dissimilar from last year. Premium income had improved by 17 per cent, although this level was not expected to be maintained over the full year as the market was getting increasingly competitive. The first quarter produced a trading loss, as is quite usual, the chairman explained.

Property, the largest account, although making an underwriting loss, showed considerable improvement over 1980 but

motor business deteriorated, Mr Garner said. The underlying claims experience was roughly in line with the previous year but the chairman said, it had been felt necessary to increase the provisions previously made against some large liability claims outstanding from previous years and this has had an adverse effect on the results.

Concluding, Mr Garner said that rate increases and other remedial measures continue to be applied with a view to improving results—adding that first quarter results should not be taken as a guide to the outcome for the year.

Meeting, West Bromwich, June 28, 2.30 pm.

### RESULTS AND ACCOUNTS IN BRIEF

**LONDON AND NORTHERN GROUP**—Results for 1980 reported May 21. Group fixed assets £31.54m (£31.45m). Net current assets £23.57m (£19.39m). Meeting, Essex St. WC, June 24, 3 pm.

**LATINUM** (writing instruments, plastics)—Results for year to January 31 1981 reported May 7. Group fixed assets £2.51m (£2.1m). Net current assets £546,277 (£1.22m). Shareholders' funds £3.8m (£2.98m). CCA basis pre-tax profit £243,581 (£243,581). Meeting, Winchester House, EC, July 3 at noon.

**JBW GROUP** (builders' merchants)—Results for year ended February 28 1981 reported May 28 in preliminary statement with prospects. Group fixed assets £24.23m (£24.5m), net current assets £27.7m (£27.1m), shareholders' funds £54.2m (£53.7m). Chairman's emoluments £23,000 (£22,000). Meeting, Bristol, July 2, noon.

**MORE O'REILLI** (outside advertising)—Results for 1980 reported May 13. Group fixed assets £2.61m (£2.18m), net current assets £2.18m (£1.25m), shareholders' funds £4.8m (£4.8m). Chairman's emoluments £26,000 (£26,000). Meeting, Brown's Hotel, W, June 30, noon.

**MANOR NATIONAL GROUP MOTORS**—Results for 1980 reported May 8. Fixed assets £8.9m (£7.92m), net current assets £1.72m (£2.43m), shareholders' funds £7.55m (£7.6m) including revaluation surplus of £1,02m, bank overdrafts £6.65m (£4.25m), cash and balances £1.65m (£0.62m). Meeting, Manchester, July 2 at noon.

**BENTALLS** (department stores)—Sales for 17 weeks ended May 30 up 6 per cent, in line with average price increase of goods sold. Chairman said: "AGM that for the year much depends on the company's ability to achieve the right level of sales to provide acceptable margin above expense levels."

**BROOK ST. BUREAU OF MAYFAIR**—Results for 1980 reported April 26 with prospects. Group fixed assets £2.35m (£1.85m), net current assets £2.22m (£2.73m), shareholders' funds £4.22m (£3.81m). Meeting, Europa Hotel, W, July 5 at noon.

**LAKE VIEW INVESTMENT TRUST**—Results for the year to March 31 1981. Shareholders' funds £3.85m (£3.75m); cash and deposits

£1.47m (£223,262). Increase in liquidity £370,100 (£2,01m decrease). Chairman warns that earnings in current year are likely to be lower but company hopes to at least maintain ordinary dividend total at last year's rate of 2.55p. Meeting, Winchester House, EC, June 30, 12.45 pm.

**MILLETTS LEISURE SHOPS** (leisure, skis, trousers)—Results for 1980 reported May 15 with prospects. Group fixed assets £11.08m (£12.77m), shareholders' funds £15.08m (£15.25m), net current assets £9.85m (£11.83m). Chairman's emoluments £24,088 (£125,513). Meeting, Celia Royal, W, June 25, noon.

**BRITISH INVESTMENT TRUST**—Results for year ended March 31 1981 reported May 8. Listed UK investments £27.5m (£27.5m), value, £25m (£26.5m); overseas £53.43m (£26.54m); unlisted at directors' valuation £4.85m (£2.07m); short-term deposits £7.83m (£3.7m). Freehold and leasehold properties £2.37m (£15.22m). Net current liabilities £2.46m (£0.65m). Borrowings £4.7m (£5.7m). Shareholders' funds £152.51m (£117.13m). Earnings in current year are expected to show some reduction, but board expects to maintain dividend. Black Diamonds Portfolio own 83.8 per cent of ordinary capital. Meeting, Edinburgh, July 2, at 12.15 pm.

**ARCHIMEDIS INVESTMENT TRUST**—First interim dividend 3.3p (3p); forecast final of not less than last year's 3.5p. Net revenue for six months to April 30 1981, £46,113 (£40,864) after expenses of £10,102 (£7,908) and tax of £19,762 (£19,760), net asset value per share 150.78p (£106.08p).

**GARTONS** (agricultural seedman)—Turnover £505,126 (£226,297) for 1980. Loss attributable £20,367 (£54,483 profit), share expenses £144,562 (£25,312), interest £25,257 (£26,221) and extraordinary credits nil (£126,680). Loss: per share 1.55p (3.59p loss). Chairman states the reported loss represents what was a very difficult and trying year, but is struck after a change in the accounting policies of the group relating to stocks held. The previous policy been continued, a profit for the year of about £97,000 would have been recorded.

**MINSTER ASSETS** (investment holding company)—Results for 1980 reported May 20. Shareholders' funds £24,026 (£22.79m). Fixed assets £13,19m (£14,08m). Current liabilities £10.85m (£10.22m). Company's interest in Minister Insurance Group £13,92m (£13.25m). Meeting, Savoy Hotel, WC, July 3, 10.30 am.

**ST. GEORGE'S LAUNDRY (WORCESTER)**—Results for year ended February 28, 1981 reported May 12. Group fixed assets £2.57m (£1.7m), net current liabilities £70,886 (£27,118 assets), shareholders' funds £2.02m (£1.65m). CCA basis pre-tax £128,772 (£251,016 historic). Meeting, Institute of Chartered Accountants Hall, EC, June 29, 11 a.m.

**BRENNER AND COMPANY** (general warehousemen)—Results for January 31 1981 year reported April 22. Group fixed assets £570,573 (£545,042), net current assets £2,656m (£2,61m), shareholders' funds £3.11m (£3,05m). Meeting, Glasgow, July 2, 10.30 am.

**BRITISH SYNOX INDUSTRIES**—Results for 1980 reported May 29. Group fixed assets £4.21m (£3.22m), net current assets £5.07m (£4.91m), shareholders' funds £5.12m (£5.73m), bank overdraft £3.84m (£2.27m), chairman's emoluments £43,000 (£25,000). Meeting, Sheffield, June 30 at noon.

**EVERED AND COMPANY HOLDINGS** (engineers)—Results for 1980 reported May 13. Fixed assets £2.09m (£2.44m); current assets £2.65m (£5.41m), including debtors £2.25m (£3.26m); current liabilities £2.35m (£4.45m), including bank overdraft—secured £225,222 (£1,04m); shareholders' funds £2.25m (£3.18m). Bank loan—secured £1m (nil). On a CCA basis, historical pre-tax loss of £246,001 (£43,530) increased to £225,000. Chairman says group has not operated at a profit in first quarter of current year, although


rate of loss in the group is reducing. Meeting, West Bromwich, June 28, 2.30 pm.

**LONDON TRUST COMPANY**—Results for the year to March 31 1981, reported May 21. Listed investments at valuation £119.51m (£34.78m); unlisted £20.65m (£5.4m). Net current liabilities £5.35m (£1.82m). Ordinary shareholders' funds £102.01m (£71.81m). Loan capital £5.72m (£3.46m). Fixed assets £22.91m (£15.91m). Net current assets £12.94m (£10.08m). Meeting, Burton-upon-Trent, July 2, 4 pm.

**SCRIPTONE** (freight terminal operator and consultant)—Turnover for 15 months to and 1980 £13.3m (£10.39m for 12 months), pre-tax profit £880 (£1,235m), tax £485,000 (£485,000). Extraordinary credits £47,000 (£51,000), earnings per share 6.2p (£13.7p). Chairman states that profits exceeded the 1980 forecast at the time the group joined the USM. Considerable expenditure is planned for the current year, but it is difficult to be optimistic about profits.

**GIEVES GROUP** (tailor, book publisher and manufacturer, motor dealer and car park operator)—Results for year to and January 1981 already known. Shareholders' funds £4.7m (£4.3m); loans £1.86m (£2.47m); fixed assets £4.52m (£5.65m); net current assets £2.47m (£2.48m) including cash £11,774 (£42,147) and bank overdrafts £1.45m (£368,133); decrease in working capital £1.07m. Meeting, Brown's Hotel, W, July 3, noon.

**SELGRAVE (BLACKHEATH)** (towing and machining)—Results for year to and January 1981, reported May 5. Fixed assets £1.54m (same); net current assets £383,731 (£1.19m). Shareholders' funds £2.52m (£2.78m). Decrease in net liquid funds £19,444 (£237,948 increase). Quoted investments at cost or valuation £25,350 (£12,840). CCA pre-tax loss £413,172. Meeting, Halesowen, July 7, 10.30 am.



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May 1981

# The Guardian Investment Trust Company Limited

## Results for year ending 31st March 1981:

Ten Year Record	Gross Revenue	Earnings per Share	Net Dividend	Net Asset Value
Year to 31st March	£'000	p.	p.	p.
1971	1,588	2.18	1.21	122.9
1979	3,162	3.18	3.15	72.5
1980	3,856	4.69	*4.60	106.7
1981	3,981	4.78	4.70	147.7


Assets spread as follows:

UK 76% N. America 10% Far East 11%  
Other Areas 3%

\*Including special dividend of 0.70p

The Guardian Investment Trust Company Limited  
P&O Building (2nd Floor), 122 Leadenhall Street, London EC3V 4QR  
Tel: 01-283 2400.

# Activities of ARBED in the Mining Sector



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Europe's second-largest wire maker; steel construction, mechanical engineering, and plant construction; mine support sections, wire mats, components, carbide tools.


ARBED is active in and for the mining industry. Both fields of activities mutually affect each other and there is an exchange of experience between them. Research and development activities are based on practical experience acquired in our own operations.

A wealth of empirical data condenses to sophisticated know-how, which is transferred on the form of engineering services.

ARBED presents the experience it has acquired in its own mining operations and

offers a wide range of solutions for raw materials engineering. Competent interlocutors will answer you questions, backed by exhibits and descriptive material as well as by the movie "ARBED - Equilibrium and Change".

At the 1981 Mining Exhibition.



The following companies are represented at the ARBED stand 12002 - 12005 in Hall No. 12:

MecanARBED S.à r.l. Luxembourg  
MecanARBED-EBV Intermontan, Gesellschaft für Bergbautechnik mbH, Herzogenrath  
TradeARBED S.A. Luxembourg  
TradeARBED Deutschland GmbH Köln  
TreflARBED S.A. Köln  
Drahtseilerei Gustav Kocks GmbH Mülheim  
Hein, Lehmann AG Düsseldorf  
MecanARBED Dommeldange S.à r.l. Luxembourg  
Stahlwerke Röchling-Burbach GmbH Völklingen  
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26

## BANCO URQUIJO

Excerpts from the speech of Mr. Jaime Carvajal, Chairman, Banco Urquijo, to the General Shareholders Meeting, held in Madrid, May 9, 1981

**CONTINUED PROGRESS:**  
Net income in 1980 totalled 2,124 million pesetas, an increase of 20.4% over the previous year. These results are net of additions to the provision for loan losses of 1,438 million pesetas (0.74% of the loan portfolio), which reflects the difficult conditions prevailing in the Spanish economy. Total assets grew by 8.9% reaching 346,373 million pesetas.

**INTERNATIONAL EXPANSION:**  
As of December 31, 1980 foreign currency assets represented 42% of the Bank's total balance sheet. During the year the loan portfolio in foreign currencies averaged US \$855 million, the highest among Spanish banks. With the opening of our Singapore branch, Banco Urquijo now has 24 hour access to the world's major financial centers. Continuing our international expansion, during 1980 Banco Urquijo acquired Creditcorp International, a New York based export finance company, and in 1981 opened a Representative Office in Mexico. Before the end of the year, Banco Urquijo de Chile, S. A., is expected to begin operations.

**INDUSTRIAL PORTFOLIO:**  
While the volume of the portfolio remained constant during the year, its profitability increased by 26%. At the end of 1980, no quoted share was carried at a cost higher than its market value and many were booked below their quoted price, which highlights the potential capital gains element of the portfolio. The estimated value of the non-quoted portfolio was substantially higher than its book value.

ted value of the non-quoted portfolio was substantially higher than its book value.

**DOMESTIC BANKING:**  
Although our activities outside Spain grew substantially in the last twelve months, we did not neglect our domestic operations. In order to offer better services to existing as well as new clients, eleven new branches were opened last year in strategic centers. At the same time, greater efficiency and further mechanization enables us to slightly reduce the number of employees. The Bank successfully emitted two bond issues for a total amount of 12 billion pesetas, and entered the newly created bankers acceptance market, accounting for 16% of the total volume traded.

**INVESTMENT BANKING:**  
Both the volume of investment accounts managed and the volume of new issues underwritten by the Bank increased during 1980. As a new service the Bank introduced the Kruggerand to the Spanish market, thus becoming the first bank in Spain to offer an investment in gold to its clientele. The Mergers and Acquisitions Department concluded several important operations, most notably the acquisition by Nestlé, S. A., of a majority holding in Félix Postigo Herranz, S. A.

**THE FIRST QUARTER OF 1981:**  
Income before taxes was 15% greater than the same period of 1980, after a 40% increase in the provisions for possible loan losses and depreciation.

### BANCO URQUIJO

Head Office - Alcalá, 47 - MADRID  
Offices in New York, Paris, Abu Dhabi, Singapore, Montreal, London, Zurich, Frankfurt, Rio de Janeiro, Grand Cayman, Mexico.

## MINING NEWS

### Charter offers 110p for Beralt minority shares

BY KENNETH MARSTON, MINING EDITOR

LONDON'S Charter Consolidated mining and industrial group is making an agreed bid of 110p per share for the 32.13 per cent of the shares of Beralt Tin and Wolfram held by the public. Of the balance Charter already holds 50 per cent and Union Carbide has the remaining 17.87 per cent.

The Union Carbide holding is not subject to the bid. The plan is for Charter to sell to Union Carbide at 110p per share sufficient Beralt shares to raise Union Carbide's holding to 25 per cent and leave Charter with 75 per cent.

The proposals value Beralt at £12.6m and will mean a net cost to Charter of £3.16m. In London yesterday Beralt shares rose 25p to 100p after touching a year's high of 103p.

Beralt's 50.55 per cent-owned Beralt Tin and Wolfram (Portugal) produces very pure wolfram concentrates (wolfram is the ore of tungsten) containing a high grade of 75 per cent wolfram trioxide from its mines at Panasqueira in Portugal and also runs the smaller Borralha wolfram mine in the northern part of the country. Portuguese banking interests own the remainder of the BTWP capital.

The main reason for Charter's plan to acquire the public minority holding in Beralt is that the latter may be facing heavy capital spending as a result of Portugal's desire for the mine to increase its foreign exchange earnings by selling an upgraded product.

This could involve the building of an ammonium paratungstate (APT) plant to beneficiate the wolfram concentrates to 89 per cent wolfram trioxide. The trouble is that by using such a plant Beralt would lose the benefit of premium prices paid for its high grade concentrates. Generally speaking, APT plants are used to beneficiate standard 65 per cent grade concentrates.

The obvious alternative would be for the company to find and develop a low grade source of ore. Failing this, there is the possibility that the existing high grade material could be taken beyond the APT stage to be turned into more refined products.

These include powders which are the base material for making pure tungsten metal products such as electric light bulb filaments and tungsten carbide. Special technical expertise is required, however, and this is where Union Carbide could come in.

About 65 per cent of the end-use market for tungsten is in hard metal applications such as tungsten carbide drilling tips. These applications usually involve APT material. The other 35 per cent of the market is in ferro tungsten, the traditional hard steel alloys which find their way into tools for example.

At this stage, Charter's proposed further acquisition of Beralt is seen as a precautionary move. Options for the latter's future operations are still being studied.

While there is no guarantee that future capital expenditure will provide an adequate return, the likelihood that Portugal will join the EEC could open up new growth possibilities, bearing in mind that the Panasqueira mine

has a life prospect of at least 15 years. Even so, uncertainties lie ahead and the bid lifts them from the shoulders of public shareholders who have had to accept some delays in the payment of dividends as a result of Portugal's foreign exchange position.

Furthermore, the price offered for their shares is at least well above any that has been obtainable in the share-market in recent years. Further details are to be posted to Beralt shareholders in the next few days and the company's annual meeting is on June 18.

### Mitchell Cotts £18m contracts

THREE South African engineering contracts worth about £30m (£17.5m) have been awarded in the past month to the Mitchell Cotts group. One is for the power station coal washing plant at the Van Dyk's Drift section of the Rand Mines' group's Douglas Colliery. This turnkey contract covers design, engineering, supply, construction, testing and commissioning.

The second contract is for the design, supply, erection and commissioning of a gold and pyrite treatment plant at St. Helena. The mill is designed to treat 132,000 tonnes of ore per month, pyrite being recovered in the flotation sections and gold from both the pyrite concentrate and the carbon-in-pulp section.

The third deal is a project management contract from Shell Chemicals, a division of Shell S.A., for the supply of engineering and project management services, including construction management, for an expansion of the existing Epikote (acid-resistant paint) plant at Durban.

### Canadian oil newcomer

DEALINGS IN the shares of a new Canadian oil and gas exploration company, Dorset Resources, are expected to begin on June 17 in Toronto and London — the latter under Rule 143(1)(c).

The company aims to raise something up to £20m (£2.5m) by a share placing at a price of 50p per share and so far is thought to have raised about £15m.

Meanwhile, Dorset has appointed Mr. C. Alan Smith as president and chief financial officer. He is also a director of Brinco and the Independent Petroleum Association and president of Duex Petroleum.

Duex is a private company engaged in the acquisition of oil and gas properties and exploration, development and production of petroleum and natural gas in Alberta and British Columbia.

Dorset says it intends to negotiate the acquisition of Duex via a share issue, subject to the approval of both boards.

The proposed acquisition of Duex should result in a reduction in the potential risk of non-availability of Dorset under Canada's Foreign Investment Review Act and may also

increase the company's Canadian ownership rate, making it eligible for incentive payments under the proposed Petroleum Incentive Programme.

### Potash plant to lift Dead Sea Works output

NOW THAT construction of a new potash production facility is almost complete, Israel's Dead Sea Works will shortly start running in the plant.

The facility, at Sodom, uses a new process for the extraction of the potash from the brine which requires considerably less energy than other methods. The process will save about US\$5m (£2.6m) a year, and the end-product is said to be of superior quality, reports L. Daniel from Tel Aviv.

The construction of the new facility is the first part of a two-stage expansion programme. When the second part is completed in 1985, annual potash output by the Dead Sea Works should reach 2.1m tonnes, compared with last year's record of 1.3m tonnes.

At the same time, the company has been overhauling and expanding its facilities for producing granulated potash, the key to the vital North American market. Output of this grade of material should reach 350,000 tonnes this year, still well below capacity of 550,000 tonnes.

### Geevor has poor year

NOT SURPRISINGLY, in view of the Cornish tin mining industry's struggle with rising costs and a low tin price, poor results are announced by Geevor Tin Mines for the year to March 31.

The company has suffered a loss of £285,000 compared with a net profit of £549,000 in the previous 12 months. No dividends are being paid for the past year whereas there was total distribution of 8.4p net for 1979/80.

Following the latest results, shares of Geevor fell 15p to a year's low of 115p yesterday. The Rio Tinto-Zinc group recently increased its holding in Geevor to 17.9 per cent from 5 per cent by the purchase at 15p per share of the interest held by Hampton Gold Mining Area.

### Amax reaches coal milestone

THE Campbell County mining complex of Amax, the third largest coal producer in the U.S., passed a milestone on May 31 when its output reached 10m tons of coal.

The company's operations in the Powder River basin near Gillette, Wyoming, began in 1972 with the construction of the Belle Ayr mine. Just five years later, Belle Ayr had become the biggest single coal mine in the U.S. with output of 18.1m tons in 1978.

Amax's other mine in the area, Eagle Butte, started production in 1978, and by 1980 its annual output had reached 8.4m tons. The two-mine complex produced a total of 24.5m tons last year.

All of the coal is used for electricity generation, and is shipped over almost the whole of the continental U.S.

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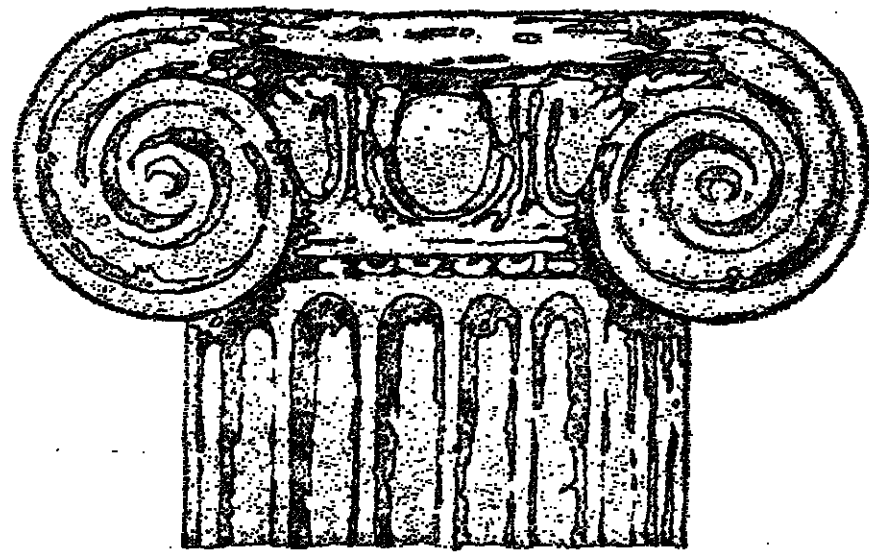
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ASSETS: \$13.5 BILLION\*



## A Pillar of the Greek Economy

The National Bank of Greece is the largest banking institution in the Southern Mediterranean. It ranks among the fifty biggest Banks in the EEC. It controls a group of 25 companies — in banking, insurance, industry and tourism — which are among the largest and most profitable in the land.

The National Bank itself has 370 branches in Greece and 27 branches and offices abroad. It also controls 4 banking institutions abroad (with 16 branches) and 5 banking institutions at home. In 1979, deposits reached \$10 billions and almost 60% of banking transactions in Greece were conducted by the National Bank of Greece.

Doing business in Greece means doing business with the National Bank of Greece.

\* 1979 — consolidated figures



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### NOTICE OF ISSUE

Application has been made to the Council of The Stock Exchange for the undermentioned Stock to be admitted to the Official List.

### ABRIDGED PARTICULARS

## Mid Southern Water Company

(Incorporated in England on the 27th July, 1953 by the Frimley and Farnborough District Water Act, 1953.)

### OFFER FOR SALE BY TENDER OF £8,000,000

### 9 per cent. Redeemable Preference Stock, 1986

(which will mature for redemption at par on 30th June, 1986)

### Minimum Price of Issue—£100 per £100 Stock

yielding at that price, together with the associated tax credit at the current rate of 3/7ths of the distribution £12.85 per cent.

This Stock is an investment authorised by Section 1 of the Trustee Investments Act, 1961 and by paragraph 10 (as amended in its application to the Company) of Part II of the First Schedule thereto. Under that paragraph, the required rate of dividend on the Ordinary Capital of the Company was 4 per cent but, by the Trustee Investments (Water Companies) Order 1973, such rate was reduced to 2.5 per cent. In relation to dividends paid during any year after 1972.

The preferential dividends on this Stock, which will rank proportionately for dividend with the existing Preference Stocks, will be at the rate of 9 per cent. per annum without deduction of tax. Under the Imputation tax system, the associated tax credit at the current rate of Advance Corporation Tax (3/7ths of the distribution) is equal to a rate of 3 6/7ths per cent. per annum.

A deposit of £100 per £100 nominal amount of Stock applied for must accompany each Tender, which must be received at the offices of Deloitte Haskins & Sells, New Issues Department, P.O. Box 207, 128 Queen Victoria Street, London, EC4P 4JX in a sealed envelope marked "Tender for Mid Southern Water Stock" not later than 11 a.m. on Wednesday, 17th June, 1981. The balance of the purchase money will be payable on or before 10th July, 1981.

### STATUTORY AND GENERAL INFORMATION

The Company was incorporated by special Act of Parliament in 1953, and now supplies water in an area of approximately 580 square miles in parts of Berkshire, Hampshire, Surrey and Sussex to a population of approximately 625,000. In addition, large supplies of water are afforded under agreements to various Government Establishments. The length of trunk and service mains is some 2,445 miles and the average daily quantity of water supplied by the Company is 41.5 million gallons.

The present issue is being made to provide funds to repay Bank overdrafts, to finance the remainder of expenditure on the main from Egham and to provide funds for capital expenditure incurred or to be incurred on other new works, new mains and extensions of mains and to provide for the redemption of capital referred to above. The Company's programme of capital expenditure is a continuing one and further capital will be raised as and when required.

Copies of the Prospectus, on the terms of which alone Tenders will be considered, and Forms of Tender may be obtained from:

Seymour, Pierce & Co.,  
10, Old Jewry, London, EC2R 8EA.

Barclays Bank Limited  
65, High Street, Camberley, Surrey GU15 3RQ.

or from the Company's principal office, Frimley Green, Camberley, Surrey GU16 6HZ.







This announcement appears as a matter of record only.



May 1981

## Instituto Nacional de la Vivienda "INAVI"

US\$54,000,000

Term Loan

Lead Managed by

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DIE ERSTE österreichische Spar-Casse  
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft  
The Long-Term Credit Bank of Japan, Limited  
Österreichische Länderbank Aktiengesellschaft  
PSK Bank  
Bank der Oesterreichischen Postsparkasse Aktiengesellschaft

Agent Bank

Orion Bank Limited



## State to vet Reksten business links

By Fay Gjester in Oslo

A GOVERNMENT-appointed committee is to make a full inquiry into every aspect of the relationship between Hambros Bank and Reksten shipping companies, and the state-backed Norwegian Guarantee Institute for Ships and Drilling Rigs (GI).

One aim of the inquiry will be to determine whether the institute would be justified in refusing to meet its guarantee commitment on loans totalling Nkr 870m (\$161.5m) arranged by Hambros for the Reksten group.

This became clear in Oslo yesterday after the Storting (Parliament) Finance Committee, in a late night sitting, unanimously agreed to recommend that a public inquiry be held. The committee's recommendation will be discussed by the full Storting today or tomorrow, and the Government is expected to appoint the inquiry committee soon afterwards.

Mr Arne Skauge, Conservative MP, who drafted the committee's report to the Storting, said yesterday there were "serious grounds" for asking whether the Reksten loan guarantees had been granted on the basis of incorrect assumptions.

The ill-fated Guarantee Institute, originally set up to tide ship and rig owners over a market slump, was likely to be wound up, Mr Skauge said. It was "heading that way." But he added: "The main thing now is to ensure that the Norwegian state's losses are as small as possible. The GI will have to continue in existence for a time to take care of this task."

## Exceptional charges keep Creusot-Loire in the red

BY DAVID WHITE IN PARIS

CREUSOT-LOIRE, the French nuclear and engineering group, yesterday revealed a net loss of FF105.8m (\$18.5m) for last year.

The consolidated result, while showing a marked improvement on the previous year's FF253.6m loss, nevertheless fell behind expectations. The group, which has been struggling against heavy deficits since 1976, had aimed to break even in 1980.

Group sales last year rose to FF17.2bn from FF16.4bn, an increase of slightly under 5 per cent.

The parent company, which held its annual shareholders' meeting yesterday, had earlier announced an operating profit of FF27m for 1980 but a net

loss of FF34m as a result of exceptional restructuring charges. It is not paying a dividend.

Creusot-Loire is controlled by the Enxapin-Schneider concern, in which the main stake was recently taken over by Paribas, and which is one of the big holding groups threatened with nationalisation under the new French Government.

Last year's loss partly reflected delays in reaching agreement on the future of Creusot-Loire's special steel operations. The long products division has been brought into a new company 75 per cent owned by the state-backed steel group, Usinor. This agreement relieves Creusot-Loire of the heavy investment

charges that would have been necessary in this sector.

Creusot-Loire also suffered losses in some engineering and mechanical branches, and in scientific instruments.

Its current outlook will be affected by the revision of the French nuclear energy programme under the new Government. Creusot-Loire recently reinforced its stake in Framatome, the country's sole manufacturer of nuclear pressure vessels, by taking over the 15 per cent interest held by Westinghouse of the U.S. under a Franco-U.S. agreement bringing to an end the licensing arrangements for French reactor production. Creusot-Loire now holds two-thirds of Framatome.

## Bosch in video talks with Matsushita

By Our Frankfurt Staff

THE JAPANESE push to establish a video recorder production base in Western Europe is being intensified with the opening of talks between Matsushita Electric Industrial and Robert Bosch, the West German electrical and electronics group, on a possible joint production venture in the Federal Republic.

At the same time Japan Victor Company (JVC), the 50 per cent-owned Matsushita subsidiary, is expected to sign agreements in London this week with three West European leading electrical groups, Thorn-EMI of the UK, AEG-Telefunken of West Germany and Thomson Brandt of France, for the joint production in Europe of a series of video products including recorders, video disc players and video cameras.

It is expected that the four groups will form a joint production company in which each will hold a 25 per cent interest. The video recorders will be manufactured in West Berlin using JVC's VHS system, which holds the largest share in the fast-growing world market for video tape recorders.

Bosch confirmed in Stuttgart yesterday that preliminary talks had opened with Matsushita over the possible manufacture of video recorders in West Germany. The Bosch subsidiary Bunk, which manufactures a wide range of home entertainment electronics products and car radios, has been buying in video recorders from Matsushita for the past two years for marketing under its own name.

Talks between the two sides were still in the early stages, said Bosch, and no early outcome was expected. Like AEG, Bosch has been losing money on its home entertainment products for some time and has had to make considerable cuts in its Bunk workforces in recent years.

With a turnover of DM 1.04bn in 1979, Bunk suffered a loss of DM 29m. The manufacture of video recorders would offer a way of entering one of the main growth areas in this sector, which has so far been dominated by JVC, Sony and Philips.

## Fiat and KHD arbitration continues

By Our Financial Staff

THE CONVERTIBLE element of Fiat Finance Corporation's \$250m Bursard, which involves shares of Iveco, has no immediate consequences for the dispute between Fiat and Kloeckner-Humboldt-Deutz over the price Fiat will pay for the German group's stake in Iveco.

This was announced yesterday by Fiat which has agreed to acquire KHD's 20 per cent minority interest in Iveco. Fiat's Dutch-registered industrial vehicle subsidiary, Arbitration is pending in Switzerland to settle the price.

## VW Argentina layoffs

Volkswagen Argentina has introduced short-time working for 2,000 of its 4,250 workforce due to a fall in domestic sales. Those affected will work only 13 of the 22 working days of June. No further spells of short time are planned.

## BUILDING SOCIETY RATES

Every Saturday the Financial Times publishes a table giving details of

## BUILDING SOCIETY RATES

on offer to the public. For further details please ring: 01-248 8000, Ext. 3604.

## Kaufhof lifts profits by 56%

BY KEVIN DONE IN FRANKFURT

KAUFHOF, West Germany's second largest retailing group, achieved a substantial recovery last year with a jump of 56 per cent in group after-tax profits to DM 61.1m (\$25.5m) compared with DM 39.3m in 1979.

The group is suffering from declining sales in its dominant department stores operations, however, and is stepping up its diversification into other areas such as mail order, specialist fashion and furnishing stores, and fast food restaurants.

Group turnover climbed by 8.1 per cent last year to DM 8.6bn, chiefly because of the inclusion for the first time of the new Friedrich Wenz mail order subsidiary, which had sales of DM 456.8m in 1980, a rise of 15.8 per cent.

Overall, the Kaufhof group derived 30.2 per cent of turnover from its non-department stores activities in 1980 compared with 25.2 per cent in the

previous year.

Kaufhof has suffered particularly from the general stagnation in the retail sector in the Federal Republic so far this year, and the turnover of the parent company, chiefly derived from the department stores operations, fell by 7 per cent in the first five months of 1981 to DM 2.34bn compared with the corresponding period of 1980.

Total group turnover dipped by 3.9 per cent to DM 8.24bn, however, helped by a 10.8 per cent increase in mail order business and a 0.7 per cent sales rise at Kaufhalle, Kaufhof's small-scale department store subsidiary. Equally, ITS, the groups travel subsidiary, has boosted bookings in the seven months from November to May by 14 per cent to DM 354m, with a 6.2 per cent rise to 420,000 in the number of holidays sold.

The group's programme of diversification is being concentrated this year on the opening

of its first eight fast food restaurants, under the name of Sam's Quick, Hamburger Restaurants, and a second fashion boutique.

The fast-food chain is being built up by a joint company established last year by Kaufhof with the Belgian retailing group, GB-Inno-Bm. Kaufhof has a 50 per cent share in the venture.

The steep fall in after-tax profits in 1979 was caused by the unexpectedly heavy costs run up by the Kaufhof special jubilee sales campaign, which led to the hiring of a large number of extra staff and a big need for additional storage and warehousing space, an effort which hit deeply into group profitability.

The workforce of the whole Kaufhof group was reduced last year to 57,800 from 58,800 in 1979. By the end of May this year it had been cut further to 52,800.

## Metro stays in the shadows

BY OUR FRANKFURT STAFF

THE ULTIMATE working relationship between Kaufhof and its new minority shareholder, Metro, the powerful Swiss-German cash and carry group with sales worldwide of around SwFr 15bn (\$3.5bn), remains shrouded in mystery.

Having acquired 24 per cent of Kaufhof last year, Metro was told firmly by the German Cartel Office not to step up its shareholding. Subsequently, the Union Bank of Switzerland (Metro's bankers) purchased 26.3 per cent of Kaufhof.

The Cartel Office has been trying for nearly six months to show that the Swiss bank share deal had been orchestrated by Metro—but without success.

Raid on Metro's German offices for documents have come up with nothing and the Cartel authorities are clearly powerless to carry their search across the border into Switzerland.

On the agenda for the Kaufhof annual meeting next month are votes to elect Herr Erwin Conradt, chief of the

Düsseldorf-based German arm of the Metro empire, to the supervisory board of Kaufhof, along with Dr Robert Sutz of the Union Bank.

Despite recent speculation, Herr Friedhelm Kesch, speaker of the Kaufhof executive board, said that so far Metro had not exercised any influence on business policy at Kaufhof. It had not influenced in any way purchasing or sales, personnel, accounting or organisation.

## UCB forecasts earnings setback for first half

BY OUR FINANCIAL STAFF

A STRONG hint of lower profits for 1981 was given yesterday by UCB, the Belgian chemicals, pharmaceuticals and film group which last year suffered a severe setback.

The "climate of recession" had continued the company said. Although the second half would show a recovery the first six months of 1981 would produce "significantly lower earnings."

The whole of 1981 would suffer from an unfavourable economic environment in Europe, with inflation still high, economic growth nil or negative, and increases in the cost of wages, energy and finance. At the same time selling prices remained inadequate because of sharp competition and price

controls in Belgium.

The film division has suffered the most an awful show a significant loss in the first half. Chemicals show some resistance and could break even for the first half.

Pharmaceuticals are suffering from the full effects of the Belgian reimbursement classification for medicines but, thanks to exports and the division's increasingly important commercial activities outside Belgium, it "will be able to maintain a good profit."

Last year earnings at UCB slipped to Bfr 219m (\$5.5m) from Bfr 330m on sales 13 per cent higher at Bfr 23bn. Despite the setback the company maintained its dividend at Bfr 140 a share.

## New Islamic institution seeks \$1bn in capital

BY BRIJ KHANDARIA IN GENEVA

A NEW Islamic financial institution, Dar Al Maal Al Islami (DMI), is seeking to raise \$1bn in capital for investment, insurance, banking and trading operations, mainly in developing countries.

The first issue of \$250m bearer shares has already been floated by DMI's Geneva-based management company, in 49 developing countries comprising all the Islamic states and five other countries with large Muslim populations. They are priced at par of \$100, with an issue fee of \$5.

The minimum subscription open to private individuals is \$1m with a ceiling of \$5m. About \$160m has already been raised, chiefly from Saudi Arabia and Egypt, and DMI officials say the rest should be raised easily before the closing date of July 31.

On August 1, a \$750m issue will be offered in the same countries on identical conditions. However, the focus will be on encouraging small investors, and the minimum subscription for individuals will be \$100 with a ceiling of \$1m.

Prince Mohammed Al Faysal al Saud of Saudi Arabia, president of DMI's board, said

he expected the total paid in capital to be worth \$7bn in five years because of the profitability of the institution's operations.

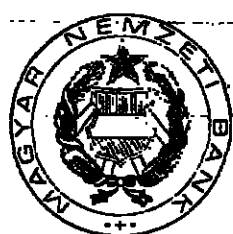
DMI was registered in the Bahamas earlier this year as a trust with special permission from the Bahamian Governor to issue bearer certificates. The trust has no fiscal obligations in the Bahamas and can be moved elsewhere.

The trust's operational arm, DMI SA, is based in Geneva as a Swiss company with only a management role. Its chief executive is Dr Ibrahim Mustafa Kamel, an Egyptian banker.

DMI SA will manage investment companies, banks and insurance operations—to be called Islamic solidarity companies—based in Islamic countries. Its main purpose is to promote profitable investments, chiefly from Islamic individuals in developing countries, especially Islamic nations. Instead of charging interest from borrowers the company will take a share of net profits. It will not pay interest to investors either, because interest receipts and payments are banned under Islamic law.

The DMI's activities will be overseen by a religious council

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AGENT

MAY 22, 1981

## Banco Central de Costa Rica U.S. \$50,000,000 Floating Rate Notes 1985

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 11th June, 1981 to 11th December, 1981 the Notes will carry an interest rate of 18 1/2 per annum. On 11th December, 1981 interest of U.S. \$460,88 will be due per U.S. \$5,000 Note for Coupon No. 3.

European Banking Company Limited  
(Agent Bank)

11th June, 1981

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.

on January 1, 1980: U.S. \$48.39

on June 9th, 1981: U.S. \$62.08

Listed on the Amsterdam Stock Exchange

Information: Pierson, Helderling & Pierson N.V.,  
Herengracht 214, 1016 BS Amsterdam.

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145.76=100%

PRICE INDEX	2.8.81	3.8.81	AVERAGE YIELD	2.8.81	3.8.81
DM Bonds	87.56	88.36	DM Bonds	10.383	10.661
UPL Bonds & Notes	81.11	82.36	UPL Bonds & Notes	11.104	11.118
U.S. 5 Str. Bonds	82.17	83.73	U.S. 5 Str. Bonds	13.751	13.387
Can. Dollar Bonds	83.38	83.67	Can. Dollar Bonds	13.776	13.732

مكتبة



## INTERNATIONAL COMPANIES and FINANCE

## JAPANESE COMPANIES WOO PRIVATE INVESTORS

## Increase in new issues forecast

BY JOHN MAKINSON

JAPANESE companies are likely to raise around ¥1,500bn (\$6.6bn) in new equity this year, an increase of 50 per cent on 1980, according to Mr. Senyu Tabuchi, president of Nomura Securities.

He estimated that roughly 20 per cent of this figure, which includes both straight equity and convertible issues, would be placed outside Japan.

Mr. Tabuchi said that after a long period in which capital investment has been financed primarily by bank borrowings, Japanese companies are returning to the equity market for funds and seeking to improve their debt/equity ratios.

In particular, they are seeking to draw back to the stock market private investors, whose numbers have been falling over the past 10 years. Mr. Tabuchi said that Japanese companies are gradually increasing their dividends with this in mind.

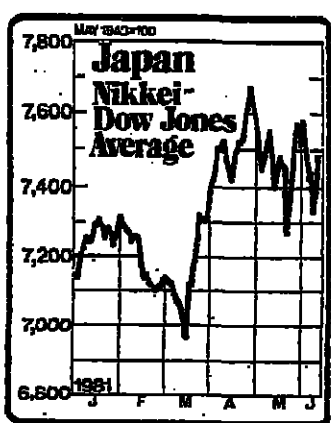
The flood of new equity capital should help to offset the taking of shares off the market

by long-term holders, such as OPEC states, which have been heavy buyers since last year. It could also reduce the recent volatility of the market.

Mr. Tabuchi said that with the present softening of oil prices, OPEC buying will probably be at about the same level this year as in 1980, but he noted that U.S. pension funds have been stepping up their investment in Japanese equities.

Overall, however, net foreign buying of equities should be little different from last year's figure of \$5.2bn.

The pension funds are attracted by the fundamental outlook of the Japanese economy as well as by the prospects for the yen, Mr. Tabuchi said. Nomura, the largest securities house in Japan, estimates that the yen should rise to around 200 to the dollar from its present level of 228 in the course of this year. The company has revised its forecast



of Japan's current account position in the fiscal year ending March 1982 from a deficit of \$1.6bn to a surplus of \$4bn.

Mr. Tabuchi said that the improved current account outlook, coupled with a slight weakening of the U.S. balance, should help the yen. He also estimated that the current interest rate differential between the U.S. and Japan should narrow as dollar rates

creep down and yen rates inch up.

The yen's strength has so far discouraged Japanese institutions from investing heavily abroad. But this trend is changing, Mr. Tabuchi believes, and more foreign companies are likely in future to seek Tokyo listings and tap the increased domestic demand.

Mr. Tabuchi said he did not believe that the Tokyo market had become overvalued following its roller-coaster rise this year. Many shares were still cheap compared with similar companies in other countries, he added.

The Japanese capital markets have become significantly more open following the recent revision of exchange control regulations, Mr. Tabuchi said. He added that he expected Tokyo to become the world's third financial centre after London and New York.

The Government has heavily restricted foreign purchases in the case of 10 strategic companies, and Mr. Tabuchi said he

did not expect the Ministry of Finance to extend this list.

But he added that the increasingly international character of the Tokyo market would result in a fusion of the activities of Japanese banks and securities houses, except in the case of money market business. A clear separation would remain in the long-term sector of the capital markets.

Turning to the threat of protectionist measures against Japan, Mr. Tabuchi said that Japanese industry will remain flexible and encourage the import of foreign raw materials, so long as the weaker oil price is helping the country's balance of payments.

But he said he did not think it would be necessary for the Japanese Government to impose any additional voluntary restrictions on exports.

Nomura is expecting its operating income to rise 10 per cent to \$380m in the current year, while net income should be up by 20 per cent to \$190m.

## TDK sees further growth

By Arthur Dawson

NET EARNINGS by TDK Electronics, the leading Japanese manufacturer of ferrites and magnetic tapes, are expected to rise by 15 per cent in the year ending November 30 to ¥24.15bn (\$105.92m) from ¥21bn last year, on sales forecast to advance by 20 per cent to ¥258bn from ¥215bn. Mr. Katsuro Kamiya, executive vice-president, said at a press conference in London yesterday.

He said that the forecasts may have to be increased because the videotape and video recorder component markets were strengthening. He expected that world videotape markets would increase at an annual rate of 40 per cent over the next four to five years.

Mr. Kamiya also said that TDK, with manufacturing units mainly in Japan and the United States, plans to raise its videotape capacity to 5m per month at the end of this year and to 7m cassettes per month by the end of 1982 or early 1983.

He noted that at the end of May this year about 32 per cent of the company's common shares were held outside Japan, of which about 44 per cent were owned by British investors.

## Hong Kong redrafts bid rules

BY ADRIAN BOVEN IN HONG KONG

THE HONG KONG Security Commission's takeover committee has finished drafting long-awaited amendments to tighten the rules for takeovers. An official speaking for the Commission said yesterday that these will encompass more changes than originally expected.

The most prominent feature of the amendments is a trigger ruling requiring any shareholder or group of shareholders who acquires more than 35 per cent of a company's voting rights, to make a general offer for the remaining shares at the highest price paid to acquire in the previous six months.

Members of the committee had at one point in their deliberations considered adopting a trigger of 40 per cent but in the end decided to stay with 35 per cent, a level they originally proposed to the Commission in January, when approval to make the changes was given.

However, the committee changed its mind on the percentage by which any shareholder with an existing holding of 35 per cent may be allowed to increase his holdings without making a general offer. The figure originally proposed was 3 per cent a year but this has been changed to 5 per cent.

The amendments will also include a new definition of

shareholders acting in concert to acquire control of a company, because the existing definition, was considered insufficient to close all loopholes.

The committee originally expected to finish drafting the amendments within weeks of getting approval in January, but took more time after stockbrokers and merchant bankers, criticised it for acting too quickly. They said several additional points needed clarification, such as the question of whether a son who inherits a controlling block of shares from

his father, would be required to make a general offer.

The amendments need approval only from the Commission, and no other Government authority because the code is voluntary and not legally binding.

However, most stockbrokers and merchant bankers in Hong Kong oppose altering the code, because they say the changes are fashioned on a British model that is unsuitable to Hong Kong trading conditions and major shareholders will be tempted to defy them.

## Legal opening seen for yen investment overseas

BY RICHARD C. HANSON IN TOKYO

A BARELY NOTICED technical change in Japan's Securities Exchange Law, which was passed last month, may open the door for a substantial flow of Japanese investment into overseas certificates of deposit (CDs) and commercial paper.

According to Yamaichi Securities, the amendment, effective from April 1 1982 will free securities companies and banks in Japan to trade in CDs and

CP issued overseas in foreign currencies. At present both are limited to making such purchases only for their internal accounts.

The change in the law involves allowing securities companies to carry out business not related to "securities." This rather arcane addition turns out to be a significant victory for the securities industry.

This is because, in Japan CDs, a fairly recent addition to Japan's money markets, are not classified as securities. Commercial paper, which does not exist in Japan, also fits neatly into the non-securities definition.

Mr. Hitoshi Tanaka, the general manager of Yamaichi's foreign securities department, said the securities industry is already drawing up rules to govern the new line of business which is expected to centre on highly liquid institutional investors and trust banks as well as corporations with surplus capital available for short-term overseas investment.

From the point of view of companies in the U.S. or banks in Europe and elsewhere, it should mean the opening of a sizable new market to tap for short-term money. Mr. Tanaka says, both Japanese securities companies and banks will be able to trade in foreign CDs and CP for their customers.

Yamaichi proposes to offer customers a swap arrangement on CDs and CP to cover exchange risks. It believes Japanese investors will be attracted away from the Gensaki, or bond repurchase market, which serves in Japan as the main short-term repository for corporate funds.

The extent of a potential shift away from Gensaki can be illustrated by the size of the market itself. Annual transactions run at about ¥120,000bn (\$526bn). The life insurance companies, which are allowed to place up to 10 per cent of their investable funds overseas, are thought to be the biggest potential customers.

They have about ¥25,000bn available of which less than 3 per cent is currently invested overseas. Trust banks have only about one per cent of the ¥5,000bn or so available invested overseas.

## Sharp advance for Oriental Holdings

By Wong Sulong in Kuala Lumpur

ORIENTAL HOLDINGS, the diversified Malaysian group, which holds the distribution franchise for Honda, the Japanese motor manufacturer, raised its pre-tax profit for the year ended December from 28.6m ringgit to 58.6m ringgit (U.S.\$ 27.3m). After-tax earnings also more than doubled, from 16m ringgit to 33m ringgit.

The company is making a one-for-four scrip issue from its retained earnings, so increasing its paid-up capital to 83.5m ringgit. The final dividend is 13 per cent, making an unchanged 20 per cent for the year.

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By: Citibank, N.A., London, Agent Bank  
June 11, 1981

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## MINERAL RECONNAISSANCE IN THE UNITED KINGDOM

The Institute of Geological Sciences (Natural Environment Research Council) invite the financial participation of mining and mineral exploration companies in the Mineral Reconnaissance Programme in the United Kingdom on which the Institute has been engaged for nine years on behalf of the Department of Industry.

The present programme funded by the Department extends to 1985. The Institute can provide resources of specialist geological, geochemical and geophysical staff and technical facilities for both a basic programme and for further projects of direct interest to the commercial sector. Participating companies would be involved in the design and monitoring of the programme.

Further information on the scope of the proposed collaborative programme can be obtained from the Head, Special Surveys Division, Institute of Geological Sciences, Keyworth, Nottingham, NG12 5GG, or from Mr. M. C. Camill, Department of Industry, PTM28, Ashdown House, 123 Victoria Street, London, SW1E 6BB.

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## CURRENCIES, MONEY and GOLD

# Dollar weaker

The dollar was weaker in currency markets yesterday, reflecting a softer trend in U.S. interest rates. Marine Midland became the first major bank to cut its prime rate from 20 per cent to 18½ per cent helping to push the dollar weaker.

Sterling improved at the dollar's expense and was firmer against most European currencies. The Italian lira showed some improvement although it remained in second place behind the Deutsche Mark. The Belgian franc continued as the weakest currency.

**DOLLAR**—trade weighted index (Bank of England) fell to 108.5 from 109.5. The dollar finished close to its worst level of the day. Against the Deutsche Mark it fell to DM 2.375 from DM 2.400 and SwFr 2.0875 from SwFr 2.110. It fell sharply against the Japanese yen to ¥225.25 from ¥228.10 and finished at ¥262.25 against the French franc from FF 5.7125.

Euro-dollar rates were weaker. The six-month rate falling to 16½ per cent from 17½ per cent. **STERLING**—trade weighted index (Bank of England) rose to 95.0 from 94.6, having stood at 95.0 at noon and 95.3 in the morning. Sterling opened at £1.0690 against the dollar but eased to £1.0625 before coming back to £1.0650 around lunchtime. Dollar interest increased with the entry of New York into the market and sterling fell to £1.0575. However the pound soon reasserted itself and finished at £1.0710 against the dollar.

Against the Deutsche Mark it rose to DM 4.6750 from DM 4.6625 and SwFr 4.1150 from SwFr 4.0975. It was unchanged against the French franc at FF 5.7125 but rose against the yen to ¥444.80 from ¥442.75.

**D-MARK**—Strongest member of the European Monetary System but very weak against the dollar, affected principally by the continuing high level of U.S. interest rates. German currency has also been depressed by tension in Poland. The dollar was fixed at DM 2.3700 at yesterday's fixing in Frankfurt, slightly down from Tuesday's figure of DM 2.3780. In quiet trading it lost ground against D-Mark on the U.S. interest rates and rumours of a possible Arab oil embargo on the U.S. However, the dollar retained a firm undertone. The D-Mark improved against most currencies. Sterling fell to DM 4.6550 from DM 4.6830 and the Belgian franc eased to DM 6.1180 from DM 6.1270 per BF 100. The French franc was also lower at DM 42.065 compared with DM 42.1850 while the Swiss franc improved to DM 1.1353 from DM 1.1345.

**BELGIAN FRANC**—Weakest member of the EMS once again, now that the French franc has shown signs of stabilising. However, the Belgian currency remains within its divergence limit against the ECU and this has allowed the authorities to reduce interest rates in recent weeks. The Belgian franc showed mixed changes at yesterday's fixing in Brussels. The dollar fell to BF 38.7875 from BF 38.9575 while sterling rose to BF 76.32 from BF 76.03. Within the EMS the D-Mark fell to BF 16.3440 from BF 16.3495 and the French franc was lower at BF 6.875 compared with BF 6.88. Meanwhile, figures released yesterday showed that the Belgian National Bank spent BF 3.17bn last week to stabilise the foreign exchange market. The Bank pointed out that this amount represented smoothing operations since the Belgian franc was under no great pressure within the EMS.

### EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rate	Currency amounts against ECU June 10	% change from central rate	% change adjusted for divergence	Divergence limit %
Belgian franc	40.7685	41.3345	+1.31	+1.31	+1.5391
Danish krona	7.9197	7.9466	+0.35	+0.35	+1.4413
German D-Mark	2.5402	2.5248	-0.65	-0.65	-1.1386
French franc	6.0718	6.0718	+0.00	+0.00	+1.3323
Dutch guilder	2.2138	2.2149	+0.05	+0.05	+1.1519
Irish punt	0.88145	0.89227	+1.03	+1.03	+1.8888
Italian lira	1282.92	1298.19	+1.20	+1.20	+2.4116

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

### EXCHANGE CROSS RATES

	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 0
Pound Sterling	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
U.S. Dollar	0.507	0.507	0.507	0.507	0.507	0.507	0.507	0.507	0.507	0.507	0.507
Deutsche Mark	2.375	2.375	2.375	2.375	2.375	2.375	2.375	2.375	2.375	2.375	2.375
Japanese Yen	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
French Franc	5.7125	5.7125	5.7125	5.7125	5.7125	5.7125	5.7125	5.7125	5.7125	5.7125	5.7125
Swiss Franc	2.0875	2.0875	2.0875	2.0875	2.0875	2.0875	2.0875	2.0875	2.0875	2.0875	2.0875
Dutch Guilder	2.2138	2.2138	2.2138	2.2138	2.2138	2.2138	2.2138	2.2138	2.2138	2.2138	2.2138
Italian Lira	1282.92	1282.92	1282.92	1282.92	1282.92	1282.92	1282.92	1282.92	1282.92	1282.92	1282.92
Canadian Dollar	0.429	0.429	0.429	0.429	0.429	0.429	0.429	0.429	0.429	0.429	0.429
Belgian Franc	36.363	36.363	36.363	36.363	36.363	36.363	36.363	36.363	36.363	36.363	36.363

### FT LONDON INTERBANK FIXING (11.00 a.m. JUNE 10)

Asian (including rates in Singapore): one-month 174-174 1/2 per cent; three-month Eurodollar two years 154-16 per cent; three years 154-16 per cent; Short-term rates are call for U.S. dollars, Canadian dollars and Japanese yen; The following nominal rates were quoted for London dollar certificates of months 16.15 per cent; one year 15.70-15.80 per cent.

### EURO-CURRENCY INTEREST RATES (Market closing rates)

	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 0
Short term	9.91	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18
7 days notice	10.10	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18
1 month	11.11	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18
Three months	12.12	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18
Six months	13.13	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18
One year	14.14	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18	18.18

SOR linked deposits: one-month 15½-16½ per cent; three-months 14½-15½ per cent; six-months 13½-14½ per cent; one-year 12½-13½ per cent. ECU linked deposits: one-month 15½-16½ per cent; three-months 14½-15½ per cent; six-months 13½-14½ per cent; one-year 12½-13½ per cent. Long-term Eurodollar two years 15½-16½ per cent; three years 15½-16½ per cent; four years 15½-16½ per cent; five years 15½-16½ per cent; ten years 15½-16½ per cent. Short-term rates are call for U.S. dollars. Canadian dollars and Japanese yen: others two-days' notice. The following nominal rates were quoted for London dollar certificates of deposit: one-month 17.80-17.90 per cent; three-months 16.95-17.05 per cent; six-months 16.15 per cent; one year 15.70-15.80 per cent.

## INTERNATIONAL MONEY MARKET

Interbank money rates showed little change in Europe yesterday. Rumours on Tuesday that the Bundesbank was about to call a special meeting of the central council to discuss emergency support measures for the D-mark yesterday were unfounded. Call money yesterday was quoted at 11.95 per cent just below the special Lombard rate of 12 per cent, the latter facility being kept open by the authorities. Longer term rates were unchanged on balance.

In Amsterdam the Dutch Finance Ministry announced that it would accept subscriptions today for an issue of five-year Treasury paper, priced at par. The rate of interest will be announced later, with payment due tomorrow. In the money market call money was quoted at 11.25-11.50 per cent down from 11.75-12.00 per cent on Tuesday while longer term rates were also easier by up to a quarter of a point.

In Singapore Overseas Chinese Banking Corp. increased its prime rate to 13 per cent from 12½ per cent, bringing it in line with the other three major Singapore banks. Short term money rates and the authorities have intervened in the market after call money had been quoted as high as 50 per cent at times.

### MONEY RATES

	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 0
Overnight	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
2 days notice	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
7 days notice	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
One month	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
Three months	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00
Six months	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00

## THE POUND SPOT AND FORWARD

June 10	Day's spread	Close	One month	% p.a.	Three months	% p.a.
U.S.	1.0575-1.0700	1.0710-1.0720	0.97-1.07c dis	-8.21	2.28-2.38dis	-4.73
Canada	2.3520-2.3590	2.3575-2.3585	1.53-1.73c dis	-2.51	2.30-2.35dis	-4.54
Nethlnd.	1.15-1.21	1.15-1.21	30-40c pm	-5.51	75-85c dis	-0.57
Belgium	78.00-78.40	78.20-78.30	40-45c dis	-4.34	11-13c dis	-1.34
Denmark	14.61-14.69	14.68-14.69	40-45c dis	-4.34	11-13c dis	-1.34
Ireland	1.2700-1.2820	1.2795-1.2805	0.20-0.25c dis	-0.64	1-1.5c dis	-2.82
W. Ger.	125.50-125.50	125.50-125.50	55-120c dis	-8.47	125-300 dis	-7.32
Portugal	64-64.20	64.20-64.20	20-25c dis	-1.25	64-67c dis	-1.23
Spain	167.00-168.50	167.00-168.50	135-165c dis	-1.58	7-11c dis	-0.43
Norway	2.15-2.22	2.22-2.23	20-25c dis	-1.58	7-11c dis	-0.43
Italy	11.51-11.66	11.61-11.62	15-16c dis	-6.58	7-11c dis	-0.39
France	11.08-11.13	11.08-11.13	15-16c dis	-6.58	7-11c dis	-0.39
Sweden	8.52-8.57	8.52-8.57	1.50-1.45c pm	4.39	5.50-5.50 pm	5.13
Japan	442-451	444-445	3.00-3.00 pm	0.18	11-11 pm	0.23
Austria	32.87-33.27	33.00-33.05	1.40-1.40c pm	2.18	3-24 pm	2.62
Switz	4.09-4.13	4.11-4.12	1.40-1.40c pm	2.18	3-24 pm	2.62

Belgian rate is for convertible francs. Financial Transfer 77-77.80.  
Six-month forward, dollar 1.30-1.35, 2.00c dis, 12-month 1.45-1.48c dis.



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announced that

## Bousteau

NEW YORK ACTIVE STOCKS									
Change					Change				
Ten.	Stocks	Closing	traded	price	day	price	day	price	day
Mon. So. Wat.	788,300	22 1/4	—	—	—	249,500	31 1/4	—	—
TV	469,500	22 1/4	—	—	—	340,300	36 1/4	—	—
Gen. Oil	411,500	49 1/4	—	—	—	337,400	11 1/4	—	—
Ind. Rich.	336,300	45 1/4	—	—	—	335,100	36 1/4	—	—
Am. Express	380,400	50 1/4	—	—	—	334,700	57 1/4	—	—
Union Oil									
Pennsylv.									
Ramond In.									
St. Oil Cal.									
IBM									

WORLD	Capital Intl. (U.I. 70)	—	182.0	182.3	182.8	181.1	183.6	177.2
Base values of all indices are 100 except: Australia All Ordinary and Metals—500; NYSE All Common—30; Standard and Poors—10; and Toronto—1,000; the last named based on 1975. 1 Excluding bonds. 4 400 Industrials. 5 400 Industrials plus 40 Utilities. 6 40 Financials and 20 Transports. c Closed. u Unavailable.								
Electrolux	2,820	100	Rhein West Elect.	167.7	+1.7			
Eurochem	1,765	10	Rosenthal	318	—			
G.B. Inno.	1,550	150	Schering	272.5	+1.5			
GBL (BUS L.)	1,100	—	Siemens	245	+0.2			
Gavatt	1,200	34	Thyssen	75	+0.8			
Hoboken	2,105	85	Varta	184.6	+1.8			
Intercom	1,910	16	Vebe	127.0	+1.1			
Kredietbank	4,500	40	Verein-West	267	—			
Pan Hids	5,900	—	Volkswagen	160.8	+1.7			

Sandoz (P. G.)	350	—	Koruyev	2,272	25
Schindler (P. G.)	350	—	Komatsu Fitt.	589	—14
Swissair	722	2	Konishiroku	703	—33
Swiss Bank	325	—			
Swiss Reinsce.	5,800	—			
Swiss Volksbk.	1,480	—			
Union Bank	5,050	—			
Walterthur	2,480	—			
Zurich Ins.	15,350	+150			

Source: R. A. de Janeiro 9/1/76

NOTES—Prices on this page are as quoted on individual exchanges and are last traded prices. c Deal suspended. x Ex dividend. x Ex scrip issue. x Ex rip as ex all.

20	Vale Rio
11	
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Alan Wraight looks at Armstrong's plans for high-volume motorcycle production

## The British are back in the race

THERE HAS been a marked brightening of outlook in the British motorcycle industry of late. The gloom and doom of the recent past seems to be lifting, with first Hesketh and then Waddon announcing new models in a blaze of well orchestrated publicity. But more interesting still comes the news that Barry Hart of Barton Engineering, which develops racing engines for motorcycles, is developing 250, 350, 500 and 750cc engines for Armstrong Equipment, the large Northern-based automotive products group. These will be used to power a range of new all-British racing machines.

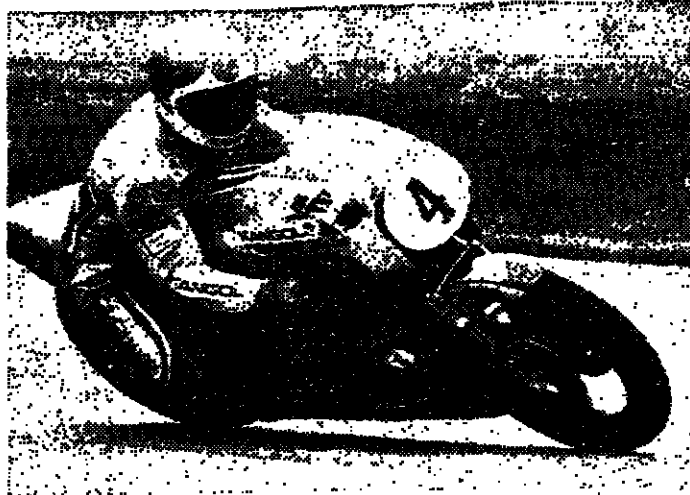
Unlike Hesketh and Waddon, Armstrong has been somewhat reticent in revealing its motorcycle manufacturing plans. It has instead chosen the quiet approach to what for some years now has seemed unthinkable in this country—high-volume bike production.

This would be well within its manufacturing capacity and a logical move. The car industry, which the company serves as an automotive component supplier, is currently going through a lean patch and Armstrong's group pre-tax profits for the six months to December 28 1980 tumbled from £4.39m to £741,000, on reduced turnover of £48.85m against £56.87m. Also the downturn in car component demand has resulted in considerable redundancies and factory closures.

Yet, boosted by rising petrol costs, the UK motorcycle market is one of the few sales sectors that has shown any real growth recently. In 1980 sales recorded their second best year ever, and they are still increasing. To tap this revenue source with an all-British bike one would have to be in a position to produce engines cheaply, and Mr. Harry Hooper, Armstrong's chairman, says it is well within his company's capacity to do so. It has a wealth of advanced machinery capable of being adapted easily to produce



Harry Hooper (left); another win for Armstrong in March at Donington Park, where the 250 cc



engine-gearbox units on a cost competitive basis — the cost competition, of course, coming from Japan.

There is to be no heavy initial investment in motorcycle manufacture, however. With an initial investment of only £200,000, the aim is for steady development in a way which will not place too much strain on Armstrong's financial resources. In what Mr. Hooper describes as a "fall-safe" strategy, the first move will be to try out and develop machines on the race track. On the back of this, some 1,000 replicas will be built and marketed in the UK and Europe. This batch of bikes is likely to be £300-£350 more expensive than their Japanese counterparts, but Mr. Hooper predicts that as production rises so costs will fall.

Armstrong began to show an interest in the motorcycle industry last year, with a bid to take over the troubled Meriden concern. Triumph, however, when the Government refused at that time to waive the co-operative's £12m debt — mostly owed to the Export Credit Guarantee Department — the deal fell through.

Following this, the company has put together what it refers to as a high-quality package of British motorcycle engineering talent. In December last year CCM (Crews Competition Motorcycles), which won in 1978 a Queen's Award to Industry, came to Armstrong. In addition, the assets of Cotton, an old established motorcycle manufacturer which had fallen into the hands of the receiver owing around £250,000, were bought. On top of this, the group has acquired the services of top designer Mike Eatough and has now gained the engine development expertise of Barry Hart.

It is an impressive line-up, which has begun work on the first phase of Armstrong's production programme, upon which a two-year time scale has been placed. Cotton machines, powered by Austrian Rotax engines, finished first, second and third in Britain's top 250 cc championship — the Vladimir Vodka series — last year, while a sidecar outfit fitted with one of Mr. Hart's Barton power units came second in the 1980 Isle of Man TT—being clocked as the fastest machine through the speed trap.

The current year has also started on a promising note, with a good showing in the 250cc event at Daytona in the U.S. Armstrong financed the entry of three of its machines under the banner of Randle Racing—run by Ruth Randle, the only woman team manager in the sport. Jeff Sayle finished fifth and Clive Horton took a tumble while lying sixth. A creditable performance in a race traditionally dominated by home-based riders, and one that showed Armstrong's racers to be competitive against the best that Japan has to offer.

These bikes were powered by Rotax's ubiquitous disc-valve inline twin, housed in a frame, and with radical suspension, designed by Mr. Eatough. Mr. Hart's job is now to come up with an engine to equal if not better that of the Austrian concern. Mr. Hooper reports that all engines, which may even include a 125 cc version, will be ready by the end of this year and that the 350 cc unit, now approaching race readiness, has shown itself to be extremely competitive.

So the signs for the new all-

British racer are hopeful and, although the present state of the economy might appear to be against any start-up of road bike production, Mr. Hooper believes the company's sense of timing to be reasonable. He feels a British-built motorcycle will have a special appeal, and says it is well within Armstrong's capacity comfortably to hold a strong position in the market place. He thinks Hesketh's new 750 cc V-twin, which will retail at around £4,400, may be too expensive. In addition, he states, the fall in the value of sterling could have the effect of increasing the marketability and profitability of the group's machines in Europe by as much as 20 per cent.

When, in 1976, the Boston Consulting Group was called upon to look into the reasons for the failure of the British motorcycle industry, it pinpointed the retreat into the superbike sector as a "fundamental mistake." With Mr. Hart working on a full range of power units Armstrong seems unlikely to fall into this trap. Its biggest decision however may come if a firm European base is established. As all Barry Hart's engines will be two-strokes, and as U.S. emission regulations more or less dictate the use of four-strokes, any venture into this most lucrative of markets would require a major rethink on Armstrong's part.

That is one for the future. Mr. Hooper says he will worry about that when and if the time comes. After all the collapse of BSA, Triumph and Norton has shown the folly of placing too much faith in the American sales sector. For the time being it is on the UK and continental Europe that Armstrong has got its motorcycle manufacturing ambitions focused. Mr. Hooper expresses himself a firm believer that any market is viable, and that a product can be produced at a competitive price if the volume is there.

### APPOINTMENTS

## Two board posts at Boots

The Boots Company has appointed two directors to the board of its retail subsidiary **BOOTS THE CHEMIST**. Mr. P. L. M. Davies and Mr. D. McK. Taylor. Mr. Davies assumes the appointment of eastern area director and Mr. Taylor has become general manager of a new territory which the company plans to establish in Northern Ireland.

Mr. Stuart G. Errington, managing director of Mercantile Credit Company and chairman of Barclays Mercantile Industrial Finance has been appointed vice-chairman of the **FINANCE HOUSES ASSOCIATION** in succession to Mr. T. A. O'Malley.

Mr. Hugh W. Langland has been appointed a director of **THOMAS TILLING**. He is a senior member of the Tilling central executive and chairman of a number of Tilling Group subsidiaries. Mr. C. A. C. (Phil) Bulpitt has retired from Thomas Tilling.

Mr. Peter West has been elected to the board of **TERRAPIN INTERNATIONAL**, the parent company of the Terrapin Group.

**HEWLETT PACKARD**, Ayresbury-based building construction and refurbishment group, has appointed Mr. Keith Foster company secretary and accountant. He joins the company from Anderson Disc Springs (part of Airdrie Group Holdings) where he was deputy managing director.

Mr. Bruce A. Fireman has been appointed to the new post of director with responsibility for strategic planning for **CHARKIN-ROUSE JAPET**. He will advise the board about the future development of the recently

enlarged bank, both domestically and internationally.

Mr. V. L. Horwood, managing director of the Scottish Daily Record and Sunday Mail, has been elected president of the **SCOTTISH DAILY NEWSPAPER SOCIETY** and Mr. R. Ridley-Thomas, managing director of Aberdeen Journals, has been elected vice-president.

Mr. Peter Ashley Miller has been appointed deputy chairman of **ARBUTHNOT INVESTMENT MANAGEMENT SERVICES** from July 1.

The Hudsons Group has appointed Mr. James W. Little to the main board of **HUDSONS OFFSHORE HOLDINGS**. He was previously manager of procurement for Fluor (GB).

Mr. David W. Lee has been appointed a non-executive director of **CARPETS INTERNATIONAL**. Mr. Lee is a director of Hong Kong Carpet Manufacturers which holds a 39.9 per cent shareholding in Carpets International.

Mr. Martin Lampard, senior partner in the legal firm of **ASHURST MORRIS CRISP AND CO.**, has been appointed to the board of **ALLIED BREWERIES**. At the annual meeting on July 21 Mr. Neil Salmon and Mr. John Dunwell will retire from the board. Mr. Salmon has reached normal retirement age but will remain a consultant for J. Lyons and Co. Mr. Dunwell leaves the board to concentrate on new overseas responsibilities.

Mr. Richard Donnell has been made general manager, **UNI-ROYAL PLASTICS EUROPE**. He will be responsible for manufac-

turing, marketing and product development throughout Europe including the Eastern bloc countries.

Mr. Joan Barrell has been elected to the board of the **NATIONAL MAGAZINE COMPANY**. She is publisher of The National Magazine's popular monthly, Company Magazine.

The Energy Secretary has appointed Mr. Ivor Mashey, a deputy secretary at the Department of Energy, as a part-time member of the **UNITED KINGDOM ATOMIC ENERGY AUTHORITY**. Mr. Mashey succeeds Mr. Brian Tucker, a former deputy secretary at the Department of Energy, who has retired.

The Prime Minister has appointed Professor John Wilson as a governor of the **MUSEUM OF LONDON** in succession to Mr. David Wilson.

Mr. J. Gordon Lindsay, joint managing director, has been appointed deputy chairman of **UNITED NEWSPAPERS**. He continues as managing director of Yorkshire Post Newspapers. Mr. K. M. Whitworth has relinquished the vice chairmanship which he has held since 1973 but continues as a director.

Mr. David Rowland has been appointed chairman of **STEWART WRIGHTSON HOLDINGS** following the retirement of Mr. Gordon Henry.

Mr. Frederick C. Tucker has been appointed executive director, **STEELE ASSURANCE COMPANY**. He will be a member of the company's senior management committee.

### CONTRACTS

## £55m orders for Haden Young

**HADEN YOUNG**, the building, industrial and process engineering subsidiary of Haden Carrier, is to receive mechanical engineering orders worth £55m for two nuclear power stations at Heysham 2 in Lancashire and Torness in East Lothian. Haden Young will be working at a sub-contractor to Taylor Woodrow Construction on the Heysham project, and to Sir Robert McAlpine and Sons at Torness.

The Heysham and Torness stations, which together will have a capacity of 2640 Mw, are being built for the Central Electricity Generating Board and the South of Scotland Electricity Board respectively, to designs by the National Nuclear Corporation. Haden Young's work is expected to start on site in late 1981 for completion in 1985 and will involve the fabrication of 5,000 tonnes of sheet metal into over 70 miles of ventilation ducting, the fixing of 12 miles of pipe-work and the installation of hundreds of fans, heater batteries, air filters and valves.

The Glasgow office of **HUMPHREYS AND GLASGOW SERVICES** has won a £45,000 contract from British Rail Engineering for the provision of sound insulation to the diesel loco test house at the Glasgow works. The work will be carried out in July.

The industrial division of **BRITISH BROWN BOVERI** has received an order worth over £1m for electrical power and control equipment for phase I and II of the Gascoigne Wood coal handling plant — part of the National Coal Board's Selby project. The contract was placed by Adamson-Butterley, the main contractors. Under the terms of

this contract, British Brown Boveri will design, supply and install 3.3 kv power distribution and motor control gear, 415 volt auxiliaries, lighting and services, central computerised data transmission systems, programmable logic controllers for plant control sequencing, and conveyor protection, fire alarms and communication systems.

A contract has been awarded to **ICL AUSTRALIA** by Colonial Mutual Life Assurance Company. Valued at more than £3m, it covers equipment and associated software for Australia and New Zealand. In Australia, an ICL dual 286 configuration including 16 megabytes of memory, 5.5 megabytes of disc memory and 180 terminals will replace the Society's present Burroughs dual B6700. The first 286 will be installed in August and the second in March 1982. An ICL 286S will be installed in Wellington, New Zealand, in March 1982 to takeover work currently being carried out by a bureau. It will utilise ICL's recently announced VME/B-E operating system.

**BARCOCK POWER** has won an order worth about £400,000 for two cyclonic separator vessels for the Frigg Field. The 82 mm thick vessels, each 14.2 metres long and 2.1 metres internal diameter, and each weighing 66 tonnes, will be manufactured at Babcock Power's Renfrew works. The vessels are for delivery in January, 1982. The order was placed by Paladon Engineering, Northampton.

**GOR-RAY** has placed a £127,000 order with **HONEYWELL** for a new-technology DPS 4 business computer. The Honeywell system will enable it to become fully

communications oriented and to offer extensive on-line services to its wide range of bureaux — from fashion houses to health care companies to engineering.

**BRISTOL ABATTOIR EQUIPMENT COMPANY** has a £200,000 contract with Alec Jarrett, Oldland Common, near Bristol. As turnkey contractor, Bristol Abattoir Equipment Company is constructing four new chill-tanks to serve Jarrett's existing 1,500 abattoir and meat plant complex. Of these, three will create a combined capacity to chill an extra 350 beef carcasses per day. The fourth will have a capacity of 2,500 boxes of vacuum-packed beef cuts.

Following successful field trials of four units specially designed and built by **ROLLING TRANSPORT SYSTEMS**, Alcan have confirmed a £100,000 contract for a further 21-60 ft semi-trailer units. The RTS Group will supply the trailers to Alcan heavy plate Division at Rits Green, Birmingham, where the 20 ton capacity trailers will be used for specially formulated aluminium alloys including armour plating to Ministry of Defence specifications.

Sentry Insurance Management, who are moving from London to Milton Keynes, has ordered a £197,139 telephone system from **TELEPHONE RENTALS**. The digital electronic PDX (private digital exchange) system incorporating stored programme control will be used in an £2,000 sq ft office still being built at Lebury Boulevard, Milton Keynes. Initially the system will have 224 extensions but will have the capacity for several hundred more to provide for anticipated growth.

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at work

# TRANSCRIPT

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November 21, 1980



# Danes reject EEC farm policy changes

BY HILARY BARNES IN COPENHAGEN

DENMARK will under no circumstances accept changes in the fundamental principles of the EEC's Common Agricultural Policy, the Foreign Minister Ole Olsen told Sir Ian Hamour, Lord Privy Seal, here yesterday.

Olsen was there to discuss EEC and other international problems prior to the UK's six-month presidency of the EEC council starting at the end of this month.

Olsen said that Denmark would accept co-responsibility for production charges to reduce CAP surpluses, but not measures which would hit inefficient farmers.

## Not support

He also categorically rejected a return to a system permitting national support for agriculture to compete with competition in production, which would shake the EEC, he said.

Denmark does not accept the terminology of net budgetary contributions to and from the EEC, said Mr Olsen, which Sir Ian said he was somewhat surprised

The UK claims that as a country with a relatively lower per capita income it is unfair that it should make net contribu-

...to the EEC, while Denmark, a high income country, receives substantial net contributions. "There are two things and eight that don't," said the German (German: being the other payer). "We have grave doubts about whether one or two should have to pay more than the other," he said. Meanwhile it is calculated that Danish farm incomes fell by 56 per cent while elsewhere in Europe real net incomes fell by 18 per cent.

Total net farm incomes in 1980 were about Dkr 8bn compared with Dkr 9.7bn in 1978, and the net income from farming as such fell from Dkr 6.2bn in 1978 to Dkr 1.9bn in 1980.

There were about 650 foreclosures and almost the same number in the first quarter of 1981. It is expected that the number of foreclosures will

## AMERICAN MARKETS

## PRICE CHANGES

In tonnes unless otherwise stated.

	June 10 1981	+ or -	Month ago
Antimony	\$910/\$915		
Aluminium	\$1260/\$1265	+ 10	\$1255/\$1260
Copper			
Cash w/bar	\$2867.75	+ 3.5	\$2836.5
3 mths.			+ 2.825.5
Cash Cathodes	\$2861.25	+ 3.75	\$2828.5
3 mths.	\$282.25	+ 4.5	\$284.5
Gold tray oz	\$65.5	+ 9	\$62.5
3 mths.	\$280		\$127.25
3 mths.	\$367.75	+ 5	\$335.5
Nickel	\$53.94/\$54		\$54.04/\$54
3 mths.	\$75.085		\$65.4
Latin mtr's	\$247.0		\$243.5
Freeport	\$425.90		\$425.90
Cathodized	\$425/\$35	+ 2.5	\$428.40

[illegible]

Aug. y July.	z Aug.	† Per 76-lb. flask.	95.72.	March	93.68.	May	94.92.	June	(462.0).	July
Chana cocoa.			92.72.	Sept.	95.99.	Sales:	2,114.		474.7.	Oct

50. Skinned goldfish (large) F10.00  
25.50. medium 12.00-13.00 Lemon  
(large) C3.50, medium C8.50.  
4-skink 12.40, Sarthe 12.80-13.30

## MEAT/VEGETABLES

**SMITHFIELD**—Pence per pound. Beef:  
tough flank 58.0 to 60.0; Uster  
flank 58.0 to 60.0; Choice 60.0 to  
62.0 to 59.0; Sirloin 60.0 to 62.0 to  
60.0, Forequarter ends 57.0 to 59.0.  
Veal: Tenderloin ends 125.0 to 130.0.  
Lamb: English small 80.0 to 94.0.  
Medium 76.0 to 83.0; Imported French  
New Zealand PL 68.0 to 70.0, FM 68.0  
to 70.0; Choice 70.0 to 72.0 to 70.0  
to 52.0, 100-120 lb 45.0 to 51.0.  
-160 lb 43.0 to 50.0.

**WALTON**—Pence per lb. Average  
prices at representative markets  
June 10. GB—Cattle 95.25p per  
kg (+0.36p), UK—Sheep 177.35p  
per kg (+1.15p), GB—Pigs  
33p per kg live (+2.57p).

## COVENT GARDEN

—Prices for the  
of produce, in sterling per package  
or per lb. (except where stated)  
Imported Produce: Oranges—Outspan:  
nets 48.49p, 53.20p, 72.48p, 88.42p.

1950 2.00-2.20. Boxes 50/100 5.20.

Italian: 115/140 5.50; Italian: 100/  
 4.50-4.80; Outspan: 80/100 5.00  
 La: Carbons 60/30 4.20-5.00. Grape-  
 -Outspan: 40 3.90-4.98, 48 3.85, 56  
 3.60, 64 3.60; Cyprus: 20 kg 70/75  
 4.50, 25 kg 70/75 4.50  
 -ples-3. African: Granny Smith 8.50  
 2. Golden Delicious 6.50-8.50, Stark-  
 7.30-8.00; Chilean: Granny Smith  
 0.7-7.20, Winesaps 8.50; New Zealand:  
 -Granny Smith 7.40, Sturmer Pippins  
 7.80, Golden Delicious 6.00, Red  
 6.00-6.50; Jamaica: Jonathans  
 0.7-0.70, Granny Smith 7.50-8.00  
 -Pippins 7.50; W. Australian: Granny  
 Smith 7.60; Victorian: King Crisp 7.90  
 -3. Red Delicious 9.30-10.50; French:  
 Golden Delicious 40 lbs 125/175 3.80-



# International Appointments

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Current plans call for the recruitment of a senior dealer with a minimum of 5 years' dealing experience, embracing both foreign exchange and currency deposits, to assume responsibility for the bank's dealing activities.

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The appointment will be offered on the basis of an initial 2 year contract with a competitive salary and the usual expatriate benefits.

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**NPA Recruitment Services Ltd**

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Please write in confidence to:-

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Box FT/681, St. James's House,  
4/7 Red Lion Court, Fleet St., London EC4A 3EB.

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### SENIOR MANAGER JAPANESE MARKET

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Reporting to the Managing Director, the successful candidate, who should preferably have had ten years relevant experience, will analyse and manage the extensive investments in the Japanese market for our client's fund, which is one of the largest in Asia. A recognized professional with a notable track record is sought.

In view of the importance of this appointment, our client will pay an excellent salary and full range of overseas benefits including furnished accommodation, a car and financing of children's education. An initial renewable three year contract is envisaged and the location is probably the most attractive in the Far East.

Please write in confidence to:-

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COMMERCIAL  
BANKING



ASIA-PACIFIC  
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Tel.: (040) 36146-175

## European Asian Bank

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South Africa

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### The successful candidate

A chartered, certified or cost management qualified accountant, probably aged between 35 and 45 with a proven record in corporate financial management gained in industry, latterly in a senior managerial role. He will be seeking an opportunity to secure a long term challenging appointment where his previous experience and management skills can be tested to the full. Preference may be given to suitable applicants of either South African nationality or possessing a valid permanent resident's permit.

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An attractive salary will be offered together with excellent fringe benefits including a company car, annual bonus, group accident insurance, automatic medical and pension fund membership and a substantial relocation allowance.

Initial interviews will be with David Knowles in Potters Bar and short listed candidates will be invited to meet a senior management representative of the company between 23rd and 30th June. In the first instance, telephone David Knowles for a preliminary discussion or write to him, in confidence, at the address below.

Ashbrittle Limited, Seabrook House, Wyllyotts Manor,  
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Our client - one of Bermuda's leading banks with offices in London and elsewhere - offer an attractive tax-free salary plus benefits such as non-contributory pension, medical cover and free life insurance. An initial two or three-year contract is envisaged but there is ample scope for long-term advancement. Working wives with suitable training are welcome on the island, although accommodation for families with children is difficult.

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**Charles Barker**

MANAGEMENT SELECTION INTERNATIONAL LTD.

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MANAGEMENT SELECTION - EXECUTIVE SEARCH

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Nigeria

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Generous remuneration package compatible with international standards, two year renewable single status contract plus first class benefits and two weeks paid home leave every three months.

Please send career details quoting ref 5/FT/A/CM to Mike Lebbell, Executive Resources International, Management Consultants, 87 Jermya Street, London SW1 6JD. Shortlist interviews to be held in UK in June.

## INTERNATIONAL OIL COMPANY

requires for its crude oil refinery in the West Indies a

## FINANCE MANAGER

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مكتبة العربي



## International Appointments



المؤسسة العامة للنفط والغاز

**QATAR GENERAL PETROLEUM CORPORATION**

### requires a Senior Legal Assistant

with at least LLB degree followed by five years' practical experience with particular orientation in the Anglo-American legal system more specifically in the field of international industrial and commercial contracts law. He should be very well versed in English (French an asset). Practical experience related to Oil Industry legal problems is essential.

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Manager, Personnel and Training  
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The Gulf

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PARIS c £20,000

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Please send your curriculum vitae under ref. 2750 FT to  
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will deal with your application  
in strictest confidence.

**CORT**

### DEPOSIT LINK MAN

required by German Money Broker for their Frankfurt-London links. Some experience would be useful but not necessarily essential.

Applications in writing with full c.v. to:

BIERBAUM & CO DEPOT OHG  
Kaiserhofstrasse 16  
6000 Frankfurt a.M. W. Germany

### Assistant to Investment Manager

c. £7,500

We have recently established an investment department to manage private client portfolios. We are now looking for an experienced assistant to work closely with the Investment Manager. The likely candidate will have an intimate knowledge of stock exchange procedures and some experience of portfolio management.

Applications with full Curriculum Vitae to the Investment Manager.

The Heritable and General Trust Limited  
52, Berkeley Square, London, W1X 6EH  
01-493 6621

### INVESTMENT ACCOUNTANT

John Govett Secretariat Ltd.

John Govett Secretariat Limited who are managing agents for a group of investment trust companies wish to recruit a qualified accountant to augment their computer-based financial, statistical and management accounting function.

Experience of investment accounting is not essential but familiarity with use and control of computer based systems will be helpful. The appointment is particularly attractive to an accountant interested in building a career in a City environment.

Salary is negotiable around £9,500 and there are substantial other benefits.

Applications to:

R. A. Smith, F.C.A., John Govett Secretariat Ltd.  
Winchester House, 77 London Wall,  
London EC2N 1DH.

### A Middle Eastern Bank

shortly opening in the West End of London  
as a Licensed Deposit Taker  
invites applications for the following positions:

**FOREIGN EXCHANGE DEALER** — An assistant to the Chief Dealer to deal in Foreign Exchange and money market with both customers and banks. Fluent Arabic and knowledge of the Middle East Markets is essential.

**HEAD OF DOCUMENTARY CREDITS** — To control a small but busy department. Experience of all aspects of Documentary Credits, Guarantees and Acceptances is required. Fluent Arabic is essential for this post.

**ASSISTANT TO THE HEAD OF DOCUMENTARY CREDITS DEPARTMENT** — With experience in an international bank of both opening and paying credits; in addition a general banking background is required.

**HEAD OF ACCOUNTING** — At least 5 years' experience of bank accounting and administration with particular emphasis on computer accounting. Previous experience of the IBM 34 computer will be an advantage.

**A CLERK** is required for Cash and Transfers Department, with experience in a similar position in an international bank. A knowledge of Arabic is desirable.

**FOREIGN EXCHANGE SETTLEMENTS CLERK** to provide the back-up for the Dealer. Experience in a similar position is necessary.

**DATA INPUT CLERKS** for Accounts Department with V.D.U. experience.

**AUDIO TYPISTS**

Please apply, enclosing a c.v., to Box A.7543, Financial Times  
10 Cannon Street, London EC4P 4BY

### THE ISLE OF MAN

SUBSIDIARY OF

### ARAWAK TRUST COMPANY

(CAYMAN) LIMITED

(A Trust Company based in the Cayman Islands owned principally by International Banks) seeks an

### ADMINISTRATOR

TO DEAL WITH COMPANY ADMINISTRATION AND OFFSHORE BANKING

Applicants should have experience with a bank or trust company and an A.B. banking or trust diploma or be studying towards this or a similar qualification.

Mortgage facilities and other benefits are available.

Please write giving details of experience, qualifications and present employment to:

Mr T. A. Barnham,  
General Manager,  
EUBONIA SERVICES CO LTD,  
P.O. Box 34,  
Douglas, Isle of Man

### AREA MARKETING OFFICERS

Major international bank seeks to augment its Lending Officers and needs 3 area officers for Europe. Applicants should preferably be graduates, with good marketing experience and good linguistic skills in one or more European languages. Salaries to £15,000 plus benefits. Please contact Mike Pope 01-236 0731

**Q.S. Banking**  
Recruitment Consultants  
36-31 QUEEN STREET, LONDON EC4

### PR EXECUTIVE

For a challenging task, we seek experienced person over 35 with drive, to control a small but busy high-powered office that is developing the image in U.K. of major overseas clients. Good salary to match responsibility.

Write Box A7534, Financial Times,  
10 Cannon Street, EC4P 4BY

**ACCOUNTS MANAGER** M/F with experience of in-house computer required for established translation Co. near West 381 0967. Sal. 27,000 neg. Tel:

## Technical Directorate

The Institute of Chartered Accountants

London

to £13,000

As a result of internal promotion a vacancy has arisen for an Under Secretary in the Parliamentary and Law section of the Technical Directorate. This position offers an exciting and challenging opportunity to a high-calibre young accountant who can communicate at a senior level with influential people in Parliament, Whitehall and the City. The work is extremely varied and technically stimulating. Some of the main subjects being covered are the Companies Bill, the audit and accounts of Government and proposed changes in company taxation. There is plenty of scope for future development either by promotion or by transfer to other sections within the Technical Directorate such as the Accounting Standards Committee. Candidates must be qualified accountants (male/female) preferably graduates in their late twenties. Salary will depend on age and experience. Ref. 1192/FT. Apply to R. P. Carpenter, FCA, FCMA, ACIS, 3 De Walden Court, 85 New Cavendish Street, London W1M 7RA. Tel. 01-636 0761.

**Phillips & Carpenter**  
Selection Consultants



## Banking Personnel

The premier name in Banking Appointments.

Late 20's **ASST. LEGAL ADVISER** to £12,000

If as a recently-qualified lawyer, you can offer at least three years' post-qualifying experience of commercial law preferably gained within a banking environment, our client a major international bank, seeks just such a person for their expanding Credit Department.

Mid 20's **LOANS ADMINISTRATION** c. £8,000

Our current register of vacancies includes several excellent career openings for capable, experienced loans administration staff in banks ranging from the new London branch of a major Continental Bank to one of the City's leading merchant banks. If you have the necessary background we'd like to hear from you.

Mid 20's **JNR. ACCOUNT OFFICER** c. £9,500

This exceptional career opportunity with a major international bank calls for an ambitious, highly articulate banker with a firm grounding in current balance sheet spreading techniques and a good understanding of the administration of corporate loans.

For further details of these and the many other vacancies for which we are currently retained, please contact one of the following consultants.

MIRIAM CHANCE, TREVOR WILLIAMS and MARK STEVENS on 01-588 0781.

OUR NAME IS YOUR GUARANTEE OF CONFIDENTIALITY.

41/42 London Wall, London EC2. Telephone: 01-588 0781

### CHIEF FINANCIAL CONTROLLER

Berkshire

Circa £16,000 + car

A subsidiary of an American Banking Corporation, one of the tenth largest in the United States and involved in Consumer and Commercial Finance are seeking a Chief Financial Controller to direct and co-ordinate the financial function of operating companies in Europe and Asia.

The requirement is for a qualified Chartered Accountant or equivalent, 35/50, with sufficient stature to direct and control subordinates in affiliate companies world wide. A certain amount of overseas travel is envisaged from the U.K. headquarters.

Benefits include an executive car, subsidised mortgage, B.U.P.A., non-contributory pension scheme and relocation expenses where applicable.

For further details telephone, in strictest confidence,

061 928 3664 or write enclosing full career details to:



**HEWITT MANAGEMENT SELECTION**

16/17 Stamford House, Stamford New Road,  
Atrincham, Cheshire, WA14 1BL

## Investment Analyst

Robert Fleming, a leading City merchant bank, has a vacancy for an Investment Analyst to cover the pharmaceutical industry and related technologies on an international basis.

The ideal candidate will have had considerable experience of the industry gained either directly or as a financial analyst. The position will involve following the relevant sectors in all major countries, visiting foreign markets, as well as working closely with the regional research desks. It will carry significant responsibility and opportunities exist for advancement within the UK and overseas.

Applicants, of either sex, should write enclosing curriculum vitae to:-

P.A.R. Gifford, Robert Fleming Investment Management Limited,  
8 Crosby Square, London EC3A 6AN. Tel: 01-638 5858.

**ROBERT FLEMING**



### R. P. Martin & Co Limited

are looking for two experienced Euro Dollar Dealers to join their expanding Short Date team and Currency Deposits Dealers who specialise in Yen, Swiss Frs. or Marks.

Write in confidence to:

The Personnel Director

R. P. Martin & Co. Limited,

36/40 Coleman Street, London, EC 2R 5AN



### INTERNATIONAL OPERATIONS MANAGER

JCB, the country's leading manufacturer and exporter of earthmoving equipment, requires a senior manager to head up the International Operations department.

This important position is responsible to the Managing Director of JCB Sales Ltd. and is based at the Head Office in rural Staffordshire.

The multi-function department is responsible for export finance and credit insurance, order processing, shipping and despatch, tenders and quotations and control statistics.

Applicants must have managerial experience gained in international trade, export finance and ECGD work. A knowledge of any of the other departmental functions will be an advantage. We offer an attractive salary and employment conditions.

Please apply to:

Alan Fernyhough, Director of Personnel

J. C. BAMFORD EXCAVATORS LIMITED

Rocester, Uttoxeter, Staffordshire ST14 5JP

### APPOINTMENTS WANTED

### YOUNG MALE

7-8 years gilt edge dealing experience seeks opportunity in an institution  
Write Box A7542, Financial Times,  
10 Cannon Street, EC4P 4BY

We are seeking an enterprising and self-motivated person, well connected with stockbroking and investment circles of the City, to promote and raise investment funds for property investment co-ownership trusts. Contact:

Ian Lerner

MEADE LERNER

Salisbury House, London Wall, London, EC2

Tel: 01-638 3909



## JOBS COLUMN

## Oxford bags pair, but still seeks quartet

BY MICHAEL DIXON

WHEN THE donnish day is done, I suspect that Uwe Kitzinger locks himself into his director's study at the Oxford Centre for Management Studies and cackles with competitive glee. At the same time Tom Lupton, head of Manchester Business School, may well be similarly behind closed doors sticking red hot needles into a wax figure bearing a black eyepatch, and so representing the same Uwe Kitzinger.

The reason is that the Oxford centre has within about the last six months pinched two of Professor Lupton's staff. One is Douglas Hague, the Manchester school's deputy director, who from September will be head of business strategy at Oxford. The other capture is John Purcell who from the same date will transfer between the same cities to be a fellow of the centre and an Oxford University lecturer in management studies, specialising in industrial relations.

Since only two new full-time fellows have been appointed at the centre since Mr Kitzinger arrived there last autumn from the Insead business school in France, this might fairly be said to be a case of every Oxford ball a Manchester coconut. Nor is the Financial Times entirely innocent of complicity therein. For it was this newspaper which let it be known that the Oxford hunt for new fellows was on.

Moreover, it still is. The current quarries are people, probably aged 40 to 60, whose careers include success as a senior company manager, consultant or academic—and preferably in more than one of those roles—in at least one of the three following brands of management.

The first is business strategy, by which is meant the continuous assessment of one or more wealth-generating organisations' relationship with the changing world, and the devising and putting into force of appropriate changes in the companies' activities.

Next is the similarly strategic management of businesses operating on an international scale, which places a particular emphasis on understanding of the complexities of the world's markets.

The third is the entire range of personnel management from determining what staff are needed, through training and industrial relations, to pensions.

Salary indicator is roughly £17,000. No cars or the like, but fellows are allowed, nay expected, to spend one day a week in their own consultancy, research or other work and have the academic prestige of being members of Oxford University's faculty of social studies and governing Congregation.

There will be no such scholarly dignity, and still less a four-day week for the fourth recruit wanted—to wit, a marketing manager. Which is probably why the salary indicator here is up to £20,000.

Candidates will need thorough knowledge of the management development field, including the design of programmes of learning particularly for senior executives. For catering to the needs of top managers either in groups from the same organisation or even as individuals is seen as the centre's main activity for the future. Much travel. Age 35-55.

Inquiries to the centre's director at Kennington, Oxford, OX1 5NY; telephone 0865 735422. And there's no need for Professor Lupton to prepare a wax image of and hot up the needles for the Jobs Column, because it would be happy to help him to get his own back any time.

## Growth policy

A NEW competitor for insurance businesses in London will soon be arriving in the City in the form of the Abu Dhabi National Insurance Company. It plans to open a representative office there in the autumn and has asked recruiter Stewart Mitchell of P-E Consulting Group to find the office's general manager.

Having branches in Saudi Arabia as well as its Abu Dhabi main spring, the company at present has its main sources of income in oil and gas, construction, aviation and marine activities.

The newcomer will have to recruit the staff needed to run the City office as a "listening post, communications centre and meeting place to identify new business opportunities for ADNIC," Mr Mitchell says. These are expected to be mainly in the reinsurance business in London, but the general manager will also be dealing directly with clients based overseas.

Candidates must therefore be keen and capable business-generators, having first-class connections with the insurance-broking fraternity in London. There is also a need for success in underwriting with a major company, preferably in reinsurance. Familiarity with the ways of the Middle East would be an advantage, but it is by no means a necessity.

As to the salary, the recruitment consultant's lips are sealed. But he does say: "ADNIC, I think, would want this manager to do very well indeed financially." And from those words I would estimate a basic salary of upwards of £20,000 with bonuses on top, plus a car and other perks of usual City munificence.

Inquiries to Stewart Mitchell at 1, Albemarle Street, London W1X 3HF; telephone 01-409 2669, telex 933783.

## Personnel

NOW to Brussels which will be the base of two managers in the personnel track wanted by consultant Nick Hankinson of Profile Appointments. Like the other headhunter to be mentioned later, he may not name his client and so promises that any applicant who so requests will not be identified to the employer without further permission.

Both of the Brussels posts are with the same multinational group whose corporate language is English. So other language skills, while helpful, are not essential.

One will be what Mr Hankinson calls a "personnel generalist" with particular responsibilities for recruitment of all staff up to middle management for the Belgian office of a subsidiary which develops high technology products of data-processing type. Knowledge of this industry is wanted.

"There will be a heavy welfare and administration content, as is usual in a company employing some 21 different nationalities," the recruiter adds. There will also be travel, a basic salary equivalent to £12,000 or

so plus numerous allowances and perks worth a further £8,000.

The other recruit will be the group's manager responsible for analysing and providing top management with information on the levels of pay and perks prevailing throughout Europe. Success in similar work is necessary, and so is more general personnel experience. Much travel in this job. Base salary about £18,000 with allowances etc, worth a further £12,000.

Inquiries to Nick Hankinson at 114 New Bond Street, London W1Y 9AB; tel. 01-409 0085.

## Antipodes

TODAY'S last is in Melbourne with an Australian market research agency, and is offered through George Cross of Reed Executive Selection, 2nd Floor, 182 Bishopsgate, London EC2M 4NR; tel. 01-263 9868. Candidates must have risen to senior rank on successful market-research work over at least five years, be used to dealing with senior managers of client concerns, and be willing to work a minimum 50-hour week.

At about A\$50,000 the salary represents but a little less than £29,000 at the current exchange rate, and I've heard that Australian living costs are about 15 per cent cheaper than ours.

## FINANCIAL CONTROLLER EUROPEAN OPERATIONS

c £20,000 + car

This is a key management position within the European Manufacturing and Marketing Operations of a major U.S. High Technology Group. Consequently our client seeks the following qualities:

- Accounting Qualification
- European Experience
- Commercial Outlook
- Man-Management Skills
- Age Indicator is 35-45
- Strong Personality

The position is based in the home counties and will involve visits to European locations. The company has an enviable growth record and career prospects are excellent. Interested applicants should submit full career details quoting ref 812 to Nigel Hopkins FCA at High Holborn House, 49/51, Bedford Row, London WC1V 6RL. Tel: 01-405-0442.

MP

Michael Page Partnership  
Recruitment Consultants  
London Birmingham Manchester

## CAREER OPPORTUNITY IN THE SWIRE GROUP

## Corporate Planning and Development

This major British Group with extensive and expanding international business interests is seeking a young executive aged 25-28 to join its project appraisal/development and corporate planning team in London. This is an appointment based at Head Office in the City with opportunity in due course to join Swire Group management overseas.

The requirement is for a Chartered Accountant, preferably also a graduate, with the character and ability to work with initiative and considerable autonomy. Knowledge of investment appraisal techniques, particularly DCF, is required and experience in the corporate planning field and EDP would be an advantage.

A competitive salary, bonus, car and other benefits will be offered.

Write in confidence to:—

F. H. Scobie

F. H. Scobie & Associates, Management Consultants  
28-29 St. James's Square, London, SW1

## Stockbroking/Investment

The City £10-£30,000

We would like to talk to men/women between twenty-five and thirty-eight who are on the way up in the Securities industry. Our clients include leading merchant banks, major stockbrokers etc. We are always interested in those not necessarily seeking a change but wishing to plan their careers. Current openings include:

Institutional Sales	Major Brokers	£25-£30,000
Gilts	Large Broker	c £25,000
Japanese Funds	Merchant Bank	c £17,000
Pension Funds	Accepting House	£12-£20,000
Analysts	Various	to £25,000
Private Clients	Accepting House	c £12,000
Private Clients	Stockbrokers	Various
Corporate Finance	Banks/Brokers	£ Neg.
Eurobond Sales	Major Bank	c £25,000

Please ring Digby Dodd or Colin Barry for a confidential discussion on 01-353 1884 or write, with brief career details, to Overton Shirley and Barry, (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP.

Overton Shirley and Barry

## ASSISTANT TO INVESTMENT DIRECTOR

The Investment Director of one of the U.K.'s leading private shipping and insurance groups seeks a person in his/her mid 20's to assist him with the day-to-day management of the group's investment portfolios.

The position offers a unique opportunity to work in an independent operation within the group.

The successful candidate should possess the potential to develop an investment flair and, ideally, might be a newly-qualified Accountant or graduate.

The prospects would include promotion to a more senior post in due course, either within the investment division or another section of the group.

The position carries the usual company benefits. Salary would be around £7,000.

Write Box FT/694, c/o St. James's House,  
4/7 Red Lion Court, Fleet Street, London EC4A 3EB.

## Assistant Managers

in the fields of Bond New Issues and Corporate Finance

An expanding new International Merchant Banking Group need skilled people of either sex in the fields of Bond New Issue documentation, Prospectus writing, Credit Analysis and Industrial Analysis. The minimum experience in any of these fields which we would consider is four years. Excellent remuneration would be paid for the right people. All applications will be treated in the strictest confidence and should be sent, along with curriculum vitae, to:

Box A.7538, Financial Times  
10 Cannon Street, EC4P 4BY

## Financial Controller

## Shipping Finance

City over \$20,000 + car

Expanding rapidly, this international company specialises in finance for the world shipping community. The current portfolio exceeds \$200m, with cash flow around \$3m per month. Their success is derived from aggressive marketing, strong performance orientation and selecting high calibre personnel for strategic positions.

The Financial Controller will join the management team in London. Beyond control of accounting and management information, there will be significant involvement with financing activities. International travel will be required. Success in this role will lead to a Board appointment.

Candidates must be qualified, in their early 30's with direct experience of the shipping industry. Knowledge of large scale international funding is desirable. The ability to work under pressure and to take initiatives is essential. Creativity, confidence and mobility are prerequisites for success.

Please reply in confidence giving concise career and personal details and quoting Ref. U908/FT to P.J. Williamson, Executive Selection.

AMS

Arthur Young Management Services  
Rolls House, 7 Rolls Buildings  
Fleet Lane, London EC4A 3NL

## PA to City Entrepreneur (AMBITIOUS YOUNG ACCOUNTANT) to £14,000 + car LONDON EC2

This recently formed subsidiary, part of a highly profitable International Company, wishes to recruit a qualified accountant with Directorship ambitions. Operating from a strong financial base it is firmly committed to a 5 year programme of expansion and intends to repeat the considerable success and achievements of its European counterparts.

The initial responsibility will be the installation & development of computerised accounting & management information systems - other specific duties include the production of statutory and monthly management accounts, cash flow forecasts and business plans.

The appointee will assist the Managing Director in negotiations and will be increasingly involved in cash management, funding and tax planning.

Financial and career rewards within this enterprising company are appreciable.

Interested candidates should apply in confidence to:

Sheldrick, Sedgwick & Goodyer

25 John Street, Gray's Inn, London WC1N 2BL. 01-405 9843

Senior accountancy & financial management selection

## Financial Controller

c. £15,000 + car

A newly established public company in the television industry is in the process of assembling its top management team and requires a Financial Controller, based primarily in Milton Keynes to take up the position as soon as possible.

Reporting to the Managing Director, the person appointed will be responsible for setting up and managing the total financial control function including the statutory accounts, management information, budgetary control, project appraisals and liaison with bankers and professional advisers.

Age is not important, but applicants should be qualified for at least five years. Adaptability and initiative are essential requirements. Experience in the electronic or entertainment industries would be useful.

The right person can expect a Board appointment after a reasonable probationary period.

For an application form telephone 01-236 3561 (24-hour service), or write to M. J. H. Coney, Executive Selection Division, quoting reference 4154/L.



Peat, Marwick, Mitchell & Co.

Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London, EC4V 3PD.

مكتبة النور



## European Accounting Co-ordinator

**apple computer inc.**

Slough then Paris c. \$16,000+car

Apple Computer International is the world leader in personal computing. Expansion into Europe will accelerate their impressive growth and earnings record.

Reporting to the European Controller, the job takes responsibility for driving the European accounting schedule. US reporting standards are in use with tight deadlines. The challenge is to interpret, rather than just record, and to help the evolution of systems.

Probably under 30, candidates will have had relevant post-professional experience in a multi-currency environment following US procedures. Knowledge of accounting for inventory and the transfer of goods is desirable. Mobility is essential, both to travel, and to relocate to Paris in 1982. Ambition and commitment will fit well with the management team.

Please reply in confidence giving concise career and personal details and quoting Ref. U909/FT to P. J. Williamson, Executive Selection.



Arthur Young Management Services  
Routledge House, 7 Fettes Buildings  
Fetter Lane, London EC4A 3NL

## Fixed Interest Major Firm

Our client, one of the leading U.K. firms of Stockbrokers with an excellent reputation internationally, seeks an able specialist to play an important role in the further development of their fixed interest business.

Candidates should be graduates in their late twenties or thirties with a sound understanding of the fixed interest market. This will probably have been gained in a sales capacity with a firm of Stockbrokers but possibly as an analyst or fund manager with an Institution.

The position will involve taking on considerable sales responsibility for an established team which has gained an excellent corporate standing in the City. It is envisaged that this will appeal to an ambitious individual who now wishes to join a highly regarded department and firm.

Remuneration, by way of good basic salary and bonus, will fully reflect experience and ability. For an initial talk please contact P. J. Stephens who will treat all enquiries in the strictest of confidence.

**Stephens Associates**  
International Recruitment Consultants

35 Dover Street, London W1X 3RA. 01-493 0617

## International Investment Management

Kleinwort Benson Investment Management Limited is seeking a Fixed-Interest Portfolio Manager to assist in the expansion of its international business.

The successful candidate is likely to be aged 23-28 with an economic training and experience of the international bond and currency markets, and must be able to communicate effectively with major institutional clients.

The appointment will offer a competitive remuneration package and attractive career opportunities within Kleinwort Benson's growing international investment operations.

Applications, with curriculum vitae, from suitably qualified men and women should be addressed to: P.E.G. Barnes, Assistant Director, Personnel,

Kleinwort Benson Limited, 20, Fenchurch Street, London, EC3P 3DB.

**KLEINWORT BENSON**  
Merchant Bankers

Leading international consultancy, part of substantial group, seeks commercially-orientated accountant . . .

## EUROPEAN CONTROLLER

London £16-18,000+Car, etc.

Our client is a specialist consultancy—world leader in its field, and part of a substantial diversified international financial services group. A network of offices serves the European market, controlled from the regional headquarters in London. Worldwide consulting income exceeds £50 million.

A broad commercial role is envisaged for the European Controller, which, in addition to financial management, performance reporting, planning and taxation matters will also encompass administration and organisational management, systems development etc. Some European travel will be necessary.

Candidates should be qualified accountants aged in their 30s with a track record of success, probably within a multinational environment. Exposure to U.S. accounting methods would be an advantage. A well developed business sense and sound interpersonal skills are prime requirements.

Written applications containing career details should be forwarded, in confidence, to Anthony J. Forsyth, B.Sc., at 410 Strand, London WC2R 0NS, telephone 01-836 9501, quoting reference number 3283.

**DOUGLAS LLAMBIAS**

Douglas Llambias Associates Ltd.

Accountancy and Management Recruitment Consultants



and at 26 West Nile Street, Glasgow G1 2FF (041-226 3101)

3 Coates Place, Edinburgh EH3 7AA (031-225 7744)

## ASSUME TOTAL RESPONSIBILITY

For Financial Control

c. £12,500 + Car + Bonus

As a successful, qualified Accountant, with at least two years' manufacturing accounting experience, you will now be intent on becoming fully responsible for the financial affairs of this UK subsidiary of a multinational Company, operating in the surgical equipment field and based in West London.

Reporting to the Financial Director, your responsibilities embrace total control of the financial reporting system, preparation of Budgets and Forecasts, forward planning of cash requirements, and the provision of monthly management accounts to European and U.S. headquarters.

Probably in your late 20's, your knowledge of standard costing in a computerised environment will be invaluable. In addition, you will have successful staff management experience, be systematic but adaptable in approach and able to work under pressure.

You will receive an excellent salary, BUPA, Pension/Life Assurance and relocation assistance if appropriate. Interviews will be held soon, so if you want real responsibility ring or write now to me, Stephen Boyd, Cripps, Sears & Associates (Personnel Consultants), Burne House, 88/89 High Holborn, London WC1V 6LH. Tel: 01-404 5701 (24 hours). Telex: 893155 CRIPPS G.

(This appointment is open to both men and women)

**Cripps, Sears**

## Foreign Exchange Dealing Marketing Specialist

Attractive Negotiable Salary City Based

Our client is a City based international bank—with a difference. Different because the average age of senior management is in the mid-thirties range and different because they are exceptionally successful and growing rapidly.

Currently the Treasury Department is seeking to employ a dealer experienced in foreign exchange and money markets to supplement its existing marketing team.

Applicants, preferably in their mid 20's/early 30's, should have a solid background in FX gained in the dealing room of a bank. Personal skills are important in this position and an outgoing personality combined with good communicative abilities are essential requirements. The position will involve international travel, but the extent of this will in some part be dependent upon the individual who gets the job.

The person appointed to this position will have the opportunity to develop their career in one of the most dynamic International Banking environments in the U.K. and will receive an unusually attractive benefits package.

For further details, telephone or write to Kevin McCourt quoting Ref. 5217.



**Lloyd Chapman Associates**

125, New Bond Street, London W1Y 0HR 01-406 1670

## THE BRITISH COUNCIL OF CHURCHES DIRECTOR, CHRISTIAN AID

Applications are invited for this senior post which falls vacant on the retirement of Rev. Dr. Kenneth Slack in July 1982.

The person appointed must be a leader with administrative capacity, proved ability in speech and writing, an understanding of the theological basis of Christian Aid's work and of development issues and the capacity to lead a staff of 130.

The applicant must be a member in good standing of one of the churches in membership with the Council of which the Director is an Assistant General Secretary.

Application forms and further details are available from:

THE BRITISH COUNCIL OF CHURCHES

2 Eaton Gate,

London, SW1W 9BL

Closing date for completed application forms to be submitted by:

28TH AUGUST 1981

## ACCOUNTANT

Long-established travel agents, part of major international freight forwarding group, require a qualified Accountant aged 28-40 to manage a computer-related accounts department with 15 staff and prepare management reports and financial accounts. Applicants must have a comprehensive range of experience and a proven record of managerial ability in a commercial enterprise. This is a position of considerable responsibility with commensurate salary and fringe benefits.

Applications, which will be treated in strict confidence, should state personal, career and salary particulars and be addressed to Personnel Manager, Lep Travel Limited, Sunlight Wharf, Upper Thames Street, London EC4P 4AD.

## ACCOUNTANTS

WELL-KNOWN CITY BANKERS ARE IN NEED OF THE FOLLOWING

FINANCIAL ACCOUNTANT Age 30-45—to £20,000

(must be qualified with banking/financial exp.)

SENIOR PROJECT ACCOUNTANT Age 29-45—£11,000

(must be able to supervise, with banking or financial background)

PROJECT ACCOUNTANTS (2) Age 24-30—£10,000

(newly qualified with min. 2 years commercial exp.)

For further details please ring:

Miss Demmel on 01-488 4746 - Keystone Emp. Agency

## A New Lifeline

for the  
**Redundant**

## Senior Executive

Everybody sympathises with the redundant employee. But who is sensitive to the exceptional difficulties of senior management in this position?

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We offer the U.K.'s first Redundancy Counselling Programme, designed exclusively for senior people. A concentrated, intensive programme to help you resume your successful career path.

Working in partnership with you, your personal counsellor will guide you step by step towards your main objective. And our other experts will be on hand to answer the many acute problems which bear heavily on you at this time. Phone or send the coupon for full details of this unique prospect service. And a new beginning.

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Name \_\_\_\_\_

Post today Address \_\_\_\_\_ FT5

PROSPECT Career Development and Management Company Ltd.

Prospect 21, LONDON W1X 3RA (01-493 1068 (24hr answering service).

## GROUP FINANCIAL CONTROLLER

Thomson British Holdings Ltd., is the holding company for the U.K. based operations of International Thomson Organisation Ltd. Its activities include newspaper, magazine, directory and book publishing, travel and North Sea oil, with a turnover of £930m.

We are looking for a Group Financial Controller to succeed the present incumbent who is moving to one of the Group's activities in the United States. Reporting to the Group Financial Director the successful candidate will have responsibility for:

- Development of Group planning and control systems, within the management structure and philosophy determined by the board.
- Group internal accounting systems and public accounting.
- Group Treasury functions, which handle all Group cash and banking arrangements.
- The Group's professional relationships with auditors and bankers.

Other duties will include co-ordinating investigations and assisting in negotiations concerned with the Group's acquisition programme.

Crucial to the success of the job will be the establishment of smooth working relationships with Group and Divisional Directors and senior functional executives, with whom there is close involvement in the complex financial planning matters inherent in a multi-national Organisation.

We expect the successful candidate, a qualified accountant, to have had several years work experience at high level within the Finance Department of the headquarters of a corporate company with international interests.

Salary is negotiable. Fringe benefits include a company car, five weeks annual holiday, and free BUPA. Please write giving detailed information on your background and career to date, in strict confidence to:

D. H. G. Rose, Group Personnel Director,  
Thomson British Holdings Ltd., Thomson House,  
P.O. Box 4YG, 4 Stratford Place, London W1A 4YG.



## Jonathan Wren Banking Appointments

The personnel consultancy dealing exclusively with the banking profession

**BOND SALES:**  
SNR. EXECUTIVE  
to £20,000

Respected investment house seeks an additional experienced executive, who will have varied involvement within a compact professional team serving British and international institutions. Opportunity to move to an attractive name offering high rewards in terms of job satisfaction, salary and benefits.

**U.K. LENDING OFFICER**  
to £16,000

Young, ambitious graduate banker (mid-late 20s) sought for U.K. business development role with prominent, expanding European bank. Candidates should have current experience of marketing an international bank's U.K. lending services.

**DEPOSIT DEALER**  
£10-15,000

Aged 25-30, with 3 years' experience in an active F.X. room with emphasis on currency deposit dealing. Two positions available, each with a small/medium-size European bank.

**A.C.A.**  
£9-11,000

Two international banks each seek a young, qualified Chartered Accountant for a career appointment within management accounting systems development.

**D.P. SYSTEMS ANALYST**  
£9-11,000

Challenging role within respected European bank's systems development team. Ideal candidate would have 3-5 year D.P. track record, including financial systems work and knowledge of Cobol.

**JNR. CREDIT ANALYST**  
c. £6,500

Well-educated young banker (early 20s), experienced in analysis of corporate b/s, sought by well-established European bank. Appointee will work on own initiative as No. 3 in 5-strong Credit Department.

For further details, please telephone David Little or Brian Gooch

First floor—entrance New Street  
170 Bishopsgate London EC2M 4LX 01-623 1266

## Recently qualified Chartered Accountant c. £11,000

BICC is one of Britain's largest international engineering and contracting organisations with a growing involvement in the new techniques for the electrical, electronics and telecommunications industries.

Promotion within the Group has created a vacancy for a recently qualified chartered accountant.

The position is based at our Head Office in London where you will join the multi-disciplined Group Finance Department dealing with a wide range of financial and accounting problems on an international scale. You will work with a small team responsible for planning and preparing BICC Group quarterly management information, annual budgets and year-end consolidated accounts, the analysis of associated data and the incorporation of accounting standards and company legislation into uniform accounting procedures.

Aged between 23 and 27 you will ideally be a graduate, have qualified in a major accounting firm and be looking for your first opportunity in industry.

Please write, with full details, to:-

A.G. Weller, Group Chief Accountant,  
BICC Limited, 21 Bloomsbury Street, London WC1B 3QN.

**BICC**



## BANKER - SYNDICATED LENDING

### 35-40 City £19,000-£22,000

Our client, a major overseas bank, will shortly appoint a senior manager to its European Division located in London. His/her responsibilities will include:-

- Supervision and control of the Division's syndicated Euro lending portfolio.
- Development and marketing of the Division's syndicated Euro lending capacity.
- Development of syndication business with both existing and potential borrowing connections.
- Negotiations with borrowers and/or other lenders.

The ideal candidate will now be working actively in this field with either a major international or merchant bank and will have a good and proven grasp of all aspects of syndicated Euro currency lending. The position will demand an outgoing personality with strong marketing skills who will be able to take charge of a small syndications unit and provide a considerable contribution towards expanding the scope and scale of the business.

This is a new appointment and offers an unusual opportunity for a professional banker to advance his/her career.

A substantial salary will be negotiated and the overall package will include attractive fringe benefits.

Please apply to Jack Courts.

Chichester House, Chichester Rents. **Career plan** London WC2A 1EG. Tel: 01-242 5775

**Career plan**  
LIMITED

PERSONNEL CONSULTANTS

## Financial Controller

North London to £14,000+car

Entrepreneurial in style, the company markets quality products in a growing market sector. Recent rapid expansion has exposed weaknesses in control, leading to a profit reversal. Nevertheless, the company is securely financed and has a healthy order-book. Turnover is approaching £10m.

The prime function of this appointment is to take responsibility for all accounting and management information, allowing the MD to devote more time to planning the company's future. Major tasks include the development of computerised systems, cash planning and assisting in financial negotiations. Future responsibilities need not be restricted to the financial function.

Candidates, aged around 30, must be qualified accountants with direct experience of the importing, marketing and distribution of high volume products. Exposure to computerised accounting systems is desirable. An enthusiastic, open-minded attitude to work is essential.

Please reply in confidence giving concise career and personal details and quoting Ref. U910/FT to P.J. Williamson, Executive Selection.

**AMS**

Arthur Young Management Services  
Roth House, 7 Rolls Buildings  
Fetter Lane, London EC4A 3NL

## International Banking

GEISCO is a leading supplier of worldwide Remote Computing Services to the Banking Industry. In London alone, over 120 banks use our service for a wide range of application areas.

Our banking team in London is a blend of qualified bankers and experienced systems professionals, who work closely with their GEISCO colleagues in the other major banking centres around the globe.

In order to accelerate our growth rate and penetration of the International Banking Systems market, we are currently seeking the following:

### Banking Consultant

You will have a minimum of 3 years' experience in International Banking, probably holding an A.I.B. or equivalent professional qualification. You must also have an awareness of the impact of computerisation on a bank's operations and profitability. You will be required to demonstrate the ability to communicate effectively at a senior level.

The prime responsibilities of this post comprise the marketing and selling of our current and planned banking products both locally and internationally.

### Banking Software Specialist

You will have 3/4 years' experience in systems design and/or implementation, gained either within a bank or a software house. In particular you will be required to demonstrate proven experience in evaluating the requirements of functional areas within a bank. Preferably you will have experience in one or more of the following: BONDS, ACCOUNTING, SYNDICATED LOANS, FX, CASH MANAGEMENT.

If you are the right applicant, male or female, for either of these positions, an appropriate remuneration package will be assured.

Ring Chris Cope on 01-242 5725 to discuss informally the contribution you could make to our team. Or write to him enclosing full CV at: GEISCO Limited, 114-118 Southampton Row, London WC1B 5AB.

**GEISCO**

General Electric Information Services  
Company of the USA, is not connected  
with The General Electric Company  
Limited of England.

**GENERAL ELECTRIC**

## CHIEF ACCOUNTANT

Central London c. £12,500 + car

The newly created advertising agency Lowe & Howard-Spink wishes to recruit an able young qualified accountant to join their team and to develop appropriate systems and controls.

The first task will be to establish appropriate systems to control day-to-day media bookings, production operations and client billings, and then to develop costing, budgeting and cash control procedures; the volume of business will justify computerisation at an early stage.

Candidates, preferably aged 28+ must be familiar with advertising agency accounting and computer based systems, and should have the flexibility and personality to grow with a dynamic organisation. The salary is negotiable around £12,500 p.a., plus car and usual benefits.

Applicants, male or female, should write in confidence with full details of previous experience and current salary, quoting reference L1740 to J. W. Hills at:-

Annan Impey Morrish,  
Management Consultants,  
40/43 Chancery Lane,  
London WC2A 1JJ.

A.I.M.



### EUROPEAN CONTROLLER

Berks c. £20,000 + car

A leading company at the forefront of the computer industry offers an unique and challenging role to a qualified accountant with controller experience in a manufacturing environment. The European controller is responsible for both co-ordinating and controlling financial and operational systems within Europe. Apart from considerable technical ability, good staff management skills are vital for this key role. Applicants should be aged 35-45 and possess a record of rapid advancement.

### REGIONAL CONTROLLERS

**Italy & Spain** **Substantial**  
A large American Corporation, with a world wide reputation for quality products, seeks two senior accountants. The positions will take responsibility for planning, forecasting and system development as well as servicing the day to day financial control of the company. Reporting to the Managing Director the successful candidates will have excellent opportunities for career development in Europe or the U.K. Fluent Italian or Spanish as well as English is essential.

### ASST. EUROPEAN CONTROLLER INTERNATIONAL BANKING

Qualified CA with sound banking experience? If so, you may be interested in joining the London branch of one of the world's leading banks. You would be actively involved in the management reporting for the European and Middle East sectors your reports being directed to senior management in the U.K. and in the bank's world head office. Salary will be negotiable around £12,000 plus excellent banking benefits.

### CITY CAREER

A major financial institution has created several outstanding career opportunities. Management and computer systems auditors are required to identify opportunities for improvement of operational efficiency and managerial control throughout the undertaking. An accounting qualification would be a distinct advantage as would a broad knowledge and 'practical' understanding of computers for accounting/control purposes. Salary dependent on age and experience in a range £10,000 to £14,000.

### CORPORATE PLANNING

**N. London** **c. £11,500**  
A singular opportunity to be the only qualified accountant in a young, multi-disciplined team. The work is stimulating and varied, centering upon financial appraisal, economic and financial analysis. The department reports to the Board of a well known manufacturing group which markets its products worldwide. Previous experience in a manufacturing company is essential if success is to be achieved in this career route to controllership level.

### ARAB EMIRATES

**Middle East** **£V. Neg. Tax Free**  
With an enviable success record in the U.K. our Midlands based client needs a qualified accountant to co-ordinate its expanding Middle East operation. Overseas employment within this group forms part of a planned career path which will be safeguarded back in the U.K. Applicants must have single status, have worked abroad previously, be able to control the entire accounts/admin functions and contribute to the overall commercial success. Outstanding benefits. Phone Midlands Office 021-643 1663.

Lee House, London Wall, London EC2Y 5AS Tel: 01-606 6771

**ROBERT HALF**  
Accountancy & Financial personnel specialists



## GENERAL MANAGER Banking

Wardley Limited, the Far East based Merchant Banking Group, seeks a General Manager for Wardley International Bank Ltd, a fully fledged banking operation, in Nassau, to take Wardley non-Hong Kong Dollar deposits and to fund an offshore loan portfolio. The successful candidate must be a sophisticated banker experienced in FX and multi-currency trading.

He will be responsible for the training and control of around 20 staff. The attractive package includes cost of living allowance, profit share, free accommodation and house purchase/financing scheme. Also life and medical insurance, six weeks holiday, re-location assistance, leave passage allowance. Car provided. Progressive future. Preferred age in 30s. (SW687)

Candidates male or female should write briefly and in confidence to the Managing Director, Exa. Five Appointments Limited, 18 Grosvenor Street, London W1, quoting reference. No identities divulged without permission.

### PORTFOLIO INVESTMENT MANAGEMENT

An Assistant required for the Fund Manager of a London Company specialising in Private Client Portfolio Investment at home and overseas. Applicants should have some experience of discretionary and trust portfolios gained within the Private Client department of an institution or Stockbroker and have knowledge of both UK and international markets. The ability to work in a small, highly professional company, is essential. The work includes the writing of reports, preparation of investment schemes, the analysis of Companies and the study of Market trends. Age up to 30, salary negotiable according to experience, bonus and pension scheme. Reply to Box A7536 Financial Times 20 Cannon Street EC4A 3DF

## Analytical Accountants

C. London £10-13,000

Our client forms the Headquarters of one of the world's most successful marketing and manufacturing organisations.

Following internal promotions, they now require two young ambitious accountants, one in each of the following business areas:

- Currency Planning - Analysing the impact of exchange rate movement to enable effective business decisions to be made.
- U.S. Reporting - Controlling and analysing divisional reports for consolidation and reporting to the American parent company.

You will be aided in these functions by sophisticated computerised systems and analytical tools.

Ideally aged 25/30 you will be a qualified accountant and preferably a graduate. For the currency planning position it is also likely that you will have had at least 2 years post qualifying experience.

Although your qualification and a good professional background are essential, more important still are the personal qualities you will need to succeed: energy, self-motivation, ambition and flair should be combined with real management potential and a genuine desire for total involvement.

Please telephone or write to Rebecca Goddard quoting Ref. RG 5739.



**Lloyd Chapman Associates**

123, New Bond Street, London W1Y 0HR 01-499 7761

## Partnership Secretary/Accountant

City c. £17,500

A well established, professional firm, a leader in its field, with offices in the City and elsewhere in the UK, seeks a Chartered Secretary or Chartered Accountant in the age range 40 to 50. Reporting to the Senior Partner, responsibilities will include secretarial and financial administration, servicing two committees and overseeing the City office facilities.

For this position, crucial to the partnership's future plans, candidates must be experienced in the broad range of secretarial practice including legal and insurance matters, and in particular have recent experience of partnership accounts and taxation and also of modern accounting techniques. Salary negotiable; non-contributory pension; other benefits.

In view of the urgency in making this appointment please write - in confidence - with full details. These will be discussed with our client: please list separately any companies with whom we may not do so. P. E. Lewis ref. B. 19174. MSL Chartered Secretary, Management Selection Limited, 52 Grosvenor Gardens, London SW1W 0AW.

This appointment is open to men and women.

**MSL**

**CHARTERED SECRETARY**

## Director-Finance and Administration

c. £16,000

A leading firm of British consulting engineers seeks a Director of Finance and Administration; this is the most senior non-technical post within the partnership. The prime task will be to ensure effective financial and business management of the firm's activities at home and overseas. In addition to having overall control of financial and budgetary matters, he or she will be responsible for personnel and office management in the UK. Applicants, aged 40-50, will be chartered accountants whose commercial experience has been gained ideally in a professional organisation or service industry. Familiarity with overseas

taxation and foreign currency implications is clearly very desirable. Salary will be negotiated around £16,000 and other benefits include car and contributory pension. Location: Central London.

Write for an application form or send brief CV to the address below, quoting ref. AA3/7892/FT on both letter and envelope, and advising us of any other applications you have made to PA Personnel Services within the last twelve months. No details are divulged to clients without prior permission. Initial interviews will be conducted by PA Consultants.

### PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



A member of PA International



## KCA International Limited require a Public Relations and Advertising Officer

KCA International, a fast expanding British public company involved in all aspects of the international oil industry requires an Advertising and Public Relations Officer. Based at the company's London Head Office, the successful applicant will manage, co-ordinate and develop the company's existing internal and external communications activities.

Applicants will have a widespread knowledge of advertising and public relations and may also have some experience of the oil industry. An attractive salary and other benefits are offered for this demanding and stimulating appointment.

Applications in confidence to: J. A. C. Goodger, Financial Strategy, 25 Bedford Square, London W.C.1. Tel: 01-637 7861.

## Financial Controller

Prospect of Board Appointment in the short/medium term

West Surrey to c. £13,500

We are seeking a commercially aware, qualified Accountant, ACA/ACCA/ACMA, male or female, 30/35, having broadly based experience in a manufacturing or service company environment, preferably at chief accountant or controller level, now wishing to develop through financial control to the Board.

Reporting to the Financial Director and supervising over 30 staff, you will be responsible for the effective management of the accounting function, the timely production of management accounts to Group, and the production of periodic business forecasts, annual budgets etc., monitoring the implementation of management decisions and policies including the installation of computer-based systems.

Our Client is the successful subsidiary of a major UK, publicly quoted Group, and employs over 500 in their specialist field of technology.

Please telephone for an application form, quoting Ref: 950



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Recruitment Selection & Advertising Consultants

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هكزمن العنجل



**CJA**
**RECRUITMENT CONSULTANTS**  
 35 New Broad Street, London EC2M 1NH  
 Tel: 01-588 3588 or 01-588 3576  
 Telex No. 887374

Career opportunity for highly motivated young banker to assume immediate responsibility at a senior level in project/export finance.

**CJRA PROJECT/EXPORT FINANCE EXECUTIVE**  
**CITY ATTRACTIVE SALARY NEGOTIABLE**
**A LEADING ACCEPTING HOUSE**

Due to continued expansion, a vacancy has arisen for a graduate or professionally qualified person, aged 27-37, with a minimum of 5 years' successful banking experience and a knowledge of international banking and/or export finance. The selected candidate, who will report to the Head of the Export Finance Group, will be responsible for developing and negotiating business with existing and new clients, both domestically and overseas. Essential qualities must, therefore, include not only a sound technical background but also the ability to negotiate at a high level. Initial salary, which is negotiable, will be made attractive to the right person and other benefits include subsidised mortgage facilities, non-contributory pension, free life assurance and free BUPA. Applications in strict confidence under reference PEFE13388/FT will be forwarded unopened to our Client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

Scope exists to develop in this position up to a higher level of management responsibility or for further promotion within the Group in 2-4 years.

**ACP ADMINISTRATION MANAGER**
**WEST LONDON £11,500-£15,000+CAR**

**RAPIDLY-EXPANDING INSURANCE COMPANY—ASSETS OVER £80 MILLION—SUBSIDIARY OF BILLION \$ GROUP**  
 Applications are invited from candidates, aged 30-38, who have acquired at least 8 years' practical administration experience, part of which must have been acquired in an organisation utilising modern, tightly controlled administration methods, 2 years of which must have involved purchasing with a budget in excess of £100,000. The successful candidate will take responsibility, through a small staff, for personnel, the complete range of in-house office managerial services, property management, purchasing and a substantial car fleet. A tidy, innovative and commercially well organised mind are vital qualities. Initial salary negotiable £11,500-£15,000 + car, contributory pension, free life assurance, widow's benefit, free family B.U.P.A., assistance with removal expenses if necessary. Applications in strict confidence, under reference AM233/FT, to the Managing Director:

 ADMINISTRATIVE & CLERICAL PERSONNEL LIMITED,  
 35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374.

Scope to advance to more senior management position either in London or in U.S.

**CJRA QUALIFIED ACCOUNTANT—BANKING**  
 (non-banking experience welcome)

**CITY £11,000-£15,000 + CAR + SUBSIDISED MORTGAGE**
**LEADING U.S. ENERGY RELATED BANK**

This vacancy calls for accountants (CA, ACA, ACCA) aged 25-30 who do not necessarily need to have had previous experience in a bank, although it would be a strong advantage to have had at least 2 years' working in a City type environment. The prime responsibilities of the selected candidate, who will report to the Head of Administration, will be to develop and motivate a staff of between 10-15 people in the accounting and control function (it is envisaged that the computer operation will also be included in due course). Tax and legal work is also dealt with by this department. Occasional overseas travel should be expected. Essential qualities must include the ability to sell the need for the accounting role within the bank, the personality to attend finance meetings and make a key contribution to business discussions and to be capable of achieving results in a diplomatic and effective manner. Initial salary negotiable £11,000-£15,000 + company car, non-contributory pension, free life assurance, free PPP, subsidised mortgage scheme, assistance with removal expenses if necessary. Applications in strict confidence under reference QA13418/FT will be forwarded unopened to our Client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

Opportunity for increased responsibility and advancement within the Group.

**CJRA YOUNG ASSISTANT TO TREASURER—FOREIGN EXCHANGE**
**CITY c. £8,000**  
**LEADING AMERICAN BROKERAGE HOUSE**

This vacancy calls for candidates aged 23+, educated to 'A' level standard, who must have 18 months' banking/foreign exchange market experience in a support capacity. This experience will have given applicants an understanding of the mechanics, paperwork (including contracts) and bank liaison required for a successful support function to a foreign exchange dealing activity. Candidates who have less experience should also apply as full on the job training will be given. The successful applicant, who will report to and work closely with the Treasurer, will, with the assistance of a clerical team, be responsible for providing the full range of back up functions. Essential qualities must include the ability to think creatively, be numerate, self-motivated and to have the confidence to come in and learn the peculiarities of the FX market, particularly in relation to a small commercial company. Initial salary negotiable c. £8,000, contributory pension and free life assurance, 4 weeks' holiday, season ticket loan and L.V.s. Applications in strict confidence under reference YAT13391/FT will be forwarded unopened to our Client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

**OIL PRODUCTS TRADER REQUIRED**

U.S. trading company based in London requires an experienced oil products trader. Applicant must be familiar with U.S. domestic and international markets. Remuneration negotiable. Interviews will be arranged for late June. Applications enclosing a detailed C.V. and giving telephone number for immediate contact should be sent in confidence to:

 Box 4534 Financial Times,  
 10 Cannon Street, EC4P 4BY

**CHIEF ACCOUNTANT**

**£10,000 NEWLY QUALIFIED**  
 This leading City Stockbroker currently seeks a newly qualified Accountant to take responsibility for their busy Accounts Department. This is an excellent career position giving the opportunity to gain valuable experience in all forms of both financial and management Accountancy. For further details call Mike Blundell Jones on 01-439 4381 Portman Recruitment Services

**AMBITIOUS FOREIGN EXCHANGE /MONEY DEALER**

A leading currency management group within a major U.S. bank is seeking an exceptional individual to join its London based consultancy team.

Duties will include advising multi-national corporations in the United Kingdom, Europe, Scandinavia and the Middle East on currency and debt management problems.

He or she will have a strong interest in foreign exchange coupled with a desire to reach a senior management position. Some travel will be required.

Salary and benefits will be highly competitive.

Write Box A7540, Financial Times,  
 10 Cannon Street, EC4P 4BY

**CONTROL A SUCCESSFUL FUTURE in a well known U.S. Bank**

As a qualified Accountant experienced in a banking environment, you will welcome the challenge created by the current Controller's promotion to a senior Head Office financial position. You are knowledgeable in tax and in banking systems and respected for the quality of your advice. You are probably aged 28 to 35 and certainly have the drive and capability to manage a staff and work as part of the senior management team.

Reporting directly to the Manager responsible for Europe, Africa and the Middle East, the Controller acts as his financial advisor, and supervises the production and transmission of financial information, contributing strongly to future plans and the monitoring of performance.

Salary is negotiable upwards from £15,000. Including bonus, housing loan subsidy and car, this minimum figure can be worth £20,000. In addition to BUPA, non contributory pension scheme and life assurance are provided.

If this opportunity interests you, then write to me as advisor to the Bank, Ian L. Duff, MBA, AIB, Senior Consultant, Cripps, Sears and Associates, Burne House, 88/89 High Holborn, London WC1V 6LH, or alternatively telephone me for a brief discussion on 01-404 5701. Telex 893155.

(This position is open to both men and women.)

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La Società è una delle maggiori produttrici multinazionali con considerevoli vendite in Europa, e impianti di produzione in tre paesi. Direttamente responsabile al Direttore del settore Europeo, il candidato avrà il compito di valutare rischi di credito e responsabilità per l'esazione di crediti relativi a vendite in paesi Mediterranei e dell'Europa Centrale. Dettagliate trattative con clienti per importanti contratti, viaggi frequenti, stretta collaborazione con la Direzione Vendite — saranno aspetti rilevanti della posizione. Il candidato di anni 35/50 deve possedere una esperienza maturata in posizione analoga in ambiente internazionale, con provate abilità organizzative ed efficace rapporto con la clientela. Conoscenza della lingua Tedesca sarebbe vantaggioso.

Telephone: 01-283 9863 (24 hr. service) quoting Ref: 0968/FT. Reed Executive Selection Limited, 192 Bishopsgate, London, EC2M 4NR.

 The above vacancy is open to both male and female candidates  
 London Birmingham Manchester Leeds

**BANKING RECRUITMENT**

Join this dynamic Recruitment Agency as our Professional Banking Specialist. Already established in the banking world, we now need a permanent placement expert for clerical and professional appointments. Merchant/foreign banking background or banking agency experience essential. Good salary package and excellent training.

Talk to me immediately on

**01 248 6071**
**Maggie Love**
**Secretary-General**  
*The Institute of Bankers*

The Secretary-General of The Institute of Bankers will retire in March 1982, and applications are invited for the succession. External candidates will be in competition with those already employed by the Institute.

The Institute is one of the largest bodies of its type in the world and now has an international membership of over 110,000. Its functions cover the whole range of banking education, including qualifications and post-qualifying work.

The main responsibility of the Secretary-General lies in the field of policy initiative and formation, and extensive knowledge of both the financial sector and of professional education is therefore essential.

To maintain the standards of the profession the highest qualities of leadership and administration are sought. Applicants must show the ability to communicate effectively with all levels of membership, and with policy-makers in the Government, banking and other professions, in the U.K. and elsewhere. The ability to motivate a staff of about 70 would be necessary and a knowledge of publishing an advantage.

Graduates or A.I.B.'s are likely to be preferred. Age — late 40's or early 50's.

Salary not less than £30,000. Benefits include car and a contributory pension.

Those interested in the appointment should contact:  
 P. M. E. Springman, MSL Executive Search Limited.

This appointment is open to men and women.

**MSL**

International Management Consultants  
 52 Grosvenor Gardens London SW1W 0AW  
 Tel: 01-730 0255

**Group Legal Adviser**

The Bowater Corporation are an international publicly-quoted company with interests in newsprint, packaging, building products, transport and trading, particularly in Canada, America, the U.K., continental Europe and the Far East. Our established Legal Department, is at present looking for a qualified Lawyer with a sound knowledge of corporate commercial matters, including broad international experience of acquisitions and disposals, agency and distribution arrangements, licensing and joint ventures. Familiarity with the German business environment and German law would be an advantage.

The successful candidate would be expected to make an immediate contribution by providing a comprehensive service to his own client companies as part of their management team, and by working closely with senior management and directors. He or she would also be called upon to deputise for the Head of Department, as necessary.

Salary should not prove a barrier to the right candidate, but persons with less than eight years post-enrolment experience are unlikely to possess the calibre of expertise desired.

Please write, in confidence, illustrating how you fulfil our requirements and outlining the reasons for your interest in this position to:  
 Russell H. Miller, Head of Legal Department (Ref. PA/2), The Bowater Corporation Limited, Bowater House, Knightsbridge, LONDON, SW1X 7LR.

The closing date for applications is 30th June, 1981.

**THE BOWATER CORPORATION LIMITED**

**INTERNATIONAL FOR ACCOUNTING**
**NEWLY OR RECENTLY QUALIFIED ACCOUNTANTS**  
 London based £11,500

We have been asked by a major public company to recommend a young, qualified accountant who, working as a team member, will provide financial support for a variety of major overseas development projects. This is a newly created position which could involve up to 90 days' annual travel which would be in the form of short visits to various overseas locations. Some post-qualification experience is desirable, although not essential as is an interest in computers and foreign languages.

**Michael Chapman Associates**

7 Stratton Street London W1X 5FD  
 01-493 0837/0838. 01-629 7150/7152/7654. 01-499 2702  
 INTERNATIONAL RECRUITMENT CONSULTANTS

**EXECUTIVE JOB SEARCH**

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**INVESTMENT FUND MANAGERS**

We have several vacancies with leading Accepting Houses for Portfolio Managers.

Applicants, aged 25-35, should have had several years' investment experience dealing with Private Clients, Pension Funds, Unit Trusts or Gilt-edged securities. Such experience may have been gained with a stockbroker, merchant bank or similar investment institution.

Remuneration packages will be consistent with those expected of first-class merchant banks, including mortgage facilities, non-contributory pension scheme etc.

Please telephone, or write enclosing a detailed Curriculum Vitae, to  
 Peter S. Latham, Director.

Jonathan Wren & Co. Ltd., Banking Appointments,  
 170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266







Continued on previous page







## INDUSTRIALS Continued INQUIRY

1957-58		1958-59		1959-60		1960-61		1961-62		1962-63		1963-64		1964-65		1965-66		1966-67		1967-68		1968-69		1969-70		1970-71		1971-72		1972-73		1973-74		1974-75		1975-76		1976-77		1977-78		1978-79		1979-80		1980-81		1981-82		1982-83		1983-84		1984-85		1985-86		1986-87		1987-88		1988-89		1989-90		1990-91		1991-92		1992-93		1993-94		1994-95		1995-96		1996-97		1997-98		1998-99		1999-00		2000-01		2001-02		2002-03		2003-04		2004-05		2005-06		2006-07		2007-08		2008-09		2009-10		2010-11		2011-12		2012-13		2013-14		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		2021-22		2022-23		2023-24		2024-25		2025-26		2026-27		2027-28		2028-29		2029-30		2030-31		2031-32		2032-33		2033-34		2034-35		2035-36		2036-37		2037-38		2038-39		2039-40		2040-41		2041-42		2042-43		2043-44		2044-45		2045-46		2046-47		2047-48		2048-49		2049-50		2050-51		2051-52		2052-53		2053-54		2054-55		2055-56		2056-57		2057-58		2058-59		2059-60		2060-61		2061-62		2062-63		2063-64		2064-65		2065-66		2066-67		2067-68		2068-69		2069-70		2070-71		2071-72		2072-73		2073-74		2074-75		2075-76		2076-77		2077-78		2078-79		2079-80		2080-81		2081-82		2082-83		2083-84		2084-85		2085-86		2086-87		2087-88		2088-89		2089-90		2090-91		2091-92		2092-93		2093-94		2094-95		2095-96		2096-97		2097-98		2098-99		2099-00		2100-01		2101-02		2102-03		2103-04		2104-05		2105-06		2106-07		2107-08		2108-09		2109-10		2110-11		2111-12		2112-13		2113-14		2114-15		2115-16		2116-17		2117-18		2118-19		2119-20		2120-21		2121-22		2122-23		2123-24		2124-25		2125-26		2126-27		2127-28		2128-29		2129-30		2130-31		2131-32		2132-33		2133-34		2134-35		2135-36		2136-37		2137-38		2138-39		2139-40		2140-41		2141-42		2142-43		2143-44		2144-45		2145-46		2146-47		2147-48		2148-49		2149-50		2150-51		2151-52		2152-53		2153-54		2154-55		2155-56		2156-57		2157-58		2158-59		2159-60		2160-61		2161-62		2162-63		2163-64		2164-65		2165-66		2166-67		2167-68		2168-69		2169-70		2170-71		2171-72		2172-73		2173-74		2174-75		2175-76		2176-77		2177-78		2178-79		2179-80		2180-81		2181-82		2182-83		2183-84		2184-85		2185-86		2186-87		2187-88		2188-89		2189-90		2190-91		2191-92		2192-93		2193-94		2194-95		2195-96		2196-97		2197-98		2198-99		2199-00		2200-01		2201-02		2202-03		2203-04		2204-05		2205-06		2206-07		2207-08		2208-09		2209-10		2210-11		2211-12	
67	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40	124	40																																																													

INSURANCE 0-34-1

[illegible]

EXHIBIT 2-4-1

[illegible]

## INVESTMENT TRUSTS CO.

[illegible]

**Oil and Gas** Continued

[illegible]

The Japanese bank that helps you grow

 **SAITAMA BANK**

Tokyo Int'l Dept. & Foreign Business Dept.  
Tel. (03)-211-1211

London Branch: Tel. (01) 248-9421

Saitama Bank (Europe) S.A.:  
Tel. (02) 230-8100

### MINES—Continued

[illegible]

NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominations are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are updated on half-yearly figures. P/E's are calculated on "pre-distribution" basis, earnings per share being computed on profit after

Indicate 10 per cent or more difference if calculated on "maximum" distribution. Figures are based on "maximum" distribution; the

- compares gross dividend costs to profit after taxation, excluding extraordinary profits/losses but including estimated effect of offsettable ACT. Yields are based on middle prices, are gross, adjusted to a 30 per cent and allow for value of declared distribution and rights.
- Highs and Lows marked thus have been adjusted to allow for rights issues for cash.
- Interim since increased or resumed.
- Interim since reduced, passed or deferred.
- Tax-free to non-residents on application.
- Figures or report awaited.
- USNR; not listed on Stock Exchange and company not subjected to same degree of regulation as listed securities.

2 ## Dealt in under Rule 163(3).  
# Price at time of suspension.  
E Indicated dividend after pending spin and/or rights issue: row

- 3. Merger bid or reorganization in progress.
- 4. Not comparable.
- 5. Same interim: reduced final and/or reduced earnings; indicated.
- 6. Forecast dividend; cover on earnings updated by latest interim statement.
- 7. Cover allows for conversion of shares not now ranking for dividend or ranking only for restricted dividend.
- 8. Cover does not allow for shares which may also rank for dividend at a future date. No P/E ratio usually provided.
- 9. Provisions

Yield based on assumption Treasury Bill rate stays unchanged and

\* Dividend rate based on previous year's earnings.  
† Figures based on prospectus or other official estimate. © Credit  
‡ Dividend rate paid or payable on part of capital; cover base on  
dividend on full capital. § Redemption yield. ¶ Flat yield. \* Assumed  
dividend and yield. † Assumed dividend and yield after stock issues.

† Payment from capital sources. ‡ Kenya. ¶ Interim higher than  
previous total. † Rights issue pending. \* Earnings based on preliminary  
figures. ‡ Dividend and yield exclusive of special payment. § Dividend  
and yield based on previous year's earnings. ¶ P/E ratio based on latest  
annual earnings. † Forecast dividend; cover based on previous years' earnings.  
\* Tax free up to 30% in the U.S. ‡ Dividend and yield based on merger terms.  
§ Dividend and yield include a special payment; Cover does not apply to special payment. & Net dividend and yield

2 tender price. F Dividend and yield based on prospectus or other official  
9 estimates for 1981-82. G Assumed dividend and yield after pending

script and/or risk issue. N Dividend and yield based on prospectus  
 3 other official estimates for 1982. K Figures based on prospectus  
 0 other official estimates for 1981-82. M Dividend and yield based  
 3 prospectus or other official estimates for 1980. N Dividend and yield  
 2 based on prospectus or other official estimates for 1981. P Figure  
 9 based on prospectus or other official estimates for 1982. Q Gross  
 2 T Figures assumed. Z Dividend total to date.

Abbreviations: xl ex dividend; xs ex script issue; xr ex rights; xz ex  
 3 all; m ex mutual distribution.

## REGIONAL MARKETS

**REGIONAL MARKETS**  
The following is a selection of London quotations of shares previously listed only in regional markets. Prices of Irish issues, most of which are not officially listed in London, are as quoted on the Irish exchange.

Athany Inv. 20p	42	IRISH	
Bertam	13	Conv. 9% '80/82	£92½
Robt'w. Est. 50p	465	Mkt. 91.25 84800	72½

Craig & Rose	£1	£13.3	Fin. L33/97/02	£73.94	+4
Fife Pongee	64		Alliance Express	77	
Fleatley Pulp. 50	21		Arnot	235	
Grain Sticks. 50	22.8		Carroll (P.J.)	895	-1
Higdon	62		Concrete Products	28	
Holt (J.H.) 250	48.8		Henderson (H.D.)	28	
I.O.M. Soot. 51	158		Inc. Corp.	620	
Pearce (C.H.)	-10		Irish Ropes	50	
Paul Hodge	100		Jacob	56	
Shelf Restraint	9.9		T.M.G.	105	
Simdell (Virm.)	1.65		Unidare	187	+3

**3  
2** **OPTIONS**

<b>Industrials</b>		<b>House of Fraser</b>		<b>Unit Drapery</b>	
A. Brew	6 1/2	I.C.I.	14	Vickers	14 1/2
BOC Instl	12	"Imps"	7	Woolworths	6
B.S.R.	7	I.C.I.	6		
Babcock	12	Ladbroke	30	<b>Property</b>	
Barclays Bank	38	Legal & Gen.	29	Brit. Land	8
Beynon	15	Leas	22	Cash. Counties	11
Blue Circle	26	Lloyds Bank	28	Land Secs	10
Bonar	28	"Light"	42 1/2		

Bowaters.....	24	London Brick.....	7	MEPC.....	28
Brit. Aerospace ..	17	Lucas Inds.....	18	Peachey.....	16
E.A.T.....	25	"Mam".....	20	Samuel Props.....	11

Brown (J.)	9	Mits. & Spncr	Town & City	21
Burton Ord.	14	Midland Bank		22
Cauboury	712	H.E.I.		23
Coatouids	7	Nat. West. Bank	Brit. Petroleum	31
Debenham	10	P & O Off.	Burmah Oil	31
Disasters	17	Plessey	Charterhall	18
Dunlop	80	Racal Elect.	KCA	21
Eagle Star	3	R.H.C.	Pennier	7
G.N.F.M.	3	Bank Org. Ord.	Shell	51
G.N. Accident	3	Bank Ind.	Tricentral	30
G.N. Florida	36	Reasr	Ultramar	34

Glaxo	28	Tesco	51	Miles	
Grand Met	28	Thorn EMI	38	Charter Com.	23
G.U.S. 'A'	44	Trust Houses	25	Cons. Gold	41
Guardian	30	Tob Invest.	18	Lorha	9
G.K.N.	15	Turner & Newall	19		

A selection of Options traded is given on the

**"Recent Issues" and "Rights" Page 40**

Exchanges throughout the United Kingdom for a fee of 56

4 | per annum for each security



